



Robert Wood Johnson Foundation

Building Bridges to Better Health Care:

How America Will Improve Its Quality of Care



President's Message from the 2007
Robert Wood Johnson Foundation
Annual Report

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President and Chief Executive Officer



The stories real people tell about our health care system are very different from what we can and should deliver. We seek to change that. The photographs and stories that follow give voice to what has to change.

alignment:

(NOUN): the orientation of two or more parts of a machine or structure, especially parts that should be parallel or in line with each other

I was blessed to have parents who were physicians. Their dedication to their patients was the kitchen-table soundtrack of my early life. We lived in Seattle and I can still hear my mother, a pediatrician, and my father, a surgeon, worrying about people who couldn't afford health care, kids who'd never had a medical exam or been to the dentist, and mothers dying because they couldn't get the hospital care that would have saved their lives.

As if it were this morning, I recall their frustration over disconnects and disputes between the people who required care, the people who provided care, and the people who paid for the care. It sounded sometimes as if they didn't have anything to do with one another at all.

Much has changed in a generation. There have been tremendous gains, but something has also been lost. Back then, doctors like my parents were the real linchpins of care; they literally held the whole thing together. Ask your own parents or grandparents and they'll tell you that the relationship between patient and physician was everything. When I was growing up, patients were a personal, physical presence in my family's life. They are what drew me to medicine in the first place.

It was a time when doctors, mostly old-fashioned fee-for-service solo practitioners, provided patients with a medical "home" where they could count on compassion, comfort and, yes, even house calls.

Families often stayed with a single doctor across generations, with the same physicians birthing the babies and attending to the end of the grandparents' lives.

Insurers, bureaucrats and technology had yet to take over. Nor was "quality" the data-driven model of measurement and evaluation it is becoming today. Instead, patients considered care to be pretty good so long as it anticipated their needs and was sympathetic to that intense vulnerability we each feel when we're really sick.

Hospitals for the most part were local, autonomous and nonprofit. Their own bosses, they set their own agendas, catering to special constituencies and functioning much like a self-protected local cottage industry.

Beneath this rose-colored veneer was a "non-system" that was capricious, complicated and seeded with the problems of quality, cost and unfairness that still confound us today. Policy and academic specialists were convinced that the biggest problem facing health care was not that people were getting too much care but that they were getting too little care. The real problems—uneven performance, subpar quality, variations in patient care—were unknown, ignored or overlooked.

This was the health care world that awaited me when I went off to medical school in the 1970s, not yet realizing just how much things were about to change.

living with a chronic condition

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Everyone that has diabetes knows it's a full time job managing the condition. Every day, from the time you get up to the time you go to bed, you are concerned with your blood sugar levels. Having diabetes impacts every area of my life—when I leave the house, when I am driving, everything I do. The numbers have to be right, not too low or too high. I've had my levels as low as 32—normal is somewhere between 90 and 120—and it's scary because it can happen anywhere, and fast.

Reverend James Gray
Pittsburgh, Pa.





fact { The United States spends more than \$2 trillion a year on health care—16 percent of our Gross Domestic Product, or \$7,026 a year for each one of us.¹



The small Vermont towns of Middlebury and Morrisville are separated by a two-hour drive up State Road 100 through the heart of the state's historic Green Mountains. These mountains are made for exploration.

On peak fall foliage weekends SR 100 is jammed with tourists. In the winter, it is skiers headed for Sugar Bush, Mad River Glen and Stowe. One bygone year it was a restless group of my fellow Harvard medical students, eager to scale something other than the jagged academic peaks back in Cambridge.

Middlebury is the quintessential upscale New England village (pop. 8,100), a famous college town complete with covered bridges, a classic country inn and enough year-round residents with postgraduate degrees to fill an 800-seat theater. Most folks who live here work here; it's been that way for a long time.

Morrisville (pop. 2,000) is less picturesque and more hardscrabble, with less money, less education and more kids per household than Middlebury. Many local residents work in the state capital, some 30 miles away. Higher education here is a branch of the state's community college, with offices in a former hardware store just before you get to the Price Chopper on the way out of town.

Something else beneath the surface separates the two towns. To find it, you might have to dig deep into research that feels complex and dry at first, but holds some fascinating stories.

A landmark study of medical care in Vermont conducted more than 30 years ago found that only 7 percent of the kids in upscale Middlebury had their tonsils removed. But in Morrisville, a whopping 70 percent of all kids had tonsillectomies.²

Why the big difference? Something to do with different levels of income and education? Did an epidemic of tonsillitis sweep through the Morrisville schools? Did parents in Morrisville take better care of their children than parents in Middlebury?

The answer turned out to be none of the above. In Morrisville a small medical practice of only five doctors was unusually aggressive in removing youngsters' tonsils. It was that simple.

With that 10 to 1 removal ratio, you would think that the kids in Morrisville would be healthier than all those kids in Middlebury. But they weren't any healthier; they just received more health care.







quality care matters



My relationship with my physician does matter. My last doctor treated my father, and he knew the family very well, that hypertension and diabetes ran in the family. At one point my medication was overlapping and he told me that the insulin was staying in my body, so I needed to split up the medication to give it time to process. Because he knew the history, he was able to provide better quality care for me.

Reverend James Gray
Pittsburgh, Pa.



fact { Poor quality care leads to as many as 45 million avoidable sick days.³



fact

{ All Americans are at risk of receiving poor care regardless of where they live, how much money they have, or their race, education or health insurance.⁴

The two investigators were puzzled by the disparity; it had to be an anomaly. To find out, they eventually examined health care practices throughout the state's 16 hospital service areas spread across 251 towns and villages.⁵

Wherever they turned, the researchers found variations like the tonsillectomies that had nothing to do with patient need or demand. Instead, many doctors and hospitals practiced the principle that more care is better care, without scientific follow-up to test if that was, indeed, the case. As we now know, all that extra care often results in the delivery of care that is not needed, that wastes resources, and that can be dangerous.

The startling discovery of irrational variations in care set off shock waves that continue to ripple through the worlds of patient care, health care research, and our own philanthropic efforts to improve the quality of health care across the country.

The medical detective-scholars were earnest young graduates of Johns Hopkins School of Hygiene and Public Health named Jack Wennberg, a physician, and Alan Gittelsohn, a biostatistician.

They were disciples of the godfather of health services research in America—Kerr Lachlin White—himself a physician, epidemiologist, economist and early giant in the study of medical care utilization. He's the one who initially showed the University of Vermont how to install a system to harvest patient data from hospital discharge summaries all across the state.

White was applying what he was teaching at Johns Hopkins, where he was training the advance corps of a whole new type of medical researcher, including Wennberg and Gittelsohn. He equipped them to assess both the medical and the social conditions of health care and its effects on real patients in real hospitals and community settings. And, with National Institutes of Health grants, he made sure they had the technological hardware and software to do the job.

I tell this story because Dr. White was one of my early heroes as I came to understand the complex relationships between medicine, health care delivery and health policy. His thinking continues to inform my own in shaping new ways the Robert Wood Johnson Foundation can help improve health and health care.

It has also helped inform a radically different approach to bettering the delivery and the quality of health care that is outlined in this message. It is an evidence-based approach that calls on communities to bring their own local health care forces into a new alignment of mutual interest and effort to help people get better care.

The intellectual roots of our work trace directly back to Kerr White, who saw clearly that localized patient care research was the key to understanding how health care works, or does not work, in a particular locale with a particular population.

Perhaps it is no coincidence that the same year Wennberg and Gittelsohn started their breakthrough work door-to-door in Vermont, Nobel scientist and transplant trailblazer Peter B. Medawar wrote, "If politics is the art of the possible, research is surely the art of the soluble."⁶

It follows, I would add, that philanthropy is the art of investing where the returns are measured in benefits to society—often because useful learning and action are achieved when special interests, political complexities, inadequate leadership or a hodgepodge of players put up barriers to resist change.

Which brings me to the rest of the Vermont story. Once the findings from Wennberg and Gittelsohn's work began to soak in, a "don't blame us" faction of organized medicine and individual physicians pushed back against the findings. They counter-argued that any inconsistencies in care merely reflected different patient conditions and needs. As a result, the Wennberg-Gittelsohn paper, "Small Area Variations in Health Care Delivery," was rejected by every major medical journal in the country.

Not until six years after they began their work did *Science* magazine finally publish their manuscript⁷ (scrunched between articles on the authenticity of the Nixon Watergate tapes and the link between birth order and IQ among young Dutch males). The paper endures as a seminal work of social-scientific discovery. It still reads with the crisp relevancy of unvarnished scientific truth.

Gittelsohn eventually returned to Baltimore, while Dr. Wennberg's worn and wrinkled road map led him to Hanover, New Hampshire, and Dartmouth Medical School, where he invented the now-famous *Dartmouth Atlas of Health Care*.

RWJF over the years has invested heavily in the *Atlas*, helping provide the resources and staying power for the team at Dartmouth to refine the once-struggling art of health services research into high science.

At first their data stream was a trickle, then a torrent. Complemented by the efforts of others, they continue to sharply map the realities of America's health care landscape and make clear the best pathways to improvement. We rely heavily on the *Atlas* as we push hard against the quality frontier.

Three things stand out when you examine the map. No matter the terrain, most roads lead to regional and local solutions. Obstacles and pitfalls blocked early progress. Visionary pioneers like White, Wennberg, Don Berwick and Ed Wagner have cleared much of the way by challenging, disrupting and then changing the status quo.

For example, Berwick's Institute for Healthcare Improvement directs our national programs to show doctors, nurses and hospitals how to make significant improvements in caring for patients. The result: People receive better, safer care and have closer relationships with their doctors.

Wagner heads *Improving Chronic Illness Care* (ICIC), another RWJF national program. Right now, ICIC-trained medical and nursing teams in hundreds of hospitals and clinics are following Wagner's evidence-based Chronic Care Model to keep people healthier and out of the hospital in the first place.

Pathfinders like Berwick, Wagner and others are showing the country how to shift from a system of incredibly expensive acute or "sick" care to a more effective, less costly, higher-quality system of chronic care.

The going has not been easy or swift. Health care's status quo has long been suspicious of innovation related to quality improvement, distressed by scrutiny and dead-set against public accountability. Truly transformative change demands a different approach, one based on tested, proven and trustworthy evidence of what it takes to demonstrably improve and sustain the quality of medical treatment and patient care.

Health care in America has reached its own tipping point, what Malcolm Gladwell describes as "the moment of critical mass" preceding explosive change and *TIME Magazine* calls "the levels at which the momentum for change becomes unstoppable."⁸

It is evidence—the data—that builds the critical mass. Until recently, extensive data on how hospitals and physicians actually meet patient needs was nonexistent. No wonder that "health care" and "quality" have been so mysterious to most people for most of their lives. The professionals who provided it couldn't explain it themselves.

In the past decade, however, data streams measuring quality matured and deepened from sources as varied as Dartmouth, Medicare, the U.S. Department of Veterans Affairs, the federal Agency for Healthcare Research and Quality (AHRQ), state governments, business groups and consumer advocates.



Also new on the scene is the public-private National Quality Forum (NQF), comprising nearly 500 organizations representing most major players across the health care sector's full spectrum. Through NQF, they are agreeing to act together on priority health quality issues where the need to measure and improve care is most urgent.

Put it all together and the once-barren quality landscape is becoming an abundant field. As a result, "quality" has become an evidence-fueled engine for the improvement of every aspect of health care delivery and financing. And it doesn't always have to be high-tech.

fact { More than 1.5 million medication errors are made each year.

working together on chronic care



One thing about a chronic condition is that it's scary. When you have been sick for a long time, you can get tired of going to the doctor and taking medications. You need people around you who care. A concerned doctor helps. My current doctor told me, "we're going to get you better and attack this one thing at a time." Along with my faith and family, that keeps me going.

Reverend James Gray
Pittsburgh, Pa.





collaboration:

(NOUN): the action of working with someone to produce or create something

Sometimes all it takes to improve care is a clipboard and a will to work in a new way. That's how Dr. Peter Pronovost recently reduced dangerous infections among ICU patients at hospitals in Baltimore and Michigan.

Pronovost is a critical-care specialist who runs the Center for Innovation in Quality Patient Care at the Johns Hopkins School of Medicine. (Yes, echoes of Kerr White).

Troubled by the incidence of infections among his ICU patients, Dr. Pronovost wrote down on plain paper a set of steps to avoid infections when putting an IV line or catheter into a patient. This checklist was simple stuff medical staff knew they should do but few rigorously followed, such as washing hands with soap, placing sterile drapes over the entire patient, wearing a sterile mask, hat, gown and gloves.

At first colleagues and management scoffed at the notion. But over the next two years, that checklist—along with the professional tenacity of nurses—showed a significant decrease in the number of infections and deaths and saved the hospital \$2 million. This was huge. Dr. Pronovost became a man on a nationwide mission, showing up at as many as seven hospitals a month to pitch the proven benefits of ICU checklists.

Hospitals and doctors at first treated him like an eccentric on an impractical, quixotic quest for the unattainable. Nurses, however, got it right away. When Dr. Pronovost asked them to observe doctors inserting lines, within a month they found missteps about a third of the time. Nurses became instant checklist champions.

As the word spread, Michigan's hospital association put checklists to work in their own ICUs. Though federal regulators later questioned technical aspects of how the follow-up research was conducted, they did not challenge the use of checklists to improve the quality of care. In fact, participating Michigan hospitals estimated that within 18 months the checklists saved 1,500 lives and an estimated \$175 million.¹⁰ As an ancient African adage says, "with a little seed of imagination you can grow a field of hope."

This is quality improvement at its most dramatic. Pronovost's elemental use of a checklist and clipboard turned him into a national leader in applying clinical research to improving the quality of care. He's received the John M. Eisenberg Patient Safety and Quality Award in Research Achievement (named for the late founder of AHRQ and a dear old friend and mentor). Atul Gawande, one of the foremost writers on health care today, highlighted Pronovost's work in one of his feature stories in *The New Yorker*.



meeting the quality challenge in different environments



Working in an urban environment means that I see more patients with chronic conditions like asthma, diabetes, stress, high blood pressure. I think about how I can respond to these factors as an individual doctor, but I also think about how this local health care system could be better designed to address these circumstances.

Mark Rabiner, M.D.
St. Vincent's Hospital
New York, NY



In many hospitals, however, institutional resistance to such a simple lifesaving exercise remains significant. Dr. Pronovost explains that “the fundamental problem with the quality of American medicine is that we’ve failed to view delivery of health care as a science.”

Medical science has three core tasks, he says. They fall into “three buckets:” (1) understanding disease biology; (2) finding effective therapies; (3) delivering those therapies effectively.

“The third bucket has been almost totally ignored,” he says. “That’s a mistake, a huge mistake.” At RWJF, we are working with old friends and new partners to fill up that third bucket.



“Collaborate” is the key word. Without collaboration, the financial, clinical, professional and personal forces that frame our health care universe will continue to struggle with many of the same old pieces

of the same old health care puzzle. In the absence of cooperation and partnership, it is not surprising that after all these decades of trial and error, failure and neglect, the pieces still don’t fit.

I know from my own personal observations at a community clinic in New Jersey that people worry about getting good care and are put off by too many choices. There’s not enough clear, trustworthy information. Too often process rules over professionalism, with payers and health plans an intrusive presence in the examining room.

People end up feeling that their doctors are so crunched for time they don’t get a chance to ask questions about their symptoms, treatments and medications. More than half of them fear something bad will happen to them if they go into the hospital. Research into medical errors says their fears are justified.

The so-called system sometimes seems so absorbed in taking care of itself that it doesn't seem willing or able to deliver the high-quality patient care that millions of highly trained and passionately committed health care professionals know how to provide. It doesn't help that outdated reimbursement schemes continue to pay providers for how much they do, not for how well they perform. And some health care professionals forsake the ethical tenets of their own professions as they contest payment proposals that would measure and publicly report on their performance.

Meanwhile, cost and coverage, not quality, dominate the national debate. Quality lacks drama, slick sound bites and high-profile public champions. More difficult to explain, quality gets short shrift from elected leaders and is short-changed by the media.

In curious discordance with the evidence, the political refrain often is "we have the best health care system in the world." But the personal and family experiences of two-thirds of all adults—66 percent—leave them "dissatisfied" with the quality of health care, according to a noteworthy CBS News opinion poll last fall.¹¹ And international research consistently indicates that we lag behind other major societies in delivering timely and effective care, in patient care outcomes and in the overall health of our people.

America's infant mortality rate is the highest among 23 nations. Our teenagers are the most obese adolescents in the world. We are the only industrialized nation without universal health coverage. On key measures like access, quality and efficiency of care, we rank last or next-to-last in a comparison with five other countries (Australia, Canada, Germany, New Zealand, the United Kingdom). Health care providers in the United States are far behind their colleagues in other modern countries in using information technologies like electronic medical records.¹² The U.K. annually spends nearly \$193 per person on health information technology; the United States spends 43 cents per person.¹³

As Kerr White's Green Mountain Boys found in Vermont, to this day the facts and figures of health care vary wildly no matter how we measure, whether by geography, clinical taxonomy, what it costs or what it achieves. What does *not* vary is the solid evidence that money alone cannot buy quality. We're spending more than \$2 trillion a year on health care—16 percent of our Gross Domestic Product, or \$7,026 a year for each one of us¹⁴—yet it makes little measurable difference in the effectiveness of care or in better patient outcomes.

Why not? A big reason is that there is not yet a single well-functioning regional health care market in all the country. Not one.







fact { Tens of thousands of Americans die each year as a result of preventable hospital errors.¹⁵



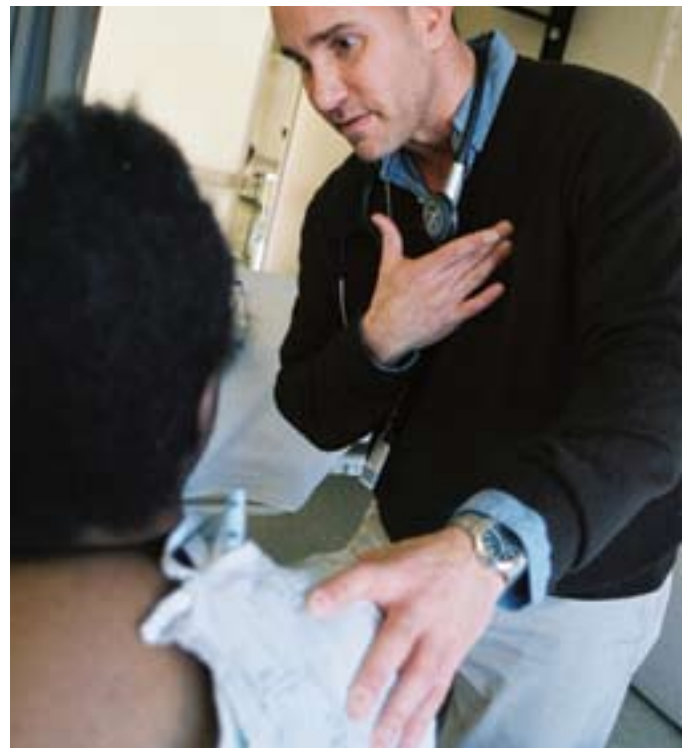
understanding the barriers to quality care



I think medical professionals need to understand the many barriers that may prevent a patient from getting good-quality care. For example, a patient may get to an emergency room only when his or her condition has reached crisis point. When this happens, you can recommend all of the right things to do as next steps—like follow-up visits, or new medications—but that

patient maybe can't afford drugs, or has other things going on that prevent good follow-up care. Many of these kinds of patients are labeled "noncompliant," when really, it's not about compliance at all.

Mark Rabiner, M.D.
St. Vincent's Hospital
New York, NY





The dots are not getting connected. We know. We've spent time and resources searching for even one effective market. It is not to be found.

We intend to change that. We're going to connect the dots.



In April 2007 the Board of the Robert Wood Johnson Foundation reached this pivotal conclusion:

No one entity or edict can, on its own, affect the quality and nature of patient care across all its dimensions and sites . . .

What the nation needs now is sustained collaboration, at the local level, toward a shared and ambitious goal of high-quality care.

Here's the context: Yes, national health system reform may sound good as a lofty concept. For years we've heard that the answer to reform is through incremental government action by way of legislation, regulation and executive edict.

Tinker around with enough small changes, this school holds, and somehow the whole system will be healed. The evidence, however, suggests that piling project upon project may accumulate great weight from the top down but does not lead to system change.

As all the data makes clear, in reality there still is no national "system" of American health care (aside from Medicare and the Veterans Health Administration).

Sure, the collection and analysis of data mined nationally is vital to identifying best practices and consistent national standards of care. National disease, health care professional and trade organizations also give an important voice to those with specific experience, expertise and insight. Nonprofits like the Commonwealth Fund and the Kaiser Family Foundation provide a valuable national service by organizing and disseminating important information.

However, improving the quality of patient care itself is not an abstract, academic or figurative concept. It is a hard reality that can take place only at the precise point where patient care and real patients converge. That happens locally, where families live, work and play, where they know their physicians and trust their hospitals.

Fortunately, the fraying threads that lace together health care's fragmented segments are still intact in our communities. Here, the evidence suggests, it is still possible to influence all those different forces that shape exactly what health care is, how it's delivered, who gets it, what it costs, and how well it works.

Down home—this is where we can fill Dr. Pronovost's "third bucket."

empowering the disempowered

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I let the patients know that I'm there for them, to serve them, and to provide them with medications and health care. I educate them about what the disease process can lead to and speak to them in a language they can understand. They are an active participant in their own care. I've known some patients as long as nine years. I don't just hand them a pill, but I explain to them why and how they can take control of their health.

Mark Rabiner, M.D.
St. Vincent's Hospital
New York, NY





quality:

(NOUN): the standard of something as measured against other things of a similar kind

(NOUN): general excellence of standard or level

In 2007 we launched the first phase of *Aligning Forces for Quality: The Regional Market Project*, a long-term, multimillion-dollar commitment to help a number of test communities re-weave the fabric of their own local health care system into a stronger, more resilient, higher-quality tapestry of care across its fullest continuum.

The delivery and quality of health care is determined by a mix of factors unique to each distinct locale. Coast-to-coast, many of the problems may be common. But market-to-market, the solutions are not. What works well in one region may not work at all in another. Though each community struggles to find its own answers, so far none have succeeded.

The reasons are varied and complicated. Progress may be impeded by tough, even adversarial competition among providers. Some stakeholders may not know how to talk to each other. What is best for patient care may be overridden by the corporate focus on the bottom line, especially in uncertain economic times. The absence of commonly accepted standards of quality care may make accountability for providers' practices and outcomes difficult. And the lack of clear, reliable public reporting on hospital and physician performance leaves patients and consumers perpetually in the dark.

Put simply, forces and factors that should be in alignment are out of alignment. Our new program will help local and regional health care leaders and stakeholders realign themselves to provide their people and communities with better quality health care.

We call it AF4Q. This is not piecemeal, incremental, short-term (and unsuccessful) health system reform as usual. It has no politics or partisanship of its own. If it did, it wouldn't work and we wouldn't do it. Rather, it is an unprecedented regionally determined clinical, social and economic market realignment that calls upon enlightened and aspirational local leadership, intentional collaboration, reliance on evidence-based action, public reporting and accountability, and public participation in deciding how quality health care is delivered to the community.

AF4Q is a first-of-its-kind effort that is as much a call to community action as it is a potent formula to bring the best possible medical care and peace of mind to as many people and their families as possible.

Each AF4Q community is typically American and typically one-of-a-kind. They include significant urban-suburban centers, small stand-alone cities, exurban and semi-rural counties, even entire states. Differences in geography, history, demographics, economics, politics and social structures would suggest they have little in common.



practicing and practitioning

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I work in a nursing home and I see a lot of complications from diabetes—renal failure and people on dialysis, heart problems and it's all from being diabetic. Diabetes is a whole body thing. And I think about myself and I think, that could be me somewhere down the road.

And it's scary. I don't want to be like that so I want to try to change things now before I'm that old. I don't want to have to be on dialysis and I don't want my kids to see me like that. My daughter tells me to meditate to bring my anxiety down. We try to take walks at night as a family but it's hard to build it into

the schedule. Things don't always fall into place in day to day life. If we exercised together it would make us closer as a family.

Frances
Patient and nursing student
San Xavier Health Center
Tucson, Ariz.

These are some of the pioneering communities taking part in AF4Q Phase One:



Cincinnati, Ohio

Cleveland, Ohio

Detroit, Mich.

Humboldt County, Calif.

Kansas City, Mo.

Maine

Memphis, Tenn.

Minnesota

Seattle, Wash.

Willamette Valley, Ore.

Wisconsin

Western Michigan

Western New York

York, Pa.

We will be expanding the scope and scale to include several additional sites later this year.



Yet, there are dynamic similarities. Each region has one or more energetic, self-motivated entities already working on their own to give people better care. In one community it may be physicians, in another the hospitals, in a third the business community. Many players are proven veterans of teamwork and predisposed to collaboration. All want to deliver better care.

As the organizing philanthropy, we are the catalyst that motivates and mobilizes **AF4Q** regional stakeholders with a shared vision and common goals. We help develop their leadership, support them with expertise and resources, and guarantee to stick with them until momentum is secured, their own benchmarks are met and success achieved, as determined by evidence and evaluation.

AF4Q is not realignment by top-down edict but by bottom-up leadership and innovation. Decisions, actions and accountability are in local hands from start to finish. It is up to community, civic, health care and business leaders—and the people themselves—to agree on their own quality improvement goals and desired outcomes. This is their trek; we are merely the sherpas.

Our vision of the way forward is framed by our understanding that quality of care improves (1) when providers cooperate in a system that is safe, fair, inclusive, and devoted to getting it right; (2) when providers openly report to the public how they measure up to quality performance standards; and (3) when people are well-informed and take an active role with doctors, nurses and hospitals in the management of their own care.

Aligning Forces communities are at work now. They are tailoring their strategies to conform to the regional scale of local solutions while matching the wider scope of an obviously national challenge. True trailblazers, they seek not small gains but improvements dramatic enough to trigger significant advances in quality that can be measured, replicated and built upon.

We feel fortunate to be supporting them. The lessons they are teaching us are encouraging enough that we can grow and expand these efforts. Like that long-ago study in Vermont, we expect **AF4Q** to stand as a beacon that illuminates health care's way far into the future.



raising a healthy family



My kids are healthy. And I keep them healthy by taking them to the doctor when they're sick. It's a long wait in the clinic. When you go to the doctor you're going to be there all day. I have five children. It was hard at first but my family helps a lot. I work, then I don't work, but they help. I just found out that the two youngest ones have asthma. I have to give them treatments every four hours to help them with their breathing.

Alysia
San Xavier Health Center
Tucson, Ariz.





fact { The U.S. infant mortality rate is the highest among 23 nations.¹⁶



“RECORD NUMBER OF STUDENTS APPLY TO MEDICAL SCHOOLS”

The [Bloomberg.com](#) headline caught my attention right away. The story reported that the country's 126 medical schools attracted 42,315 applicants in 2007, the most ever. Nearly 18,000 students were accepted, also a record.

One associate dean explained that today's medical school applicants “are in a world that is changing and scary and unstable.” In medicine, he said reassuringly, they see a way to “do something for the benefit of mankind.”

It takes about eight years to become a fully functional novice physician, so today's new pre-med students will receive their M.D.s in 2015. That's not that far away; it is the same year we expect to have measurable results from **AF4Q**.

When this newest generation of physicians steps out into their profession we want them to find a realigned realm of health care that is vastly improved by the collective experiences of our **AF4Q** innovators. A world where . . .

- Health care works the way it's supposed to work.
- Health care is affordable, accessible, appropriate and equitable.
- The care that is delivered is the care that should be delivered.
- People choose care providers based on public performance information.
- Problems of quality, safety and inequality are fading memories.
- Safety and accountability are a given.
- The system centers on taking care of patients, rather than taking care of itself.

Creating this improved world is all about the art and science of discovery and change, familiar territory for the Robert Wood Johnson Foundation and the people, organizations and communities we work with. We believe improving quality is, indeed, the tipping point issue for health care in America.

[How to fix health care has confounded the people of this country and our leaders for most of four generations.](#) That includes every Congress from the 80th through the 110th and every president from No. 33, Truman, through No. 43, G. W. Bush. Each has tried and all have failed. The reasons are manifold, the culprits plentiful, and through the advancing political seasons the forces of divisiveness, cynicism, self interest, greed and gridlock seem to doom each new attempt before it barely gets off the ground.





community-based health care



My mom's diabetic and had a stroke in 2001. The doctors told her she wouldn't be able to walk again, but we stayed with her and she walked out of the hospital. Now we come to the San Xavier Health Center to get her medications and for her follow-up appointments. The Center is such an important part of our community and they help us stay healthy.

Rena
San Xavier Health Center
Tucson, Ariz.

fact { Americans receive only half of the appropriate, evidence-based care that experts recommend.¹⁷



This time, though, is different. This time a set of different forces are at play.

It has been said that “America is the civilization of people engaged in transforming themselves,”¹⁸ an awesome endeavor that demands vision, hard work, leadership and organization. In most other societies that means government.

In America, however, that more often means what Duke Law and Public Policy Prof. Joel Fleishman calls the “civic sector.” Not the public or the private sector, but a third and transformative force in how we as a people take care of ourselves. Philanthropy is at the civic sector’s center, taking private action for the common good in ways that public and for-profit sectors cannot or will not attempt. In other words, don’t *tell* us what to do—*show* us what to do—and *we* will do it.

In what reads like a mission statement for **AF4Q**, Prof. Fleishman says that foundations such as ours seed a problematic field with research and trials, clarify a vision for change, define clear and achievable goals, devise evidence-based strategies to get us there, recruit the partners needed to get the job done, and drive society toward the sweet spot on the horizon.

It is not our role to dictate what exactly should be done. But we can cultivate and maintain an environment that allows others to find common ground and agree on common action where none existed before.

We know how to do this. We have years of experience working with communities, power players and strange bedfellows. We know what it takes to turn wary competitors into enthusiastic partners capable of connecting the dots and trusting one another as they do it.

Our only agenda is the success of others in transforming their own spheres of interest and influence. Washington and the usual crew of insiders cannot do this. Philanthropy and the civic sector *can*. Informed by solid evidence, led by the best minds and tested leaders, and empowered by an informed public that expects—demands!—better health care.

This is hard work, social transformation down in the trenches, where far-reaching and consequential change must begin. Some will wish us well; some will not. Some will share our vision; some will choose not to see at all. Some will embrace quality and change; some will fight it; some simply will hide from it.



As for us, we turn to the time-tested wisdom of an old Nigerian tribal proverb, the one that tells us . . .

“In the moment of crisis the wise build bridges, the foolish build dams.”

Health care in America is in its full moment of crisis. As a people, we have a choice to make. Do we fight or do we flee? Do we build bridges or do we build dams? The Robert Wood Johnson Foundation is in the business of building bridges. We think America and Americans are too.

Respectfully submitted,

Risa Lavizzo-Mourey, M.D., M.B.A.
President and Chief Executive Officer



AF4Q At-a-Glance



Regional Quality Team Members

Who needs to be on AF4Q local teams:

Patients and consumers of health care and their advocates;

Providers of care, including physicians, nurses, community hospitals, teaching hospitals, and community clinics;

Purchasers of care, including insurers and health plans, large employers, small businesses, and the self-employed;

The public sector, including local, county and state agencies, legislators, and regulators;

The public health community.



Objectives

Signposts on the way forward:

- 1 Quality improves across the full continuum of patient care.
- 2 The public gain a voice in how communities improve quality.
- 3 Providers willingly and publicly report performance and quality data.
- 4 People learn to use accurate and timely information to better manage their own individual and family health and health care.
- 5 Patient-centered care replaces process-driven care.
- 6 Provider organizations and institutions break down silos, share information, engage patients, and modernize hospital systems and workplace cultures.
- 7 Medical errors are reduced and lives saved.
- 8 The demand for acute “sick” care is lessened by better managing chronic medical conditions and promoting disease prevention.
- 9 Racial, ethnic and geographic disparities are reduced as standardized quality measures detect and track inconsistencies and inequalities.
- 10 Communications and coordination improves among hospitals, doctors, nurses and patients as silos break down, information is shared, and key players realign to work together.



Goals

What it will take to improve quality:

Quality: Providers improve their ability to deliver quality care.

Transparency: Providers measure and publicly report their performance.

Public Engagement: Patients and consumers recognize and demand better health care.



Key Tactics and Techniques

How it works:

Provide AF4Q communities with operations and communications assistance from a new RWJF national support center.

Link local and regional participants to other RWJF national quality programs, e.g., *Improving Chronic Illness Care*.

Build national consensus for consistent, shared standards of quality measurement and public reporting by enlisting the cooperation of national stakeholder organizations.

Measure both variations and similarities of patient care across the community with uniform, region-wide quality standards.

Institute public reporting from hospitals and physicians on their performance ratings.

Equip the public with information to help them determine the course of health care in their own lives and communities.

Strengthen the role of nurses at the bedside and include nursing in hospital executive decision-making.

Develop evidence-based counter-measures to reduce medical errors and more effectively manage chronic conditions.

Recalibrate internal practices and operations in local hospitals and regional health systems to focus on evidence-based, patient-centered care.

Reduce disparities in care as a requisite to quality improvement.

Measure. Evaluate. Fine-tune. Measure again.

Test new ways to reward providers for improvements in the quality of patient care.

Perspectives from the Field



Stories from the Change Agents

We often talk about quality in a very abstract way. For me, quality health care is a sense of security that you're going to get the care you need at the right time in the right place. It's a knowledge that there's going to be a team of people who will be sensitive to what you need, who can understand your concerns, and who will put in the time and effort to make sure everything is done in the best possible way to heal you, cure you, or at least relieve your pain.

About a year ago I had an experience that really opened my eyes to quality and what it does and doesn't mean. My 91-year-old mother was found confused and was taken to the hospital. My mother's an immigrant from Haiti, so she speaks Creole—she speaks English also, but as part of her confusion she was speaking only Creole. The doctors ran a lot of tests and finally decided they really didn't know what was wrong with her; therefore it must be something psychological or psychiatric. After two weeks of my mother being hospitalized, another physician came onto her case and asked, could there be something else going on here? This physician did more tests and found that she had a blood infection. Her condition was cured within weeks after being given intravenous antibiotics.

It was a story that spoke to me in a lot of ways. It spoke to the gaps in the system and it spoke to the biases and expectations that many of us, including physicians, bring to our encounters with patients. We have to get beyond that if we're going to provide quality health care.

Taking a regional approach to improving quality makes a lot of sense. Americans don't get health care nationally; they get health care down the street. They get it in their community. Also, patients go between various parts of the health system: doctor's offices, clinics, emergency rooms and hospitals, nursing homes. If the various parts are not on the same page in a region really bad things can happen. For instance, a patient leaves a hospital, they have a heart problem, and the information that people got about that patient while they're in the hospital doesn't follow that patient to the doctor's office or to the clinic. That can hurt; that can hurt real bad.

Patients don't know much about quality health care in America. They have a feeling about whether or not a doctor or nurse spends time with them and is responsive to them. But so many times I've seen patients who love their doctors even though that doctor really isn't practicing up-to-date medicine. People need to know that we now have ways of measuring how good doctors, hospitals, nursing homes, and other parts of our system are. They need to know that this information exists and to be empowered to use it. I think that's going to be a major agenda for quality over the next decade. Measuring quality and publishing reports about it.

Bruce Siegel
Research Professor, George Washington University
School of Public Health and Health Services
Program Director for the *Expecting Success* program



Anne Snowden
Director of Quality Reporting
Minnesota Community Measurement
Aligning Forces for Quality Grantee

I work for an organization that makes quality ratings on clinics publicly available so that consumers can make better informed choices regarding their health, and will ultimately improve health care quality. Public reporting is about recognizing medical groups and clinics that are doing well in health care and providing motivation for those who need it.

I have a great story that reflects why public reporting matters. I attended a recognition reception for medical groups in Minnesota that were top performers in our measures. There I met a nurse practitioner who expressed appreciation that our organization had added a Cancer Screening composite measure to our Web site—it measures the percentage of patients ages 50–80 who received all appropriate cancer screenings (breast, cervical and colorectal). She knew that results would be reported publicly and that their medical group would be compared to their peers. She said that this motivated her clinic leadership to add this measure to their internal goals. By doing so, they put systems in place such as reminders for physicians, patients and clinic staff to make sure their patients got all these cancer screenings.

She then told me about one of her patients who came in for a mammogram and they found an early stage breast cancer. This nurse practitioner was convinced that this patient would not have come in for a mammogram had the reminders not been sent. Her breast cancer was caught early enough that it made a difference.

You don't get to hear these stories every day. You don't hear that public reporting actually saved somebody's life. I'm grateful she shared this story with me and that she took the time to let me know that the work we're doing matters. Now I know that it mattered to one person. And I would guess that if it helped one person, it probably has helped many more. I'm so pleased with what we do. I really believe in it.



Ashish Jha
Practicing Internist and Faculty
Member at the Harvard School of
Public Health in Boston

Disparities in health care are particularly troubling. We know from the countless studies that have been done that blacks, whites, Hispanics, other groups receive very different health care. And even if we account for differences in access, insurance and income, we're still left with a pretty substantial gap in the care that people receive. As a practicing physician, I think I treat everybody the same. Well, guess what? Every doctor thinks that. And yet, somehow, when it comes to the actual delivery of care, our health care system ends up treating people very differently based on their race or ethnicity. I find that very troubling and it motivates me to understand why people get different care and how we can fix it.

A patient that had a profound influence on me was an elderly African-American gentleman I cared for during my residency. He had had an impressive career as a civil rights activist, had marched in Selma, and done terrific things in terms of advancing the civil rights agenda. And I had the honor of caring for him when he was very ill from metastatic lung cancer.

I worked tirelessly to keep his pain and nausea under control, to keep him out of the hospital so he could spend time with his wife and kids. I remember marshalling every resource I could, consulting all of my senior faculty, and yet, I felt like I was fighting a losing battle because I just wasn't able to care for him in a way I knew he deserved. He would get seen in the middle of the night in an emergency room, and no one would contact me. He would get seen by other doctors who wouldn't prescribe him pain medicines because they were worried he might become addicted. It was tragic.

It made me wonder how we, as a community, could do better. There were so many troubling things along the way, the way he was treated by others, by the system, that made me wonder if it was particularly more difficult because he was African American. And I think this experience really shaped me to think much harder about quality, pay more attention to inequities, and try to understand how these two things are connected. I know we can do better for the sick and vulnerable members of our society, regardless of their background or skin color. We need to ensure that patients, like the one I mentioned above, get the care they deserve.

Endnotes

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- 6 Medawar PB. *The Art of the Soluble* (London: Heinemann Young Books, 1967).
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- 10 Michigan Health & Hospital Association, *Keystone ICU*, "The Results to Date." (www.mha.org/mha_app/keystone/icu_overview.jsp).
- 11 National Journal Poll Track. "2007 Polling on Health Care," CBS poll conducted Sept. 14–16, 2007. (<http://nationaljournal.com/members/polltrack/2007/issues/07healthcare.htm#4>).
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- 15 "National Nosocomial Infections Surveillance Report." *American Journal of Infection Control*, 24: 380–388, 1996.
- 16 Organisation for Economic Cooperation and Development. (www.oecd.org).
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quality at the grassroots level



There are many people who have chronic conditions that are not being managed because there are just too many barriers to quality care.

Mark Rabiner, M.D.
St. Vincent's Hospital
New York, NY



Robert Wood Johnson Foundation



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Spring 2008



Robert Wood Johnson Foundation

{Year In Review}

For more than 30 years the Robert Wood Johnson Foundation has brought experience, commitment and a rigorous, balanced approach to the problems that affect the health of those we serve.

As the nation's largest philanthropy devoted exclusively to improving the health and health care of all Americans, we help people lead healthier lives and get the care they need.

Working with diverse partners, we address many of the most difficult health and health care issues facing the United States, attacking problems at their deepest roots. We advance our mission by supporting training, education and research and through groundbreaking demonstrations that promote effective services, particularly for the most vulnerable among us. This Year in Review provides a comprehensive analysis of our work in 2007.



2007 Statistical Highlight

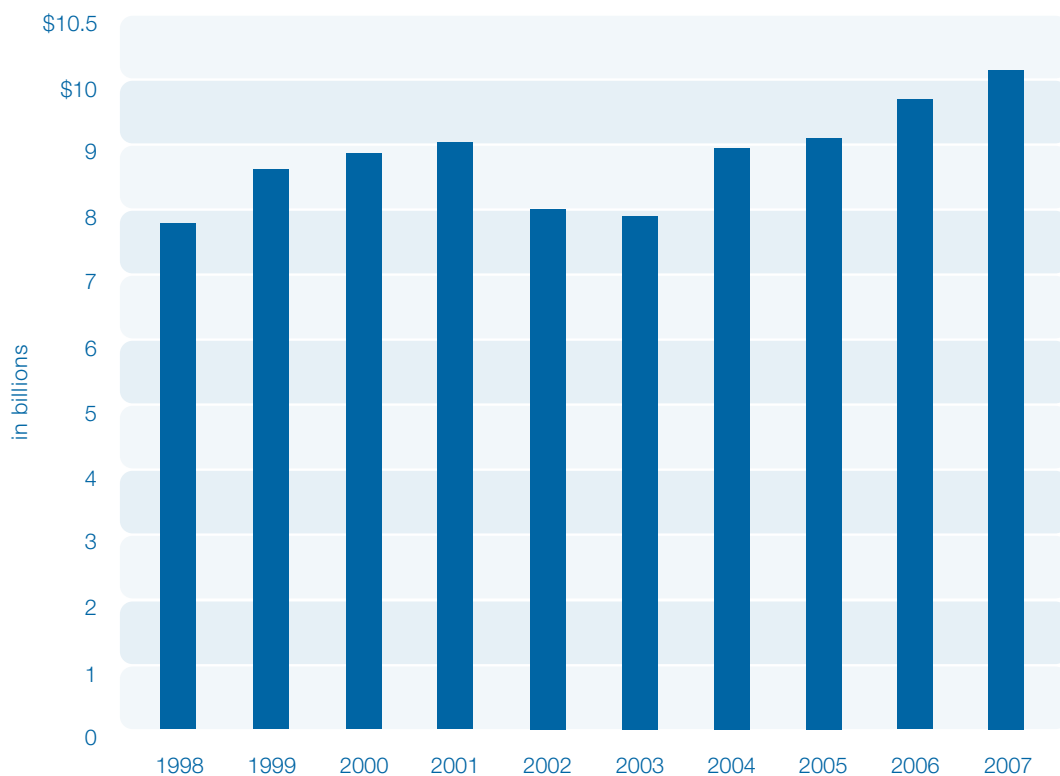
In 2007 we awarded 820 grants and contracts, providing \$487.87 million in support of programs and projects to improve health and health care in the United States. The awards were distributed as follows:

The Year in Review

January 1–December 31, 2007

Total Assets	\$10.33 billion
Total Dollar Amount of Grants and Contracts Awarded	\$487.87 million
Total Number of Proposals Received	7,077
Total Number of Grants and Contracts Awarded	820
Average Grant Amount	\$595,461

Year-End Assets 1998–2007

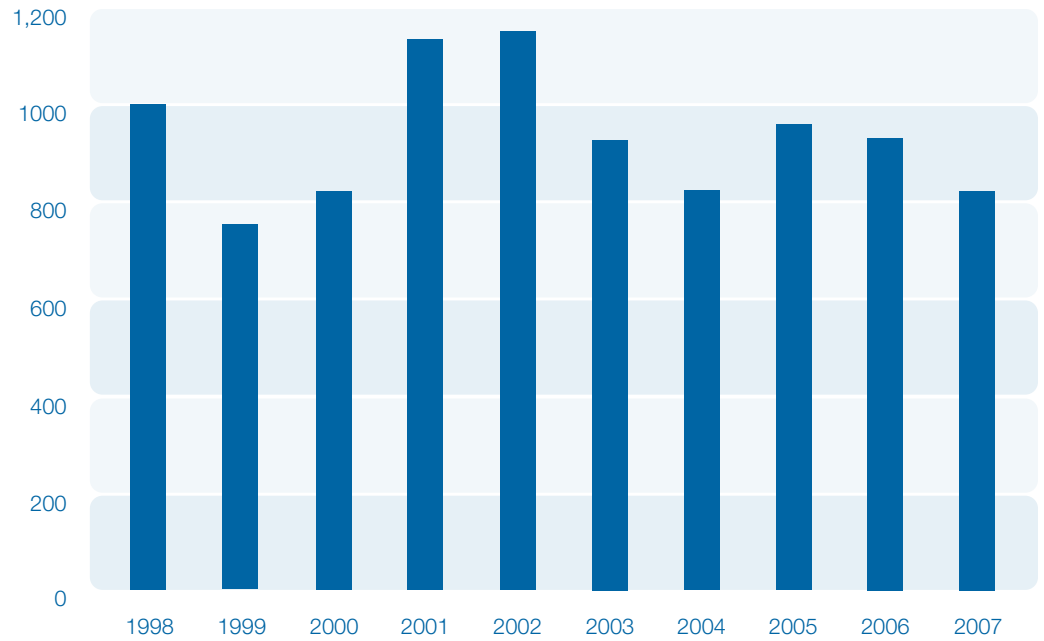


2007 Statistical Highlight

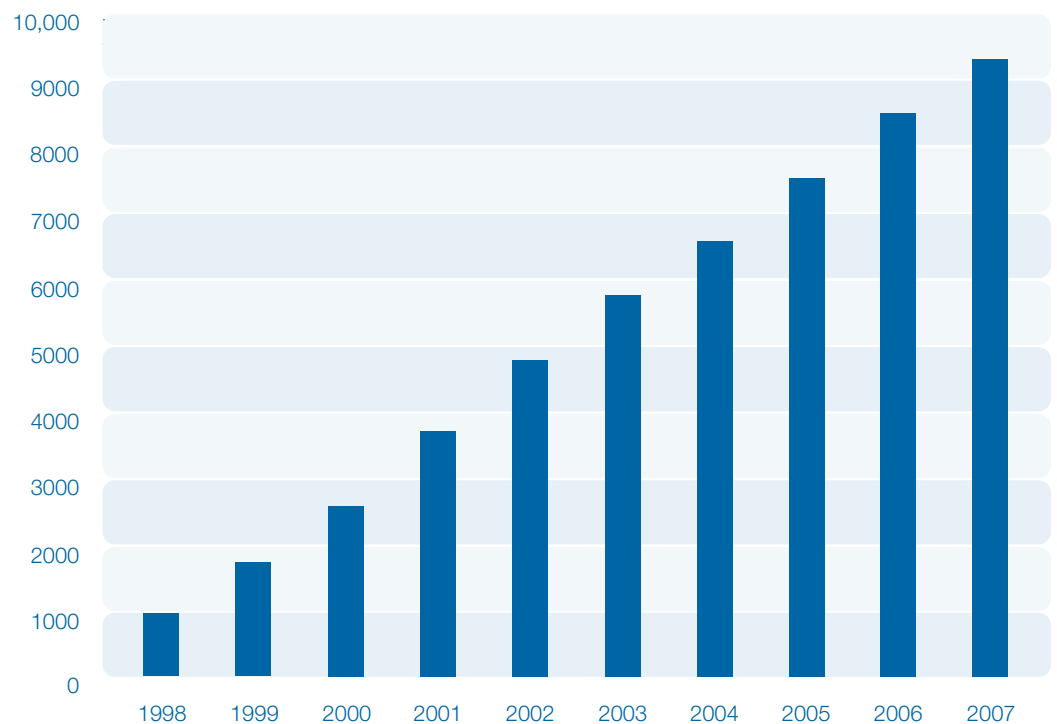


Robert Wood Johnson Foundation

Number of Grants and Contracts Awarded 1998–2007



Cumulative Number of Grants and Contracts Awarded 1998–2007

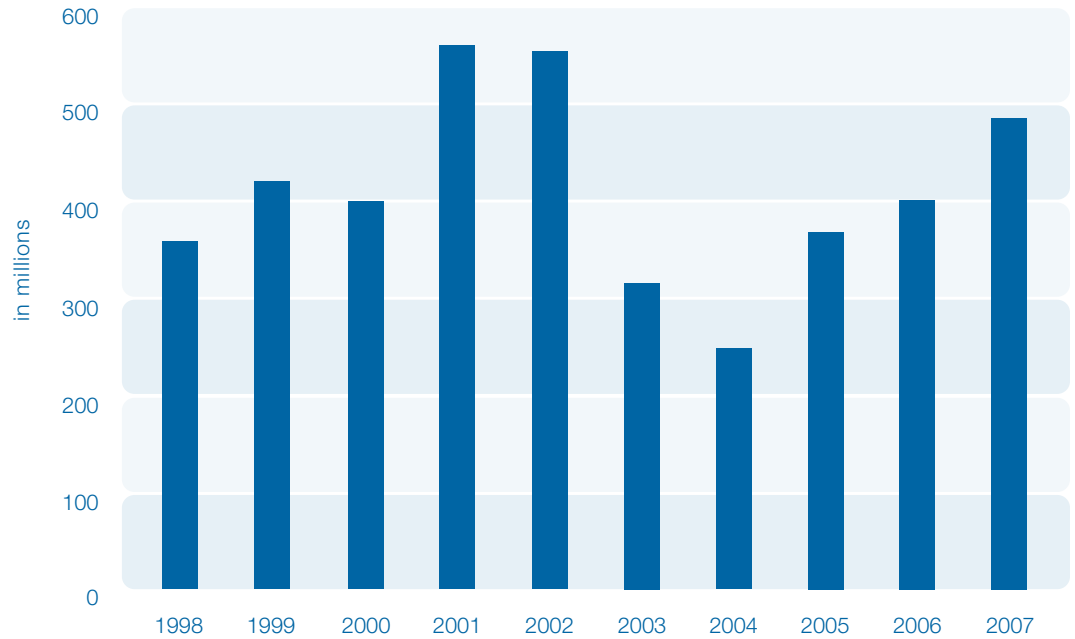


2007 Statistical Highlight

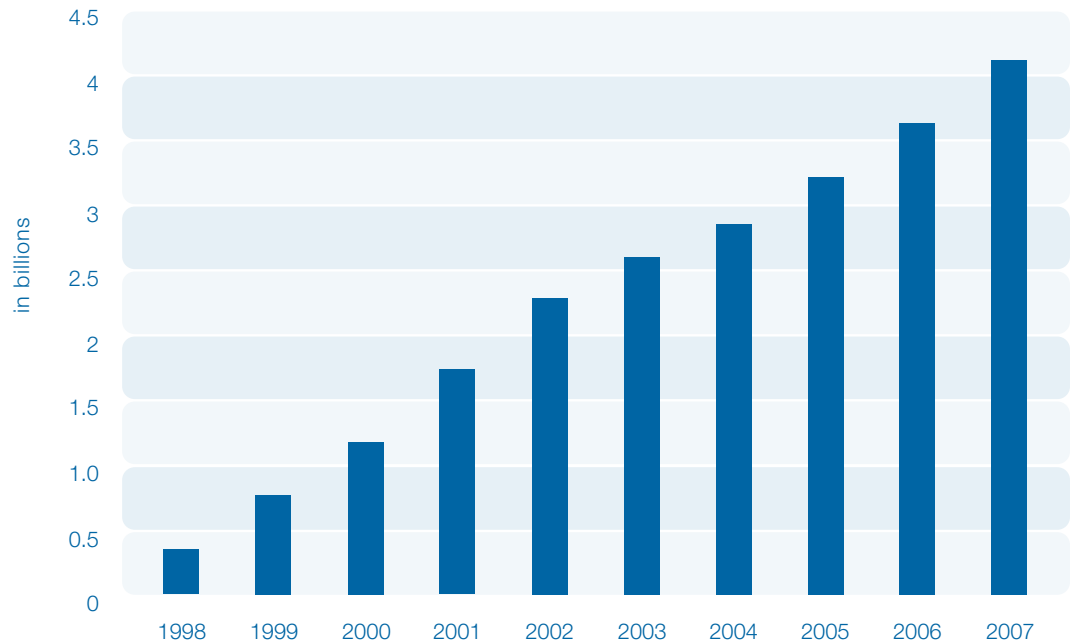


Robert Wood Johnson Foundation

Dollar Amount of Grants and Contracts Awarded* 1998–2007



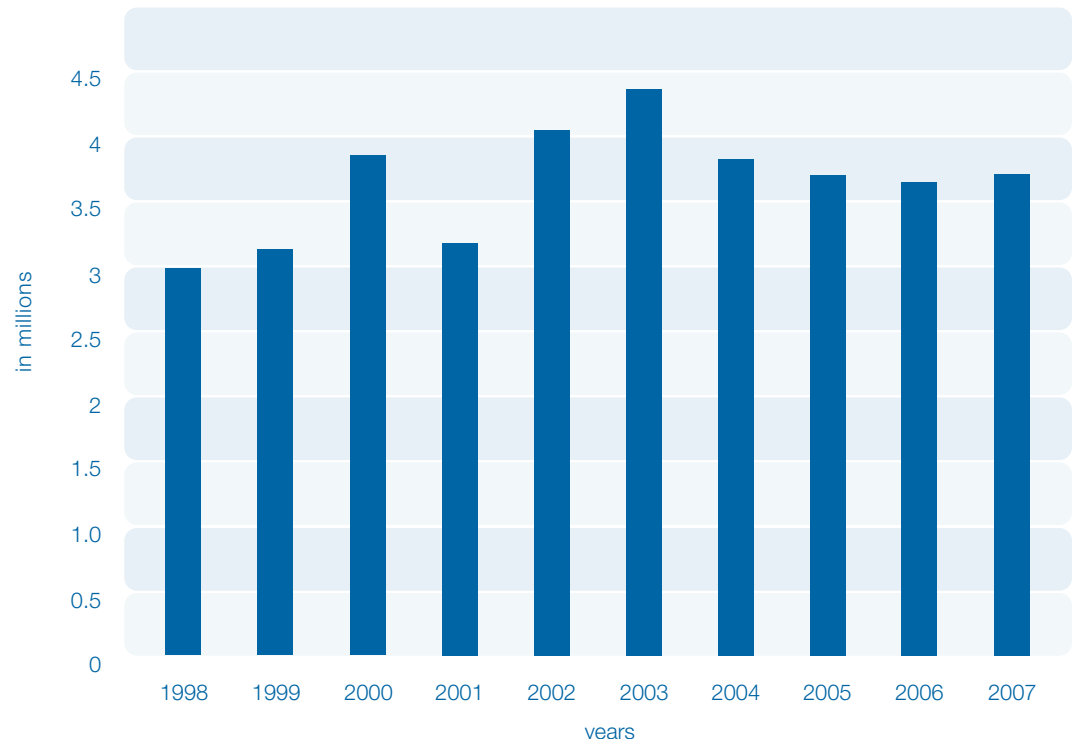
Cumulative Dollar Amount of Grants and Contracts Awarded* 1998–2007



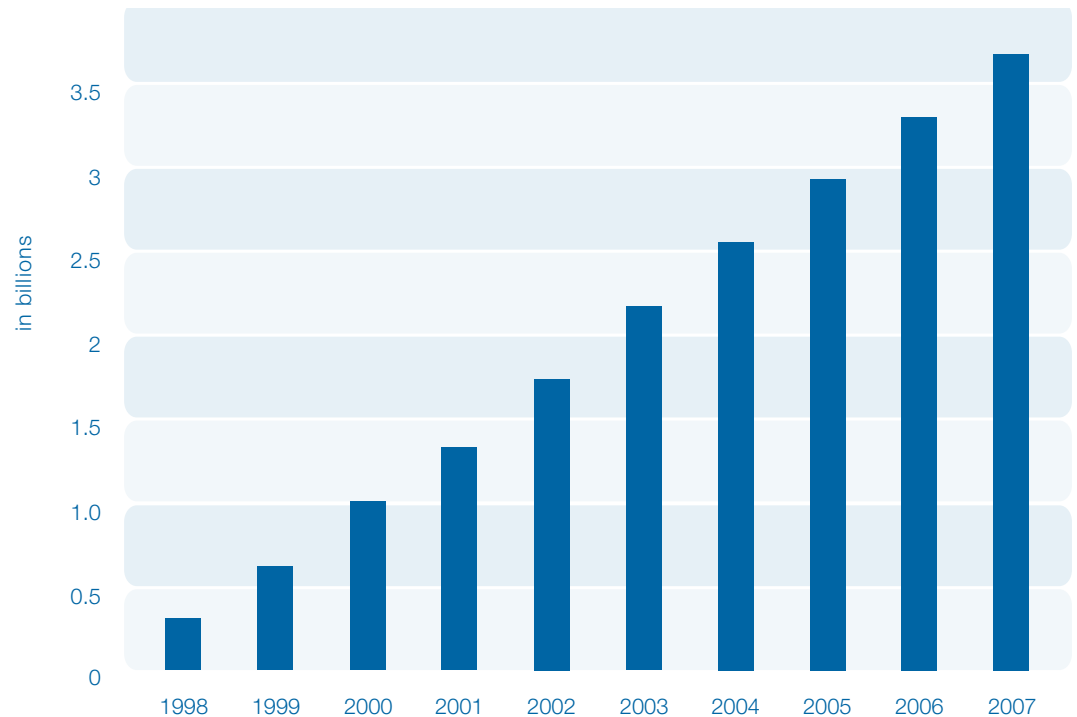
* GRANTS AND CONTRACTS AWARDED REFLECTS COMMITMENTS MADE IN THE CURRENT YEAR (2007) FOR PROGRAM ACTIVITIES, FOR WHICH PAYMENTS MAY BE MADE IN 2007 OR IN SUBSEQUENT YEARS.



Dollar Amount of Grants and Contracts Paid** 1998–2007



Cumulative Amount of Grants and Contracts Paid** 1998–2007

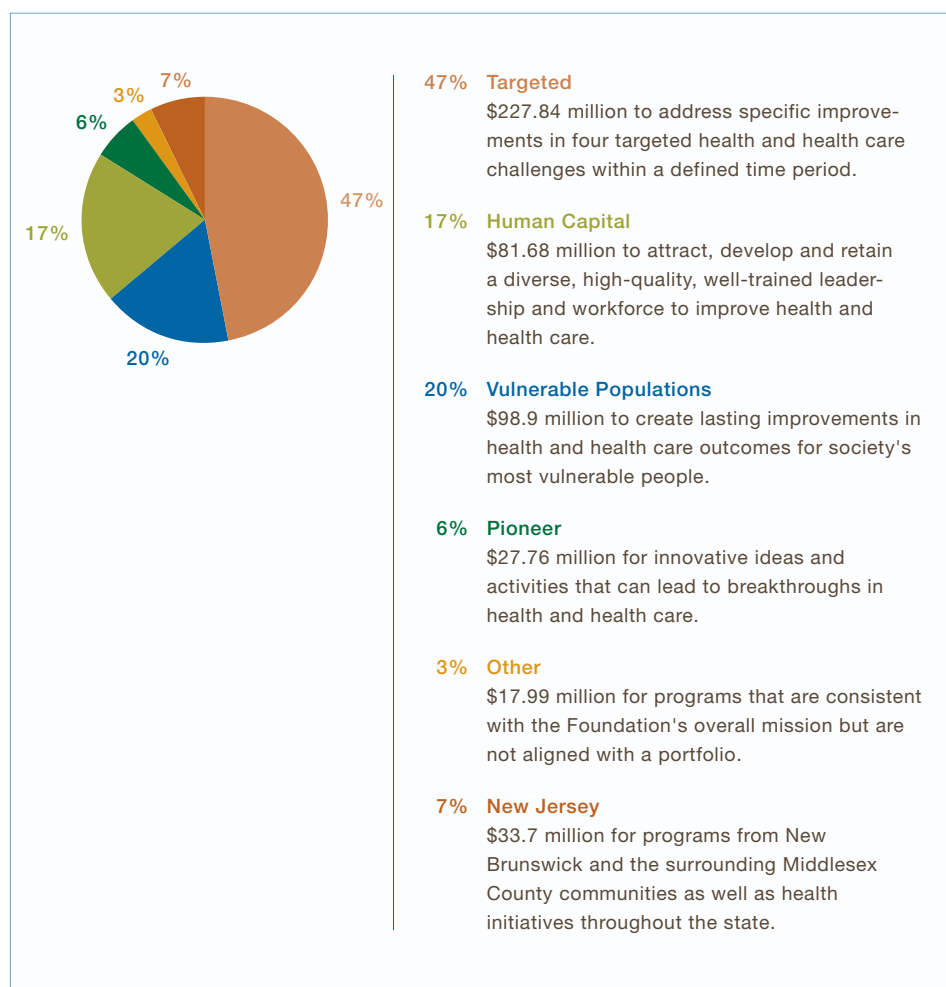




2007 Distribution of Funds

In 2007 we awarded 820 grants and contracts, providing \$487.87 million in support of programs and projects to improve health and health care in the United States. The awards were distributed as follows:

Distribution of Awards by Portfolio (\$487.87 million)

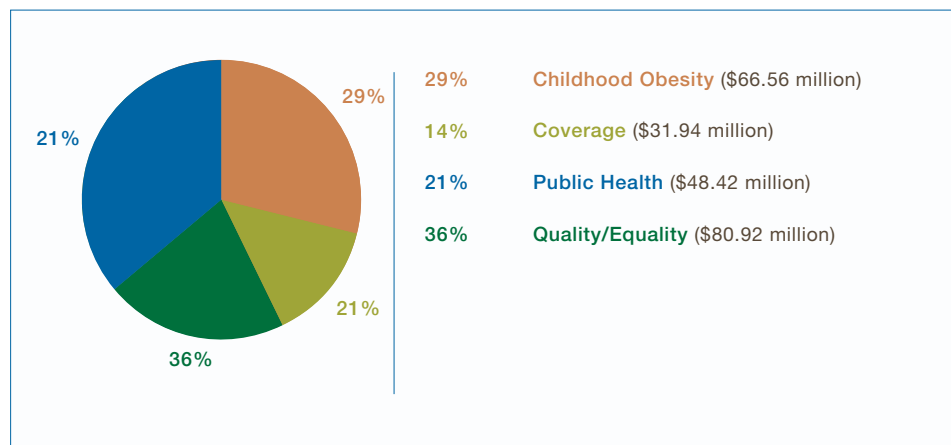


2007 Distribution of Funds



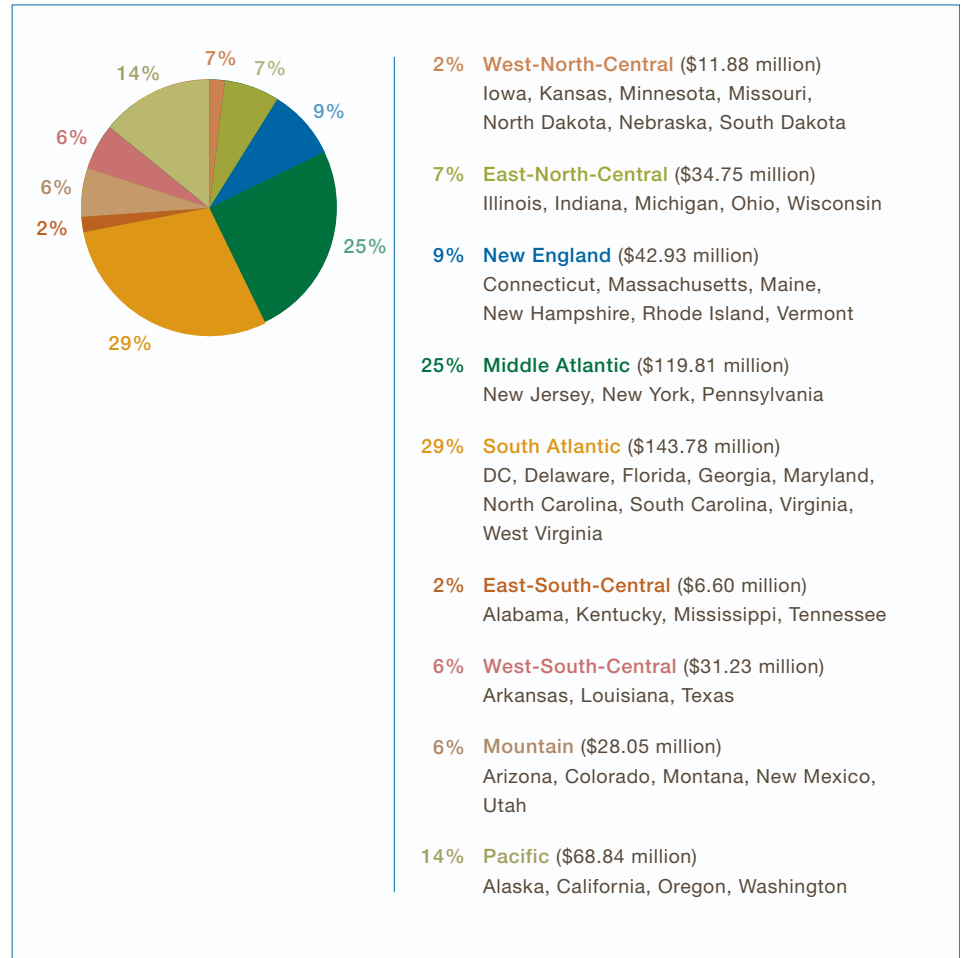
Robert Wood Johnson Foundation

Distribution of Awards in Targeted Portfolio, by Program Area (\$227.84 Million)





Distribution by Geographical Region (\$487.87 Million)



2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

Active for Life:

Increasing Physical Activity Levels in Adults Age 50 and Older

To increase the number of American adults age 50 and older who engage in regular physical activity.

- **University of South Carolina School of Public Health**
COLUMBIA, SC
\$303,241 — Evaluation of Active for Life (1 year). ID 57814
- **Texas A&M University System Health Science Center Research Foundation**
COLLEGE STATION, TX
\$439,014 — Technical assistance and direction for Active for Life (1 year). ID 50340

Active Living by Design

To increase physical activity through community design, public policies and communications strategies.

- **University of North Carolina at Chapel Hill Public Health Foundation Incorporated**
CHAPEL HILL, NC
\$215,718 — Technical assistance and direction for Active Living by Design (26 months). ID 58751
- **University of North Carolina at Chapel Hill School of Public Health**
CHAPEL HILL, NC
\$1,448,798 — Technical assistance and direction for Active Living by Design (1 year). ID 50186

Active Living Research

To stimulate and support research to identify environmental factors and policies that influence physical activity, especially among children and families in low-income communities.

Program Sites

- **Atlanta Public Schools**
ATLANTA, GA
\$37,000 — Investigating social, economic, organizational and demographic factors associated with the physical activity strategies of individual Atlanta schools (1 year). ID 61128
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$40,000 — Studying variation and success of rural and urban school environmental and physical activity policies for low-income Colorado students (1 year). ID 61129
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$99,937 — Evaluating environments for activity in a Northern Plains tribe (18 months). ID 63884
- **University of Maryland College Park, School of Public Health**
COLLEGE PARK, MD
\$25,000 — Multilevel perspective of environmental influences on physical activity and obesity in African-American adolescents (1 year). ID 63530
- **Mathematica Policy Research, Inc.**
WASHINGTON, DC
\$39,996 — Examining how school physical activity policies and food policy environments affect student outcomes of body mass index (BMI) and obesity (1 year). ID 61127

- **University of North Carolina at Chapel Hill, Office of Sponsored Research**
CHAPEL HILL, NC
\$39,957 — Exploring the USDA Child Nutrition Act of 2004 through a healthy, active children policy in North Carolina (2 years). ID 61908
- **North Carolina State University College of Natural Resources**
RALEIGH, NC
\$199,861 — Middle school policy intervention for intramural sports and physical activity (2 years). ID 63529
- **Rand Corporation**
SANTA MONICA, CA
\$39,971 — Analyzing body mass index (BMI) change based on school food and physical activity policies in a national sample of students between kindergarten and fifth grade (2 years). ID 61126
- **Rush University College of Nursing**
CHICAGO, IL
\$22,246 — Determining the neighborhood environments that influence physical activity among African-American women (6 months). ID 63306
- **University of South Carolina Research Foundation**
COLUMBIA, SC
\$25,687 — Validating a Web-based tool to help people use nonmotorized transportation in their current built environments (1 year). ID 59447

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

■ Texas A&M Research Foundation

COLLEGE STATION, TX

\$24,956 — Exploring the impact of physical features on indoor corridor walking behaviors in assisted living facilities (16 months). ID 63425

■ University of Texas

M.D. Anderson Cancer Center
HOUSTON, TX

\$149,853 — Perceptions of school, recreation and transportation environments among African-American families in public housing (2 years). ID 63661

■ University of Washington

SEATTLE, WA

\$39,993 — Policy legislation and nutrition plus physical activity (PLAN PLUS): What works to improve student health? (2 years). ID 61125

Other Program Activities

■ San Diego State University Research Foundation

SAN DIEGO, CA

\$627,599 — Technical assistance and direction for Active Living Research (5 months). ID 60139

\$1,335,434 — Technical assistance and direction for Active Living Research (1 year). ID 63132

Active Living Resource Center

To provide technical assistance to create active communities.

■ Bicycle Federation

BETHESDA, MD

\$509,200 — (1 year). ID 56792

\$500,774 — (1 year). ID 56793

American Heart Association Inc.

DALLAS, TX

\$19,975,607 — Expanding the Healthy Schools Program in states with the highest prevalence of obesity (4 years). ID 61099

University of Arkansas for Medical Sciences

College of Public Health

LITTLE ROCK, AR

\$57,574 — Evaluating school policies to prevent childhood obesity in Arkansas (1 month). ID 60284

\$3,993,343 — Evaluating school policies to prevent childhood obesity in Arkansas (5 years). ID 61551

California Center for Public Health Advocacy

DAVIS, CA

\$100,000 — Resident advocacy promoting healthy eating and active living policies in communities and schools in Baldwin Park, Los Angeles County, Calif. (1 year). ID 62552

California School Boards Foundation

WEST SACRAMENTO, CA

\$41,438 — National marketing for California's 2007 School Wellness Conference on preventing childhood obesity (1 year). ID 61948

University of California, Los Angeles, Center for Health Policy Research

LOS ANGELES, CA

\$1,237,623 — Expansion of the 2007 California Health Interview Survey to include trends in childhood obesity affected by social and environmental factors (2 years). ID 59045

Children's Memorial Hospital

CHICAGO, IL

\$384,730 — Developing and disseminating community approaches to healthy lifestyle promotion for children and families (18 months). ID 59631

Communications Support for the Childhood Obesity Program Area

To manage strategic communications for the Foundation's Childhood Obesity program area to produce high-quality, consistent, timely products and messages that increase impact.

■ Advertising Council Inc.

NEW YORK, NY

\$144,940 — Establishing a public/private coalition for healthy children (4 months). ID 59365

■ Communications Projects

MULTIPLE CONTRACTORS

\$700,000 — Core strategy consultants for RWJF's Childhood Obesity program area (9 months). ID 61205

\$500,000 — Supporting the first annual RWJF Childhood Obesity meeting (6 months). ID 62378

\$50,000 — Consulting and meeting costs for RWJF's Childhood Obesity program area (1 year). ID 63628

■ Public Health Institute

OAKLAND, CA

\$154,875 — Framing environmental nutrition policy and the debate over soda sales in schools (1 year). ID 59669

Community Foundation of Northwest Mississippi

HERNANDO, MS

\$482,201 — Expanding the GET A LIFE! program to prevent childhood obesity in the Mississippi Delta region (3 years). ID 62001

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

Convergence Partnership for Healthy Eating and Active Living

To unite funding partners in a collaborative effort to accelerate and support policy and environmental changes that focus on improving the health of people and places.

■ Tides Foundation

SAN FRANCISCO, CA

\$300,000 — Implementing and managing the Convergence Partnership for Healthy Eating and Active Living (2 years). ID 61200

\$1,700,000 — Implementing and managing the Convergence Partnership for Healthy Eating and Active Living (2 years). ID 63086

East Bay Asian Youth Center

OAKLAND, CA

\$95,200 — General support for the East Bay Asian Youth Center to carry out childhood obesity work in the San Antonio district in Oakland, Calif. (1 year). ID 63108

Emory University, Rollins School of Public Health

ATLANTA, GA

\$200,000 — Expansion of nutrition environment measurement training tools for public health advocates and researchers (2 years). ID 59992

Harvard University School of Public Health

BOSTON, MA

\$50,000 — Network to strengthen statistical modeling to project future population outcomes of interventions and policies for preventing childhood obesity (2 years). ID 61468

Healthy Eating Research: Building Evidence to Prevent Childhood Obesity

To support investigator-initiated research to identify and assess environmental and policy influences with the greatest potential to improve healthy eating and weight patterns among the nation's children.

Program Sites

■ California Food Policy Advocates Inc.

SAN FRANCISCO, CA

\$74,980 — Assessing the quality of food and beverages served in licensed child-care facilities in California (18 months). ID 63053

■ University of California, San Francisco, School of Medicine

SAN FRANCISCO, CA

\$100,000 — Examining the role of street vendors in the after-school eating environment among elementary and middle school children in low-income neighborhoods (18 months). ID 63049

■ Columbia University Medical Center

NEW YORK, NY

\$99,963 — Studying spatial associations between the density of schools and the density of fast food outlets (2 years). ID 63155

■ Cornell University College of Agricultural and Life Sciences

ITHACA, NY

\$98,796 — Determining how small changes in the way snacks and meals are presented influence their intake among 3–5-year-olds (18 months). ID 63148

■ Dartmouth Medical School

HANOVER, NH

\$98,966 — Assessing the impact of school vending machine policies on rural adolescent beverage consumption (2 years). ID 63147

■ HBSA Inc.

CALVERTON, MD

\$75,000 — Developing a computer model of school food policies that will simulate their effects on youth overweight and obesity rates (1 year). ID 63048

■ Johns Hopkins University Bloomberg School of Public Health

BALTIMORE, MD

\$249,952 — Reducing the risk of obesity for African-American youth by developing a program to improve the food environment in Baltimore (3 years). ID 63149

■ Michigan State University College of Agriculture and Natural Resources

EAST LANSING, MI

\$397,254 — Evaluating the impact of two school nutrition policy and environmental interventions on low-income middle school students in Michigan (2 years). ID 63044

■ New York University, Steinhardt School of Culture, Education, and Human Development

NEW YORK, NY

\$100,000 — Evaluating whether New York City group day cares meet new city-mandated physical activity and nutrition policies and assessing perceived implementation issues (16 months). ID 63043

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

■ **University of North Carolina at Chapel Hill School of Public Health**
CHAPEL HILL, NC

\$198,301 — Creating a self-report instrument measuring the child-care nutrition environment and providing evidence of the instrument's reliability and validity (2 years). ID 63050

■ **Public Health Advocacy Institute Inc.**
BOSTON, MA

\$74,887 — Analyzing legal factors influencing the food environment in extracurricular and other school-related settings outside of school administration control (1 year). ID 63047

■ **Temple University School of Medicine**

PHILADELPHIA, PA

\$399,227 — Survey of eating environments and policies in Head Start (2 years). ID 63042

\$336,010 — Evaluating the efficacy of a healthy corner store initiative in reducing childhood obesity (31 months). ID 63052

■ **University of Washington School of Public Health and Community Medicine**

SEATTLE, WA

\$398,087 — Measuring, analyzing and examining food spending and nutritional quality in family day care participants in the USDA Child and Adult Care Food Program (3 years). ID 63046

■ **Yale University Graduate School of Arts and Sciences**

NEW HAVEN, CT

\$224,476 — Documenting the range and quality of existing preschool food policies in Connecticut (2 years). ID 63150

Other Program Activities

■ **University of Minnesota School of Public Health**
MINNEAPOLIS, MN

\$907,095 — Technical assistance and direction for Healthy Eating Research (1 year). ID 61110

University of Illinois at Chicago Health Research and Policy Centers
CHICAGO, IL

\$855,541 — National study of school district policies and elementary school practices addressing childhood obesity (15 months). ID 59266

Impact Strategies, LLC

WASHINGTON, DC

\$124,770 — Consulting to explore opportunities for working with Major League Baseball and its players to prevent childhood obesity (1 month). ID 61562

Institute for the Advancement of Multicultural and Minority Medicine

WASHINGTON, DC

\$75,000 — Mobilizing the IAMMM Collaborative Partners Council for advocacy on childhood obesity prevention (3 months). ID 62003

Leadership for Healthy Communities: Advancing Policies to Support Healthy Eating and Active Living

To work with elected and appointed officials to create and promote healthier communities.

Program Sites

■ **American Association of School Administrators**

ARLINGTON, VA

\$58,950 — (4 months). ID 61325

\$501,162 — (2 years). ID 63663

■ **International City/County Management Association**

WASHINGTON, DC

\$53,431 — (3 months). ID 61327

\$319,963 — (2 years). ID 63569

■ **Local Government Commission**

SACRAMENTO, CA

\$85,752 — (7 months). ID 61321

\$496,548 — (2 years). ID 63657

■ **National Association of Counties Research Foundation**

WASHINGTON, DC

\$286,033 — (2 years). ID 63568

■ **National Association of Latino Elected Officials - NALEO Education Fund**

LOS ANGELES, CA

\$28,035 — (1 month). ID 61800

\$494,844 — (2 years). ID 63656

■ **National Association of State Boards of Education**

ALEXANDRIA, VA

\$269,000 — (2 years). ID 63567

■ **National Conference of State Legislatures**

DENVER, CO

\$133,306 — (5 months). ID 61323

\$492,740 — (2 years). ID 63653

■ **National Governors Association Center for Best Practices**

WASHINGTON, DC

\$95,899 — (7 months). ID 61322

■ **National League of Cities Institute Inc.**

WASHINGTON, DC

\$74,975 — (4 months). ID 61326

\$500,000 — (2 years). ID 63654

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

■ **National School Boards Association Inc.**
ALEXANDRIA, VA
\$287,822 — (2 years). ID 63660

■ **United States Conference of Mayors**
WASHINGTON, DC
\$81,050 — (5 months). ID 61324
\$299,893 — (2 years). ID 63655

Other Program Activities

■ **Global Policy Solutions, L.L.C.**
WASHINGTON, DC
\$651,622 — Coordination center for Leadership for Healthy Communities (1 year). ID 60111

Mathematica Policy Research, Inc.
PRINCETON, NJ
\$214,694 — Disseminating the results of the third national School Nutrition Dietary Assessment Study (1 year). ID 60542

McGill University
MONTREAL, QUEBEC
\$25,000 — McGill Health Challenge Think Tank 2007, a conference on moving toward 'health-friendly' local and global food chains (1 month). ID 63360

Michigan Physical Fitness, Health and Sports Foundation dba Michigan Fitness Foundation
LANSING, MI
\$25,000 — Sponsoring the first Safe Routes to School National Conference (6 months). ID 62220

University of Minnesota
MINNEAPOLIS, MN
\$24,960 — Workshop on measures of the food and built environments (8 months). ID 63090

National Academy of Sciences–Institute of Medicine
WASHINGTON, DC
\$5,716,027 — Establishing a standing committee on childhood obesity prevention at the Institute of Medicine (4 years). ID 61747

National Bureau of Economic Research, Inc.
NEW YORK, NY
\$148,416 — Conference on economic aspects of obesity (2 years). ID 62026

National Foundation for the Centers for Disease Control & Prevention Inc.
ATLANTA, GA
\$705,679 — Developing a set of measures to evaluate community-based childhood obesity prevention programs (2 years). ID 58943

National Governors Association Center for Best Practices
WASHINGTON, DC
\$711,144 — Supplemental funding for developing and implementing governors' initiatives to prevent childhood obesity (16 months). ID 62546

National Policy and Legal Analysis Network for Childhood Obesity Prevention
To support policy innovation and implementation aimed at preventing childhood obesity by empowering advocates, decision-makers and communities with technical assistance and resources.

■ **Public Health Institute**
OAKLAND, CA
\$3,323,075 — (1 year). ID 61206

9th Sign Communications, Inc.
FLAGSTAFF, AZ
\$21,750 — Project management support for town hall meetings on eliminating childhood obesity (3 months). ID 61839

University of Pennsylvania
PHILADELPHIA, PA
\$3,496,501 — Generating community-partnered research into the obesity epidemic in the African-American community (5 years). ID 61202

Practicable Legacy Strategies, LLC
PHILADELPHIA, PA
\$20,152 — Environmental scan on childhood obesity activities (4 months). ID 60044

The Praxis Project, Inc.
WASHINGTON, DC
\$389,724 — Planning for a community-based advocacy initiative to prevent childhood obesity in high-risk communities (6 months). ID 61316

Prevention Institute
OAKLAND, CA
\$353,294 — Strategy for advancing an environmental and policy change agenda for healthy eating and active living (1 year). ID 60015

Princeton Education Foundation
PRINCETON, NJ
\$24,920 — Fitness Center Campaign to increase physical activity among Princeton High School students and community residents (1 year). ID 62672

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

Raben Group, LLC

WASHINGTON, DC

\$126,750 — Consulting services for a meeting on issues and implications of screening, surveillance and reporting of children's body mass index (BMI) (5 months). ID 63025

Salud America!

The RWJF Research Network to Prevent Obesity Among Latino Children

To stimulate and support investigator-initiated research and build a field of researchers focused on preventing obesity among Latino children.

- **University of Texas**

Health Science Center at San Antonio

SAN ANTONIO, TX

\$565,112 — Technical assistance and direction for Salud America! (1 year). ID 61259

Judith Schector, B.A., M.S.O.D.

PORTLAND, OR

\$34,000 — Planning RWJF childhood obesity grantee meeting (7 months). ID 61868

Society for Nutrition Education Foundation

INDIANAPOLIS, IN

\$15,000 — Supporting a plenary session on U.S. nutrition policy development and implementation at the Society for Nutrition Education's 40th annual conference (3 months). ID 61951

Statewide Evaluations of Childhood Obesity Prevention Policies

To build the evidence base to prevent childhood obesity by evaluating state-level policies that might affect children's access to healthy foods and opportunities for physical activity.

- **Nemours Health and Prevention Services**

NEWARK, DE

\$1,995,243 — Evaluation of school and day care obesity-prevention policies in Delaware (5 years). ID 62078

- **West Virginia University Foundation Inc.**

MORGANTOWN, WV

\$49,089 — Planning for the evaluation of the childhood obesity components of West Virginia's House Bill 2816 (1 month). ID 61799

- **West Virginia University Research Corporation**

MORGANTOWN, WV

\$1,499,997 — Evaluating West Virginia's House Bill 2816 (2 years). ID 62079

Transtria L.L.C.

ST. LOUIS, MO

\$262,392 — Review of environmental and policy interventions for childhood obesity prevention (1 year). ID 63675

David O. Washington, Ph.D.

VENICE, CA

\$34,200 — Providing consulting services to develop a request for concepts and to design an online community support system for childhood obesity prevention (6 months). ID 63031

Windward Islands Research and Education Foundation Inc.

GRENADA, WEST INDIES

\$48,410 — Convening a panel and writing a white paper on epidemiological, ethical and anthropological issues related to childhood obesity (1 year). ID 61496



Robert Wood Johnson Foundation

{Coverage}

Our goal at the Robert Wood Johnson Foundation is for all Americans to have health insurance coverage.

It should be affordable, continuous, and portable; include necessary, appropriate and effective health care services; promote high-quality and cost-effective health care; and be based on shared responsibilities among the public and private sectors and individuals.

Today nearly 18 percent of the population under age 65, and 12 percent of the population under age 18, go without health insurance (*see following table*). Lack of coverage is the single greatest barrier to obtaining timely, appropriate health care services.

Since the creation of the State Children's Health Insurance Program (SCHIP) in 1997, the number of uninsured children in America has decreased while the overall numbers of uninsured have risen dramatically. SCHIP's success inspired much of our work in 2007 to highlight its importance under the Cover the Uninsured campaign banner and to encourage SCHIP expansion as Congress and the White House consider its reauthorization. To buttress this effort, we commissioned the Urban Institute to produce a series of timely analyses and focused the first several papers on issues such as affordability, tax credits and eligibility as they relate to SCHIP reauthorization.

While the reauthorization of SCHIP has been postponed after a difficult and partisan debate between Congress and the White House, the bipartisan nature of the proposal in the Senate and the continued interest in health care issues in the current environment presents new opportunities for progress as America prepares for a new Congress and a new administration in 2009.

We also launched two new programs in 2007: *State Health Access Reform Evaluation* and *Consumer Voices for Coverage: Strengthening State Advocacy Networks to Expand Health Coverage* designed respectively to evaluate and advocate for coverage expansions at the state level.



In 2008 we will continue to implement a three-pronged strategy to reach our goal of ensuring that everyone in America has stable, affordable health care coverage, through the development of policies and programs aimed at expanding health coverage and maximizing enrollment in existing coverage programs:

1. We will work in states nationwide to advocate for, plan and improve the implementation of policies and programs that expand health insurance coverage, to evaluate these coverage expansions and disseminate the lessons learned from them;
2. We will develop programs to maximize enrollment in existing coverage programs such as Medicaid and SCHIP;
3. As the health care debate heats up, we will support and sustain policy development and dialogue about comprehensive reform.

For additional information about our initiatives and objectives, visit www.rwjf.org/coverage.

Uninsurance Rates for People 0–18 and 0–64 Years of Age, 1997–2006

Year	0–18-year-olds		0–64-year-olds	
	PERCENTAGE	NUMBER	PERCENTAGE	NUMBER
1997	14.3%	10,811,817	17.9%	42,340,020
1998	14.7%	11,143,967	18.0%	43,195,876
1999	12.9%	9,868,373	16.2%	39,004,230
2000	12.3%	9,388,989	16.1%	39,552,340
2001	12.1%	9,237,340	16.5%	40,934,481
2002	12.0%	9,298,904	17.2%	43,315,963
2003	11.8%	9,134,367	17.6%	44,674,539
2004	10.9%	8,440,664	16.8%	43,043,554
2005	11.2%	8,735,233	17.2%	44,365,597
2006	12.1%	9,442,068	17.8%	46,453,399

Source: Compiled by the State Health Access Data Assistance Center (SHADAC), University of Minnesota School of Public Health, using data from the 1998–2007 Current Population Survey Annual Social and Economic Supplement.



Robert Wood Johnson Foundation

{Public Health}

All Americans deserve a strong public health system that is capable of protecting and promoting their health. All individuals and families should have quality public health services that protect, promote and preserve their health, regardless of who they are or where they live.

To realize these goals, America's public health system must be strengthened to: 1) provide people with the information and conditions they need to make healthier choices and live healthier lives; and 2) protect people from health threats beyond their control, such as infectious disease outbreaks, environmental toxins, natural disasters and bioterrorism. Achieving this vision will require the combined efforts of government at all levels, including state and local public health agencies, businesses, faith- and community-based groups and citizens.

Strengthening our public health system requires quality improvement through efforts such as accreditation of public health departments. In turn, quality improvement efforts must be driven by evidence of what works, and supported by public and institutional policies to improve and protect the health of all Americans.

Public policy interventions, such as creating smoke-free public places, have a direct and dramatic impact on improving health. Across the United States there has been a surge in the number of laws that require workplaces and public places to be smoke-free. Twenty-two states, Washington, D.C., Puerto Rico, and thousands of municipalities have enacted smoke-free laws that cover all workplaces, including restaurants and bars.

The Foundation is proud of its role in helping Americans breathe easier. Over the past decade, we played a major role in advocacy and public education campaigns in states and cities that have gone smoke-free. For example, in New Jersey and Philadelphia, our efforts helped to ensure a smooth transition for businesses, government and the public when the law took effect. A new Web-based resource, www.goingsmokefree.org was launched by the Foundation and its partners in 2007 to help communities learn how to promote and reap the health and economic benefits of smoke-free air.



The Foundation has an ambitious goal—to ensure that at least 75 percent of people in the United States are protected by smoke-free air laws by 2015. Approximately 46 percent of Americans are protected now (52.5 percent will be covered in 2009 when all states that have passed laws go into effect), eclipsing our previous goal of 35 percent coverage.

Studies show that going smoke-free has myriad health benefits. A **study** published in the *British Medical Journal* found that hospital admissions for heart attacks in Helena, Mont., fell by 40 percent during a six-month period that the city's smoke-free law was in effect—from an average of 40 admissions during the same months in the years before the law—to a total of 24 admissions. Those results influenced Montana's passage of a comprehensive state law that will be in full effect—including bars and casinos—in 2009. In Pueblo, Colo., heart attack rates decreased by 27 percent after implementation of the city's smoke-free law. A **study** published in the *American Journal of Public Health* found that New York State's Smoke-Free Air Law resulted in 3,813 fewer hospital admissions for heart attacks in 2004, the year after the smoke-free law went into effect.

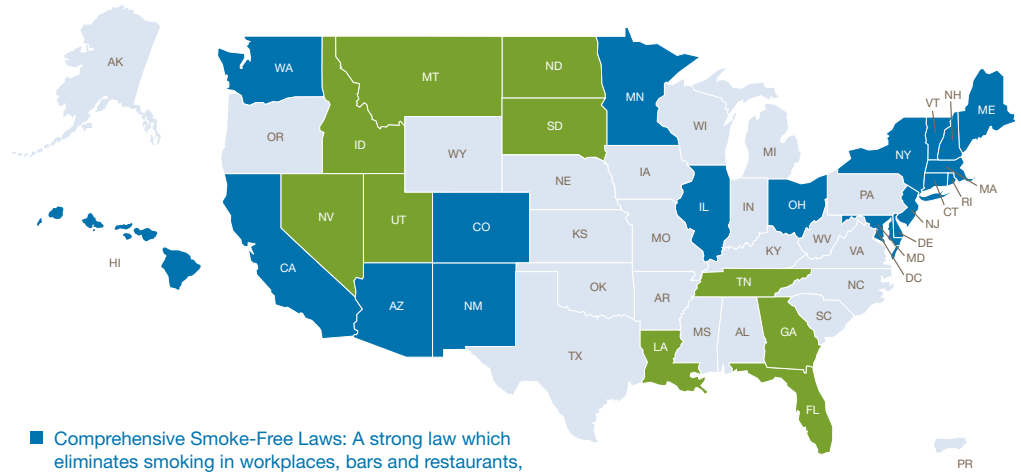
Comprehensive smoke-free policies in combination with higher tobacco prices and treatments to help smokers quit are proven strategies that save lives. Still, some populations continue to face a disproportionate burden from tobacco use and exposure. To address this disparity, we support community-based investments through our *Tobacco Policy Change* program to: promote clean indoor air in workplaces and other public places; reduce smoking rates in Indian Country and among other priority populations; gain access to smoking-cessation services for low-wage earners; and promote the benefits of tobacco tax increases in preventing smoking among young people. We will continue to push for smoke-free air laws and use our experience in tobacco control to advance other public policies that improve people's health.

And we will continue to drive quality improvements in our nation's public health system. This includes advancing efforts to help public health agencies improve the services they provide and increase accountability to the communities they serve; supporting advocacy for the resources that public health agencies need; strengthening public health leadership; and fostering collaboration among federal, state and local public health agencies and others integral to the public health system, such as businesses, health care providers, educational institutions, and faith- and community-based organizations. We will support these initiatives by building the evidence for effective public health policies and practice. We will continue to take on these tough challenges and stick with them to help all Americans live longer, healthier lives.

For additional information about our initiatives and objectives, visit www.rwjf.org/publichealth.



Going Smoke-Free: State Smoke-Free Laws, 2007–2008



Source: Americans for Nonsmokers' Rights, Campaign for Tobacco-Free Kids.



Robert Wood Johnson Foundation

{Quality/Equality}

By June 2008, 80 percent of the Quality/Equality community leadership teams will include organizations representing consumers that can effectively advocate for health care to become more patient-centered and equitable.

In most communities in America, people get health care through fragmented and often chaotic systems. Different stakeholders—physicians, nurses, health insurance companies, hospitals, businesses and patients—bring different perspectives about what the important aspects of health care value and quality are, but there are no clear pathways for any of these groups to achieve real, system-wide improvement.

As a result, the symptoms of dysfunctional health care systems are becoming more evident and problematic. Health care costs are growing at a rate that places bigger burdens on our nation's economy and individuals' finances. Many Americans—especially people from specific racial or ethnic backgrounds—continue to experience poor quality care, which can take many forms: the failure to provide a recommended treatment for a particular chronic disease, like asthma; the struggle for timely authorization to see a specialist; unnecessary complications from surgical procedures; or an easily preventable medication error.

In recent years, national organizations and the federal government have begun to collaborate around concepts of measuring and reporting the quality and cost of health care. These concepts depend upon the belief that making health care information readily available to relevant stakeholders leads to a better understanding of what high-quality health care looks like and how to create a collective demand for it. While the Robert Wood Johnson Foundation continues to support national efforts towards greater transparency of health care information, we are now focusing more of our attention on our regional quality strategy, an ambitious effort to transform health care at the ground level in specific communities across the country.



We began our regional quality work in 2006 with the launch of a national program, *Aligning Forces for Quality: The Regional Market Project*. Aligning Forces for Quality is working with 14 communities across the country to increase public reporting of health care quality information, document quality improvement initiatives undertaken by physicians in outpatient settings, and engage people to use health care information to become more involved in creating better health care systems.

To be considered for participation in this program, organizations in these communities were required to demonstrate commitment and involvement from multiple stakeholders: physicians, health insurance plans, and organizations representing consumer-level interests. These groups came together to form leadership teams supported by a hub grantee organization in each community—some representing a major metropolitan region, like Detroit, others representing an entire state, like Wisconsin.

For many of these leadership teams, even the act of getting together to agree on common goals related to health care quality was an extraordinary step. For example, if a particular region has two dominant health insurance plans, it is not typical for these two competitive interests to collaborate on measuring and reporting health care quality. Nor is it right to assume that the local physician groups in any one region will agree with publicly measuring and reporting performance. And at the patient and consumer level, most people do not treat purchasing health care in the way that they would, for example, buying a car—they are more concerned with being able to choose a doctor they trust to provide their health care than with how much the doctor charges.

Aligning Forces for Quality requires these groups to step beyond their entrenched perspectives and *work together* to create better health care systems. The work has been challenging, complicated, and intense—but all those involved know that the greater risk lies in *not* taking on these fundamental, necessary changes.

In 2007 RWJF took the next steps to invest even more in our regional quality work. We have brought together different strands from the Foundation's previous targeted investments in Quality, Disparities, and Nursing, and made them explicit points of emphasis in our new Quality/Equality strategic approach. We know, for example, that nurses play an integral role in patient care and can be a galvanizing force when they lead efforts to improve care in ways that truly matter to patients. We also know that we can take traditional quality improvement techniques like performance measurement and integrate addressing racial and ethnic gaps in care as part of these strategies.



Therefore, in 2007 the Foundation issued a call for proposals to the 14 Aligning Forces for Quality communities and asked them to propose big next steps, in partnership with the Foundation, toward high-quality, more equitable health care. The communities were invited to build on the work they have started in quality improvement, public reporting, and consumer engagement. We challenged them to focus on improving health care in multiple outpatient and inpatient settings, with an eye toward easing the often difficult transitions that occur between different points of care.

The final selection of communities for RWJF's regional quality work should be complete by the end of 2008. By that time, we hope that the communities will have expanded their leadership teams to include nurse and hospital leaders, minority advocacy organizations, and people who can effectively represent the concerns of consumers and real patients.

We will support the efforts of our partner communities with financial resources and the best technical assistance and research from the many other projects and programs in which we have invested over the past decade. And we will support communications efforts at both the local and national level to create consistent, accessible ways for multiple audiences to understand the changes—in policy, practice, and behavior—that need to happen to improve health care dramatically. In several years' time, we expect that our ongoing evaluation efforts—and our efforts to track the progress of health care quality and value—will tell us that our regional efforts have yielded unprecedented improvements in health care quality and that these communities can serve as nationally replicable models.

For additional information about our initiatives and objectives, visit www.rwjf.org/quality.



Robert Wood Johnson Foundation

{Human Capital}

The mean age of nursing faculty prepared at the doctoral level is 46.8 years, which means that most faculty will have short teaching careers.

Recent efforts to resolve the nursing shortage have generated increased interest in joining the profession, but nursing schools turn away thousands of qualified applicants each year due to a scarcity of faculty. To end the nursing shortage, we need more faculty to teach for more years. Since all nursing schools require their faculty to have either a master's degree or a Ph.D., the Robert Wood Johnson Foundation is working to ensure that more nurses attain graduate education and begin academic positions earlier in their careers.

To improve the health and health care of all Americans, the nation's health care systems must employ a capable and diverse workforce. Since its inception, RWJF has recognized the importance of investing in the backbone of our health and health care delivery system—its people. Our programs have sought to create more generalist physicians, to attract underrepresented minorities, and to help develop leaders in nursing and other health fields. Addressing the crippling nursing shortage—which will intensify in the next decade—is the current focus of the Foundation's ongoing investments in building a sufficient, well-trained workforce. The immediate challenge is to increase the number of nurse faculty, so that nursing schools can accommodate rather than reject the growing number of applicants who wish to pursue nursing careers.

Many factors contribute to the nurse faculty shortage. Nurse faculty in baccalaureate schools are generally required to have a Ph.D. to teach, but only a small percentage of nurses pursue doctoral degrees. Nearly two-thirds of nursing graduates receive their education at community colleges. Less than 20 percent pursue the advanced degrees required to pursue academic careers. As a result, there is a shortage of nurses prepared for faculty roles. In addition, few doctorate-level nurses choose academic careers, citing low salary, desire to retain patient contact and practice ties, lack of prestige for the nursing faculty role, and overwhelming expectations of nurse faculty. Many



nurse faculty members face unusually heavy workloads and burn out after a few years. Faculty regularly devote 54 hours each week to their teaching responsibilities¹ and are therefore less likely to have the time to conduct research and publish in peer-reviewed journals, a requirement to advance to a tenured position. As a result, nurse faculty often struggle to achieve similar status and academic standing in comparison with professors in other disciplines.

Most jobs that require excess effort or require workers to endure challenging circumstances pay workers to compensate for these shortcomings. However, nurse faculty do not receive adequate compensation for the challenging circumstances of their work. The expense involved in becoming a professor of nursing is also prohibitive. Unlike many social science graduate students who receive fellowships and other funding sources to support their studies, most nurses must pay tuition and forgo income during their education—counting on post-graduate employment to address their debt. Because nurses who pursue careers as nurse faculty know they will earn less than clinical nurses and administrators upon graduating, most take classes part-time while continuing to earn an income in clinical practice. This lengthens the amount of time it takes (a median of 15.9 years) for nurses to obtain doctoral degrees. The average age of nurses who complete a doctoral degree is 46 years, compared with 33 years for those in other disciplines. Once nurses complete a Ph.D., and are eligible to fill faculty roles, the pharmaceutical and clinical informatics industries aggressively offer high salaries to recruit them.

Not only do nurses become teachers later in life, but they also retire relatively young, at 62.5 years on average. Because of lengthy preparation and short careers, nursing professors are, on average, significantly older than their peers in other disciplines: the average age of nurse faculty with doctorates is 46.8 years old. The retirement of nurses is projected to peak in 2010—the same year when the demand for newly trained nurses will reach its apex. The situation is critical. Unless we can encourage an influx of young professors to nursing schools and retain them until they retire, we will not be able to reverse the shortage.

The Robert Wood Johnson Foundation is spearheading several initiatives to address the nurse faculty shortage—the *New Jersey Nursing Initiative*, *Nurse Faculty Scholars*, and the proposed *New Careers in Nursing Scholarship Program*.

The *New Jersey Nursing Initiative* is a Foundation collaboration with New Jersey nurse leaders, the New Jersey Chamber of Commerce and government to address our state's faculty shortage. A successful *New Jersey Nursing Initiative* will develop, implement and evaluate a statewide model for recruiting and retaining nurse faculty. We expect to increase the number of nurse faculty teaching in New Jersey by more than 70 nursing faculty positions by 2012.

¹ Reinhart J, et al. *New Jersey's Nursing Faculty Shortage: A Technical Report for the Robert Wood Johnson Foundation*. Princeton: 2007.



The planned *New Careers in Nursing Scholarship Program* is designed to alleviate the shortage of nurses with four-year degrees, by funding scholarships for accelerated baccalaureate degree programs in nursing. Because nurses with B.S.N. degrees are four times as likely to go on to graduate school compared with other nurses, we anticipate that this investment will have a positive impact on the nursing faculty shortage.

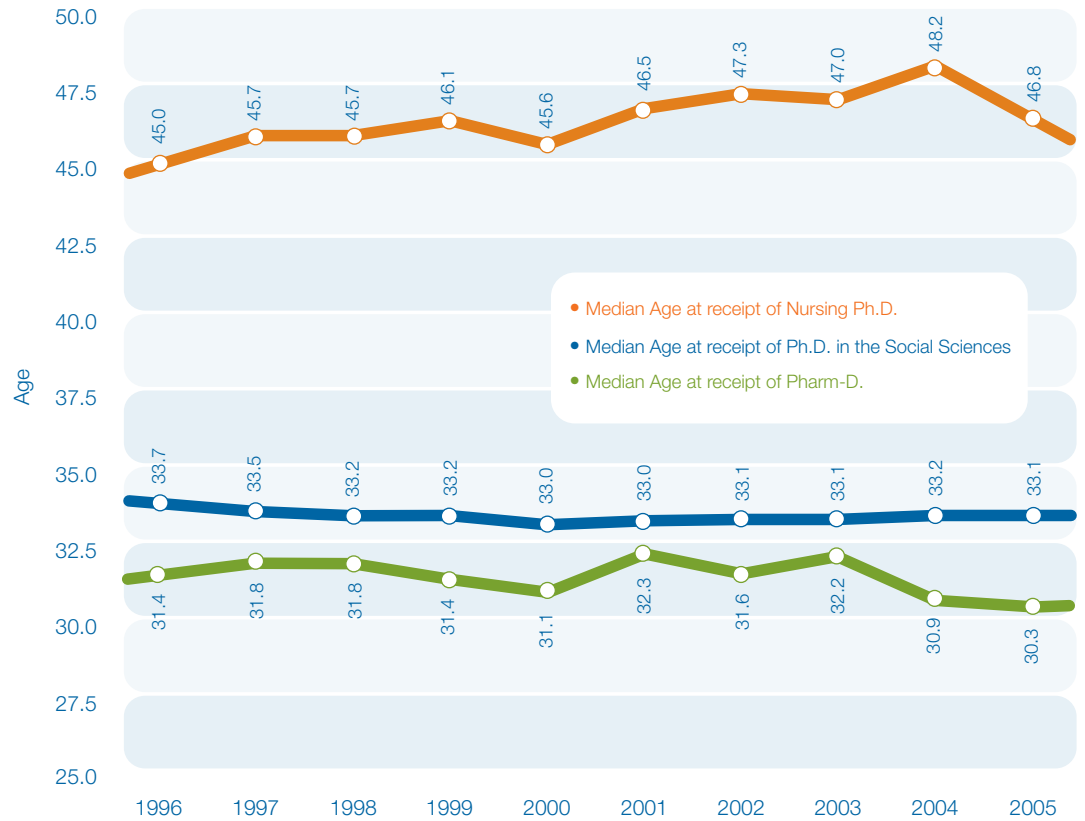
In 2008 we will welcome our first cohort of Nurse Faculty Scholars—a select group of junior nursing faculty who completed their doctoral degree within 10 years of receiving their initial nursing degree. This program will lead the way to developing the next generation of national leaders in academic nursing and raise the academic status of the profession.

The Human Capital Portfolio is committed over the long term to improving nurse education and ensuring a sustainable pool of nurse faculty. We believe that together, these program initiatives will increase the number of nurse faculty while boosting their prestige and academic standing.

For additional information about our initiatives and objectives, visit www.rwjf.org/humancapital.



Median Age at Receipt of Doctoral Degrees



A late start and a part-time school schedule means that graduating nurse PhDs are much older than those who graduate with PhDs in other disciplines. This leaves nurse PhDs less time to use their degrees in academic and other settings before reaching retirement age.

Source: National Science Foundation, National Institutes of Health, United States Education Department, National Endowment for the Humanities, United States Department of Agriculture, National Aeronautics and Space Administration, National Opinion Research Center, 2006.



Robert Wood Johnson Foundation

{Pioneer}

The Pioneer Portfolio supports innovative ideas and projects that may lead to breakthrough improvements in the future of health and health care.

We look broadly across health and health care—and often to fields outside the health sector—for ideas that push beyond present-day constraints to spark the major improvements of tomorrow. And our efforts are not limited solely to health and health care innovations but extend to new ways of having impact within the field of philanthropy.

Underlying many Pioneer projects is a combination of a bold vision and the persistent ingenuity of the person or team at its heart. We believe these projects, when paired with strategic support and resources, may trigger change that can dramatically improve our health and health care landscape five, 10 or 20 years down the road. In 2007 the Portfolio announced its largest grant to date, a \$15.6-million award to Archimedes, Inc. Dr. David Eddy and his team built Archimedes, a powerful mathematical model that provides a virtual world of people—with different physiologies, diseases, signs, symptoms, doctors, tests, treatments and outcomes—for health care and policy leaders to use as a testing ground to answer questions that cannot be feasibly, safely or quickly studied in the real world.

We are supporting the development of the Archimedes Health Care Simulator (ARChES), an online interface and delivery platform that will allow more organizations to use Archimedes to answer exponentially more questions. By lowering the skill and cost threshold required to use the model, more decision-makers in health care and policy organizations will be able to use the power of Archimedes to generate evidence-based knowledge that we hope will ripple throughout the health care system to benefit individual providers and patients.



Scott Johnson is another visionary who grew so frustrated with the sluggish pace and disjointed nature of disease research efforts that he sought an altogether different path to treatment breakthroughs. A business executive diagnosed with multiple sclerosis 30 years ago, Johnson established the Myelin Repair Foundation (MRF) to shake up—and speed up—the quest for a cure. Pioneer’s grant helped MRF establish the Accelerated Research Collaborative (ARC), a new research model that hastens the time to drug discovery. Drawing on a cooperative research infrastructure, top scientists across multiple labs continuously share findings to pursue a joint plan to identify therapeutic targets. This cooperation—together with a framework for intellectual property protection, technology transfer agreements and relationships with pharmaceutical and biotech firms—has allowed the ARC team to file for nine patents in less than three years. The team has received widespread scientific and media attention for these gains, and more than 50 disease research organizations have contacted MRF to determine whether the ARC model might work for them.

Eddy, Johnson and other Pioneer grantees are testing novel ideas that may create better routes to improved health and higher-quality care in the future. Closer to home, we explored innovative philanthropic practice models to seek bold ideas and thinkers that may not reach RWJF through conventional grant channels. One example is the online idea competitions we held with Changemakers, part of a leading social enterprise group, Ashoka.

Our series of Changemakers competitions allowed RWJF to enter the realm of open source, in which entrants are required to post ideas online, where everyone can view, comment and vote on them. We didn’t pick the winners; thousands within Changemakers’ online community did. Our three competitions focused on diverse challenges—identifying disruptive innovations that benefit health care consumers; applying video game-based solutions to health challenges; ending intimate partner violence—but they netted some common results.

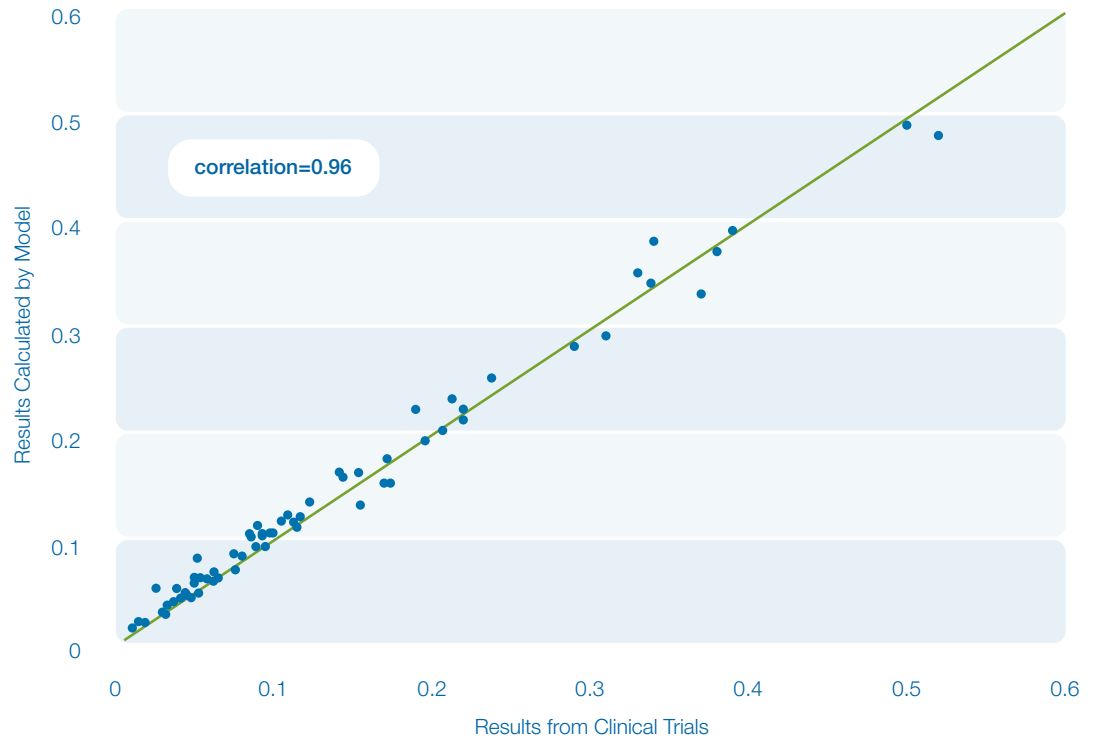
The competitions all drew a dynamic set of ideas from thinkers and doers across the globe, stretching our understanding of problems and surfacing unexpected paths to solutions here in the United States. And, our competition to find disruptive innovations in health and health care generated ideas that we may help to spread on a greater scale through subsequent RWJF support.

Other program areas at the Foundation have begun to use open-source competitions to explore new strategies and support ideas that might not reach RWJF through traditional grantee-seeking processes. As they infuse and shape our work, these and other philanthropic innovations can enhance our transparency and accountability, making us more responsive and, we believe, more effective.

For additional information about our initiatives and objectives, visit www.rwjf.org/pioneer.



Comparison of Archimedes Model Results and Clinical Trial Results from 74 Validations



David Eddy, M.D., Ph.D., and Leonard Schlessinger, Ph.D., simulated 18 independently selected randomized clinical trials by repeating in the Archimedes model the steps taken for the real trials and comparing the results calculated by the model with the trial results. A total of 74 validation exercises were conducted involving different treatments and outcomes in the 18 trials; for 71 of the 74 exercises, there were no statistically significant differences between the results calculated by the model and the results observed in the trial.

Source: *Diabetes Care*, Vol. 26, No. 11, November 2003.

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

Active for Life:

Increasing Physical Activity Levels in Adults Age 50 and Older

To increase the number of American adults age 50 and older who engage in regular physical activity.

- **University of South Carolina School of Public Health**
COLUMBIA, SC
\$303,241 — Evaluation of Active for Life (1 year). ID 57814
- **Texas A&M University System Health Science Center Research Foundation**
COLLEGE STATION, TX
\$439,014 — Technical assistance and direction for Active for Life (1 year). ID 50340

Active Living by Design

To increase physical activity through community design, public policies and communications strategies.

- **University of North Carolina at Chapel Hill Public Health Foundation Incorporated**
CHAPEL HILL, NC
\$215,718 — Technical assistance and direction for Active Living by Design (26 months). ID 58751
- **University of North Carolina at Chapel Hill School of Public Health**
CHAPEL HILL, NC
\$1,448,798 — Technical assistance and direction for Active Living by Design (1 year). ID 50186

Active Living Research

To stimulate and support research to identify environmental factors and policies that influence physical activity, especially among children and families in low-income communities.

Program Sites

- **Atlanta Public Schools**
ATLANTA, GA
\$37,000 — Investigating social, economic, organizational and demographic factors associated with the physical activity strategies of individual Atlanta schools (1 year). ID 61128
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$40,000 — Studying variation and success of rural and urban school environmental and physical activity policies for low-income Colorado students (1 year). ID 61129
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$99,937 — Evaluating environments for activity in a Northern Plains tribe (18 months). ID 63884
- **University of Maryland College Park, School of Public Health**
COLLEGE PARK, MD
\$25,000 — Multilevel perspective of environmental influences on physical activity and obesity in African-American adolescents (1 year). ID 63530
- **Mathematica Policy Research, Inc.**
WASHINGTON, DC
\$39,996 — Examining how school physical activity policies and food policy environments affect student outcomes of body mass index (BMI) and obesity (1 year). ID 61127

- **University of North Carolina at Chapel Hill, Office of Sponsored Research**
CHAPEL HILL, NC
\$39,957 — Exploring the USDA Child Nutrition Act of 2004 through a healthy, active children policy in North Carolina (2 years). ID 61908
- **North Carolina State University College of Natural Resources**
RALEIGH, NC
\$199,861 — Middle school policy intervention for intramural sports and physical activity (2 years). ID 63529
- **Rand Corporation**
SANTA MONICA, CA
\$39,971 — Analyzing body mass index (BMI) change based on school food and physical activity policies in a national sample of students between kindergarten and fifth grade (2 years). ID 61126
- **Rush University College of Nursing**
CHICAGO, IL
\$22,246 — Determining the neighborhood environments that influence physical activity among African-American women (6 months). ID 63306
- **University of South Carolina Research Foundation**
COLUMBIA, SC
\$25,687 — Validating a Web-based tool to help people use nonmotorized transportation in their current built environments (1 year). ID 59447

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

■ Texas A&M Research Foundation

COLLEGE STATION, TX

\$24,956 — Exploring the impact of physical features on indoor corridor walking behaviors in assisted living facilities (16 months). ID 63425

■ University of Texas

M.D. Anderson Cancer Center
HOUSTON, TX

\$149,853 — Perceptions of school, recreation and transportation environments among African-American families in public housing (2 years). ID 63661

■ University of Washington

SEATTLE, WA

\$39,993 — Policy legislation and nutrition plus physical activity (PLAN PLUS): What works to improve student health? (2 years). ID 61125

Other Program Activities

■ San Diego State University Research Foundation

SAN DIEGO, CA

\$627,599 — Technical assistance and direction for Active Living Research (5 months). ID 60139

\$1,335,434 — Technical assistance and direction for Active Living Research (1 year). ID 63132

Active Living Resource Center

To provide technical assistance to create active communities.

■ Bicycle Federation

BETHESDA, MD

\$509,200 — (1 year). ID 56792

\$500,774 — (1 year). ID 56793

American Heart Association Inc.

DALLAS, TX

\$19,975,607 — Expanding the Healthy Schools Program in states with the highest prevalence of obesity (4 years). ID 61099

University of Arkansas for Medical Sciences

College of Public Health

LITTLE ROCK, AR

\$57,574 — Evaluating school policies to prevent childhood obesity in Arkansas (1 month). ID 60284

\$3,993,343 — Evaluating school policies to prevent childhood obesity in Arkansas (5 years). ID 61551

California Center for Public Health Advocacy

DAVIS, CA

\$100,000 — Resident advocacy promoting healthy eating and active living policies in communities and schools in Baldwin Park, Los Angeles County, Calif. (1 year). ID 62552

California School Boards Foundation

WEST SACRAMENTO, CA

\$41,438 — National marketing for California's 2007 School Wellness Conference on preventing childhood obesity (1 year). ID 61948

University of California, Los Angeles, Center for Health Policy Research

LOS ANGELES, CA

\$1,237,623 — Expansion of the 2007 California Health Interview Survey to include trends in childhood obesity affected by social and environmental factors (2 years). ID 59045

Children's Memorial Hospital

CHICAGO, IL

\$384,730 — Developing and disseminating community approaches to healthy lifestyle promotion for children and families (18 months). ID 59631

Communications Support for the Childhood Obesity Program Area

To manage strategic communications for the Foundation's Childhood Obesity program area to produce high-quality, consistent, timely products and messages that increase impact.

■ Advertising Council Inc.

NEW YORK, NY

\$144,940 — Establishing a public/private coalition for healthy children (4 months). ID 59365

■ Communications Projects

MULTIPLE CONTRACTORS

\$700,000 — Core strategy consultants for RWJF's Childhood Obesity program area (9 months). ID 61205

\$500,000 — Supporting the first annual RWJF Childhood Obesity meeting (6 months). ID 62378

\$50,000 — Consulting and meeting costs for RWJF's Childhood Obesity program area (1 year). ID 63628

■ Public Health Institute

OAKLAND, CA

\$154,875 — Framing environmental nutrition policy and the debate over soda sales in schools (1 year). ID 59669

Community Foundation of Northwest Mississippi

HERNANDO, MS

\$482,201 — Expanding the GET A LIFE! program to prevent childhood obesity in the Mississippi Delta region (3 years). ID 62001

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

Convergence Partnership for Healthy Eating and Active Living

To unite funding partners in a collaborative effort to accelerate and support policy and environmental changes that focus on improving the health of people and places.

■ Tides Foundation

SAN FRANCISCO, CA

\$300,000 — Implementing and managing the Convergence Partnership for Healthy Eating and Active Living (2 years). ID 61200

\$1,700,000 — Implementing and managing the Convergence Partnership for Healthy Eating and Active Living (2 years). ID 63086

East Bay Asian Youth Center

OAKLAND, CA

\$95,200 — General support for the East Bay Asian Youth Center to carry out childhood obesity work in the San Antonio district in Oakland, Calif. (1 year). ID 63108

Emory University, Rollins School of Public Health

ATLANTA, GA

\$200,000 — Expansion of nutrition environment measurement training tools for public health advocates and researchers (2 years). ID 59992

Harvard University School of Public Health

BOSTON, MA

\$50,000 — Network to strengthen statistical modeling to project future population outcomes of interventions and policies for preventing childhood obesity (2 years). ID 61468

Healthy Eating Research: Building Evidence to Prevent Childhood Obesity

To support investigator-initiated research to identify and assess environmental and policy influences with the greatest potential to improve healthy eating and weight patterns among the nation's children.

Program Sites

■ California Food Policy Advocates Inc.

SAN FRANCISCO, CA

\$74,980 — Assessing the quality of food and beverages served in licensed child-care facilities in California (18 months). ID 63053

■ University of California, San Francisco, School of Medicine

SAN FRANCISCO, CA

\$100,000 — Examining the role of street vendors in the after-school eating environment among elementary and middle school children in low-income neighborhoods (18 months). ID 63049

■ Columbia University Medical Center

NEW YORK, NY

\$99,963 — Studying spatial associations between the density of schools and the density of fast food outlets (2 years). ID 63155

■ Cornell University College of Agricultural and Life Sciences

ITHACA, NY

\$98,796 — Determining how small changes in the way snacks and meals are presented influence their intake among 3–5-year-olds (18 months). ID 63148

■ Dartmouth Medical School

HANOVER, NH

\$98,966 — Assessing the impact of school vending machine policies on rural adolescent beverage consumption (2 years). ID 63147

■ HBSA Inc.

CALVERTON, MD

\$75,000 — Developing a computer model of school food policies that will simulate their effects on youth overweight and obesity rates (1 year). ID 63048

■ Johns Hopkins University Bloomberg School of Public Health

BALTIMORE, MD

\$249,952 — Reducing the risk of obesity for African-American youth by developing a program to improve the food environment in Baltimore (3 years). ID 63149

■ Michigan State University College of Agriculture and Natural Resources

EAST LANSING, MI

\$397,254 — Evaluating the impact of two school nutrition policy and environmental interventions on low-income middle school students in Michigan (2 years). ID 63044

■ New York University, Steinhardt School of Culture, Education, and Human Development

NEW YORK, NY

\$100,000 — Evaluating whether New York City group day cares meet new city-mandated physical activity and nutrition policies and assessing perceived implementation issues (16 months). ID 63043

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

■ **University of North Carolina at Chapel Hill School of Public Health**
CHAPEL HILL, NC

\$198,301 — Creating a self-report instrument measuring the child-care nutrition environment and providing evidence of the instrument's reliability and validity (2 years). ID 63050

■ **Public Health Advocacy Institute Inc.**
BOSTON, MA

\$74,887 — Analyzing legal factors influencing the food environment in extracurricular and other school-related settings outside of school administration control (1 year). ID 63047

■ **Temple University School of Medicine**

PHILADELPHIA, PA

\$399,227 — Survey of eating environments and policies in Head Start (2 years). ID 63042

\$336,010 — Evaluating the efficacy of a healthy corner store initiative in reducing childhood obesity (31 months). ID 63052

■ **University of Washington School of Public Health and Community Medicine**

SEATTLE, WA

\$398,087 — Measuring, analyzing and examining food spending and nutritional quality in family day care participants in the USDA Child and Adult Care Food Program (3 years). ID 63046

■ **Yale University Graduate School of Arts and Sciences**

NEW HAVEN, CT

\$224,476 — Documenting the range and quality of existing preschool food policies in Connecticut (2 years). ID 63150

Other Program Activities

■ **University of Minnesota School of Public Health**
MINNEAPOLIS, MN

\$907,095 — Technical assistance and direction for Healthy Eating Research (1 year). ID 61110

University of Illinois at Chicago Health Research and Policy Centers
CHICAGO, IL

\$855,541 — National study of school district policies and elementary school practices addressing childhood obesity (15 months). ID 59266

Impact Strategies, LLC

WASHINGTON, DC

\$124,770 — Consulting to explore opportunities for working with Major League Baseball and its players to prevent childhood obesity (1 month). ID 61562

Institute for the Advancement of Multicultural and Minority Medicine

WASHINGTON, DC

\$75,000 — Mobilizing the IAMMM Collaborative Partners Council for advocacy on childhood obesity prevention (3 months). ID 62003

Leadership for Healthy Communities: Advancing Policies to Support Healthy Eating and Active Living

To work with elected and appointed officials to create and promote healthier communities.

Program Sites

■ **American Association of School Administrators**

ARLINGTON, VA

\$58,950 — (4 months). ID 61325

\$501,162 — (2 years). ID 63663

■ **International City/County Management Association**

WASHINGTON, DC

\$53,431 — (3 months). ID 61327

\$319,963 — (2 years). ID 63569

■ **Local Government Commission**

SACRAMENTO, CA

\$85,752 — (7 months). ID 61321

\$496,548 — (2 years). ID 63657

■ **National Association of Counties Research Foundation**

WASHINGTON, DC

\$286,033 — (2 years). ID 63568

■ **National Association of Latino Elected Officials - NALEO Education Fund**

LOS ANGELES, CA

\$28,035 — (1 month). ID 61800

\$494,844 — (2 years). ID 63656

■ **National Association of State Boards of Education**

ALEXANDRIA, VA

\$269,000 — (2 years). ID 63567

■ **National Conference of State Legislatures**

DENVER, CO

\$133,306 — (5 months). ID 61323

\$492,740 — (2 years). ID 63653

■ **National Governors Association Center for Best Practices**

WASHINGTON, DC

\$95,899 — (7 months). ID 61322

■ **National League of Cities Institute Inc.**

WASHINGTON, DC

\$74,975 — (4 months). ID 61326

\$500,000 — (2 years). ID 63654

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

■ **National School Boards Association Inc.**
ALEXANDRIA, VA
\$287,822 — (2 years). ID 63660

■ **United States Conference of Mayors**
WASHINGTON, DC
\$81,050 — (5 months). ID 61324
\$299,893 — (2 years). ID 63655

Other Program Activities

■ **Global Policy Solutions, L.L.C.**
WASHINGTON, DC
\$651,622 — Coordination center for Leadership for Healthy Communities (1 year). ID 60111

Mathematica Policy Research, Inc.
PRINCETON, NJ
\$214,694 — Disseminating the results of the third national School Nutrition Dietary Assessment Study (1 year). ID 60542

McGill University
MONTREAL, QUEBEC
\$25,000 — McGill Health Challenge Think Tank 2007, a conference on moving toward 'health-friendly' local and global food chains (1 month). ID 63360

Michigan Physical Fitness, Health and Sports Foundation dba Michigan Fitness Foundation
LANSING, MI
\$25,000 — Sponsoring the first Safe Routes to School National Conference (6 months). ID 62220

University of Minnesota
MINNEAPOLIS, MN
\$24,960 — Workshop on measures of the food and built environments (8 months). ID 63090

National Academy of Sciences–Institute of Medicine
WASHINGTON, DC
\$5,716,027 — Establishing a standing committee on childhood obesity prevention at the Institute of Medicine (4 years). ID 61747

National Bureau of Economic Research, Inc.
NEW YORK, NY
\$148,416 — Conference on economic aspects of obesity (2 years). ID 62026

National Foundation for the Centers for Disease Control & Prevention Inc.
ATLANTA, GA
\$705,679 — Developing a set of measures to evaluate community-based childhood obesity prevention programs (2 years). ID 58943

National Governors Association Center for Best Practices
WASHINGTON, DC
\$711,144 — Supplemental funding for developing and implementing governors' initiatives to prevent childhood obesity (16 months). ID 62546

National Policy and Legal Analysis Network for Childhood Obesity Prevention
To support policy innovation and implementation aimed at preventing childhood obesity by empowering advocates, decision-makers and communities with technical assistance and resources.

■ **Public Health Institute**
OAKLAND, CA
\$3,323,075 — (1 year). ID 61206

9th Sign Communications, Inc.
FLAGSTAFF, AZ
\$21,750 — Project management support for town hall meetings on eliminating childhood obesity (3 months). ID 61839

University of Pennsylvania
PHILADELPHIA, PA
\$3,496,501 — Generating community-partnered research into the obesity epidemic in the African-American community (5 years). ID 61202

Practicable Legacy Strategies, LLC
PHILADELPHIA, PA
\$20,152 — Environmental scan on childhood obesity activities (4 months). ID 60044

The Praxis Project, Inc.
WASHINGTON, DC
\$389,724 — Planning for a community-based advocacy initiative to prevent childhood obesity in high-risk communities (6 months). ID 61316

Prevention Institute
OAKLAND, CA
\$353,294 — Strategy for advancing an environmental and policy change agenda for healthy eating and active living (1 year). ID 60015

Princeton Education Foundation
PRINCETON, NJ
\$24,920 — Fitness Center Campaign to increase physical activity among Princeton High School students and community residents (1 year). ID 62672

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

Raben Group, LLC

WASHINGTON, DC

\$126,750 — Consulting services for a meeting on issues and implications of screening, surveillance and reporting of children's body mass index (BMI) (5 months). ID 63025

Salud America!

The RWJF Research Network to Prevent Obesity Among Latino Children

To stimulate and support investigator-initiated research and build a field of researchers focused on preventing obesity among Latino children.

- **University of Texas**

Health Science Center at San Antonio

SAN ANTONIO, TX

\$565,112 — Technical assistance and direction for Salud America! (1 year). ID 61259

Judith Schector, B.A., M.S.O.D.

PORTLAND, OR

\$34,000 — Planning RWJF childhood obesity grantee meeting (7 months). ID 61868

Society for Nutrition Education Foundation

INDIANAPOLIS, IN

\$15,000 — Supporting a plenary session on U.S. nutrition policy development and implementation at the Society for Nutrition Education's 40th annual conference (3 months). ID 61951

Statewide Evaluations of Childhood Obesity Prevention Policies

To build the evidence base to prevent childhood obesity by evaluating state-level policies that might affect children's access to healthy foods and opportunities for physical activity.

- **Nemours Health and Prevention Services**

NEWARK, DE

\$1,995,243 — Evaluation of school and day care obesity-prevention policies in Delaware (5 years). ID 62078

- **West Virginia University Foundation Inc.**

MORGANTOWN, WV

\$49,089 — Planning for the evaluation of the childhood obesity components of West Virginia's House Bill 2816 (1 month). ID 61799

- **West Virginia University Research Corporation**

MORGANTOWN, WV

\$1,499,997 — Evaluating West Virginia's House Bill 2816 (2 years). ID 62079

Transtria L.L.C.

ST. LOUIS, MO

\$262,392 — Review of environmental and policy interventions for childhood obesity prevention (1 year). ID 63675

David O. Washington, Ph.D.

VENICE, CA

\$34,200 — Providing consulting services to develop a request for concepts and to design an online community support system for childhood obesity prevention (6 months). ID 63031

Windward Islands Research and Education Foundation Inc.

GRENADA, WEST INDIES

\$48,410 — Convening a panel and writing a white paper on epidemiological, ethical and anthropological issues related to childhood obesity (1 year). ID 61496

2007 Grants List

{Coverage}



Robert Wood Johnson Foundation

Blue Cross Blue Shield of Massachusetts Foundation

BOSTON, MA

\$125,000 — Monitoring the impact of health care reform in Massachusetts on residents' insurance status, access to and use of care, and out-of-pocket spending (1 year). ID 61803

Cambridge Medical Care Foundation

CAMBRIDGE, MA

\$463,900 — Illness and health care costs as contributors to personal bankruptcy for middle class families (2 years). ID 56590

Center for Advanced Study in the Behavioral Sciences Inc.

STANFORD, CA

\$495,972 — Convening of experts to evaluate health care coverage reform (2 years). ID 60436

Center for Health Policy Development

PORTLAND, ME

\$1,997,315 — Taking advantage of opportunities created by the Deficit Reduction Act to achieve coverage and access goals within Medicaid (30 months). ID 57867

Center for Health Policy Development/National Academy for State Health Policy

PORTLAND, ME

\$230,726 — Developing a consensus on strategies that maximize uninsured children's enrollment in public health coverage (6 months). ID 62427

Changes in Health Care Financing and Organization

To support policy analysis, research, evaluation and demonstration projects that will provide public and private decision leaders with useful and timely information on health care policy and financing issues.

Program Sites

■ Boston VA Research Institute, Inc.

BOSTON, MA

\$99,986 — Examining the time and cost trade-offs of waiting for outpatient care (1 year). ID 62967

\$299,549 — Measuring the costs and benefits of Medicare private fee-for-service (2 years). ID 63744

■ Brigham Young University

PROVO, UT

\$116,606 — Simulating the effect of various health care proposals on the health care market (14 months). ID 63320

■ Center for Studying Health System Change

WASHINGTON, DC

\$264,076 — Physicians' responses to variations in Medicare fees for specific services (16 months). ID 60518

\$99,445 — Identifying best practices in the coordination of care (1 year). ID 63212

■ General Hospital Corporation—Massachusetts General Hospital

BOSTON, MA

\$175,981 — Examining the quality of hospital care and simulating the impact of several pay-for-performance scoring methods on hospital rankings (18 months). ID 60514

■ George Mason University

FAIRFAX, VA

\$416,888 — Medical spending and the health of the elderly (21 months). ID 63091

■ Harvard Medical School

BOSTON, MA

\$281,784 — Impact of assisted living growth on the market for nursing home care (2 years). ID 61511

\$398,283 — Assessing the effect of the Medicare Modernization Act of 2003 on chemotherapy utilization and the choice of drugs used (2 years). ID 62675

■ Harvard Pilgrim Health Care Inc.

BOSTON, MA

\$403,958 — Study of the effects of high-deductible health plans on families with chronic conditions (30 months). ID 60141

\$231,641 — Estimating the impact of prior authorization on medication use patterns and adverse health outcomes of Medicaid beneficiaries with bipolar disorder (18 months). ID 63213

■ Harvard University School of Public Health

BOSTON, MA

\$101,656 — Impact of pay-for-performance on hospitals that care for minorities and the poor (6 months). ID 63743

■ Johns Hopkins University Bloomberg School of Public Health

BALTIMORE, MD

\$54,750 — Examining how rising health care costs affect worker compensation (1 year). ID 63309

2007 Grants List

{Coverage}



Robert Wood Johnson Foundation

- **National Opinion Research Center**
CHICAGO, IL
\$221,794 — Extent and impact of the use of observation stays in the Medicare program (8 months). ID 63872
- **Northwestern University, Kellogg School of Management**
EVANSTON, IL
\$98,210 — Developing a model of how major adverse health events may affect household wealth and how these effects may be mediated by health insurance (1 year). ID 63308
- **University of Pennsylvania School of Medicine**
PHILADELPHIA, PA
\$455,218 — Impact of treatment profitability on hospital responses to financial stress (2 years). ID 63477
- **Princeton University**
PRINCETON, NJ
\$99,961 — Examining the impact of informational messages on seniors' choice of Medicare drug plans (1 year). ID 57382
- **Sanford Research/USD**
SIOUX FALLS, SD
\$138,427 — Examining impacts and options for improving access to and quality of care for Native Americans (1 year). ID 62721
- **University of Southern Maine, Edmund S. Muskie School of Public Service**
PORTLAND, ME
\$376,366 — Assessing physician cost-efficiency performance (2 years). ID 60517

- **Urban Institute**
WASHINGTON, DC
\$184,057 — Studying Maryland's reporting requirements regarding nonprofit hospitals' charitable activities (1 year). ID 63120
- **University of Washington School of Public Health and Community Medicine**
SEATTLE, WA
\$328,829 — Assessing effects of quality-based financial incentives and the Quality Scorecard on physicians' clinical quality, patient satisfaction and efficiency (18 months). ID 63214

Other Program Activities

- **AcademyHealth**
WASHINGTON, DC
\$1,073,313 — Technical assistance and direction for Changes in Health Care Financing and Organization (1 year). ID 60105

Communications Support for the Coverage Program Area

To manage strategic communications for the Foundation's Coverage program area to produce high-quality, consistent, timely products and messages that increase impact.

- **Communications Project**
MULTIPLE CONTRACTORS
\$8,375,000 — Strategic communications for RWJF's Coverage program area (2 years). ID 61851

Consumer Voices for Coverage: Strengthening State Advocacy Networks to Expand Health Coverage

To support state-based consumer health advocacy networks to increase their capacity to participate with key stakeholders, such as businesses, hospitals, insurers, providers and government officials, in health care reform efforts.

- **Brigham & Women's Hospital Inc.**
BOSTON, MA
\$9,525 — Administrative service office for Consumer Voices for Coverage (1 month). ID 61394
- **Community Catalyst**
BOSTON, MA
\$64,081 — Planning for Consumer Voices for Coverage (1 month). ID 61175
\$991,771 — Technical assistance and direction for Consumer Voices for Coverage (1 year). ID 61397
- **Mathematica Policy Research, Inc.**
PRINCETON, NJ
\$996,882 — Evaluation of Consumer Voices for Coverage (42 months). ID 63275

2007 Grants List

{Coverage}



Robert Wood Johnson Foundation

Covering Kids and Families

To increase the number of eligible children and adults who benefit from federal and state health care coverage programs.

■ Agenda for Children Inc.

NEW ORLEANS, LA

\$7,285 — Outreach campaign to raise awareness in New Orleans about Covering Kids and Families (1 month). ID 61385

■ Communications Project

MULTIPLE CONTRACTORS

\$1,073,699 — Advertising campaign focused on the role that the State Children's Health Insurance Program (SCHIP) plays in providing health care coverage to children currently enrolled in the program (3 months). ID 61423

■ Community Health Councils Inc.

LOS ANGELES, CA

\$400,000 — Maintaining RWJF's national Covering Kids and Families program network (2 years). ID 58903

■ Landesberg Design, Inc.

PITTSBURGH, PA

\$37,600 — Producing publications for Covering Kids and Families (1 year). ID 61305

■ Support Fund for the Southern Institute on Children and Families

COLUMBIA, SC

\$600,000 — Technical assistance for Covering Kids and Families to increase Medicaid and State Children's Health Insurance Program (SCHIP) retention rates (2 years). ID 57184

Jack C. Ebeler

RESTON, VA

\$10,083 — Building a framework for health reform (3 months). ID 61341

Families USA Foundation Inc.

WASHINGTON, DC

\$200,680 — Educating opinion leaders, policy-makers and the public about the need to increase children's access to health coverage through State Children's Health Insurance Program (SCHIP) expansion (4 months). ID 62426

\$275,001 — Health Action 2008 conference bringing together the health consumer advocacy community (6 months). ID 63233

George Washington University

WASHINGTON, DC

\$43,646 — Exploring the feasibility and potential usefulness of a leadership and training program for senior Medicaid and State Children's Health Insurance Program (SCHIP) officials (3 months). ID 62599

Georgetown University

WASHINGTON, DC

\$299,995 — Analytic reports, a briefing and a Web-based information clearinghouse to support policy-makers and others addressing State Children's Health Insurance Program (SCHIP) changes (1 year). ID 62027

Health Care Conference Administrators, LLC

BELLEVUE, WA

\$50,000 — National congress on the uninsured and underinsured (1 month). ID 63479

Health Care for All Inc.

BOSTON, MA

\$1,500,000 — Ensuring the consumer voice in coverage and quality in Massachusetts (3 years). ID 58234

Jennings Policy Strategies, Inc.

WASHINGTON, DC

\$46,200 — Consulting services in connection with efforts to expand health insurance coverage to all Americans (6 months). ID 60221

\$92,200 — Consulting services in connection with efforts to expand health insurance coverage to all Americans (1 year). ID 63080

Johns Hopkins University Bloomberg School of Public Health

BALTIMORE, MD

\$75,000 — Updating and evaluating Maryland's Health Care for All! Plan to provide access to health services for uninsured or underinsured residents (1 year). ID 59162

Mathematica Policy Research, Inc.

PRINCETON, NJ

\$127,715 — Exploring State Children's Health Insurance Program (SCHIP) retention: When do children leave and who becomes uninsured? (9 months). ID 60543

Mehlman, Vogel, Castagnetti, Inc.

WASHINGTON, DC

\$47,400 — Consulting services in connection with efforts to expand health insurance coverage to all Americans (6 months). ID 60219

\$92,200 — Consulting services in connection with efforts to expand health insurance coverage to all Americans (1 year). ID 63087

2007 Grants List

{Coverage}



Robert Wood Johnson Foundation

NAMI

ARLINGTON, VA

\$82,513 — White paper on coverage for mental health and addiction treatment in plans to cover the uninsured (6 months). ID 62647

National Breast Cancer Coalition Fund

WASHINGTON, DC

\$50,000 — Stakeholder meeting to develop and vet health care reform proposals to guarantee access for all (6 months). ID 60285

Carolyn Needleman, Ph.D.

BRISTOL, RI

\$284,121 — Evaluation of the project to ensure the consumer voice in coverage and quality in Massachusetts (3 years). ID 61137

New America Foundation

WASHINGTON, DC

\$170,517 — Preparing the way for bipartisan and comprehensive health care reform (5 months). ID 63077

Rand Corporation

SANTA MONICA, CA

\$749,999 — Developing a comprehensive framework for evaluating the functioning of the U.S. health care system (1 year). ID 57555

Rutgers, The State University, The Center for State Health Policy

NEW BRUNSWICK, NJ

\$155,000 — Public opinion poll on health care reform (1 year). ID 59910

State Coverage Initiatives

To help states develop and implement policies that expand access to health insurance coverage.

■ AcademyHealth

WASHINGTON, DC

\$1,200,000 — Technical assistance and direction for State Coverage Initiatives (1 year). ID 62770

\$2,788,243 — Creating a coverage institute to bring together state officials who are working on health reform to develop those reforms (2 years). ID 62825

State Health Access Reform Evaluation

To support research and evaluation of state health reform initiatives and develop an evidence base for future state and federal reform initiatives.

■ University of Minnesota School of Public Health

MINNEAPOLIS, MN

\$505,672 — Technical assistance and direction for State Health Access Reform Evaluation (1 year). ID 59589

Urban Institute

WASHINGTON, DC

\$107,855 — Exploring the options for auto-enrollment for children in the State Children's Health Insurance Program (SCHIP) and Medicaid (8 months). ID 60115

\$1,200,473 — Assessing federal policy aimed at expanding insurance coverage in the United States (2 years). ID 62005

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Academy for Educational Development Inc.

WASHINGTON, DC

\$44,984 — Conference on disseminating novel approaches to understanding the consumer perspective on tobacco cessation (6 months). ID 61072

Alaska Inter-Tribal Council

FAIRBANKS, AK

\$391,428 — Integrating health impact assessments into the federal environmental impact process with a focus on Alaska Native communities (2 years). ID 63350

Albert B. Sabin Vaccine Institute

WASHINGTON, DC

\$50,000 — Colloquium on protecting public trust in immunization (4 months). ID 63199

American Legacy Foundation

WASHINGTON, DC

\$720,000 — Support for a public/private partnership to help American adults stop smoking (3 years). ID 60024

American Nonsmokers' Rights Foundation

BERKELEY, CA

\$1,000,000 — Providing rapid response funding to enable communities and groups to support, protect or implement smoke-free policies (13 months). ID 61524

Association of State and Territorial Health Officials

ARLINGTON, VA

\$696,456 — Building the foundation for state public health agency accreditation by defining core services for quality improvement (2 years). ID 58818

Building Advocacy for Policy Change to Improve the Nation's Health

To develop and advance policy recommendations for how a modernized public health system should be structured, funded, staffed and held accountable.

■ Trust for America's Health

WASHINGTON, DC

\$7,669,235 — Building sustainable advocacy capacity for improving the nation's health (3 years). ID 61977

Building the Data Infrastructure, Analytic Capacity and Transfer-to-Practice Framework for Public Health Systems Research

To help develop public health research priorities, create a data resource and technical assistance center, support data analyses to assist national public health organizations and assess the performance and impact of public health systems.

Program Sites

■ AcademyHealth

WASHINGTON, DC

\$100,000 — Support for the annual public health services research interest group meeting (1 year). ID 63455

Other Program Activities

■ Communications Project

MULTIPLE CONTRACTORS

\$85,600 — Developing public health systems research (18 months). ID 61484

■ University of Kentucky Research Foundation

LEXINGTON, KY

\$2,820,222 — Creating a resource center for public health systems and services research (4 years). ID 61895

■ National Association of County and City Health Officials

WASHINGTON, DC

\$1,993,183 — Developing NACCHO's ability to support public health research in order to strengthen local public health departments and build an evidence base (4 years). ID 61911

■ National Association of Local Boards of Health

BOWLING GREEN, OH

\$1,001,264 — Data collection and research on boards of health (4 years). ID 61840

■ Yale University School of Medicine

NEW HAVEN, CT

\$399,965 — Developing public health systems research through a series of agenda-setting meetings (18 months). ID 61979

University of California, Los Angeles, School of Public Health

LOS ANGELES, CA

\$475,491 — Building capacity through a health impact assessment clearinghouse learning and information center (3 years). ID 58337

University of California, San Francisco

SAN FRANCISCO, CA

\$50,000 — Book on the U.S. Department of Justice's RICO case against the tobacco industry (4 months). ID 63283

Campaign for Tobacco-Free Kids

WASHINGTON, DC

\$743,464 — Educating key audiences about FDA regulation of tobacco products (1 year). ID 60382

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Columbia University School of Nursing

NEW YORK, NY

\$394,304 — Expanding the ability of practitioners and scholars to assess law as a tool to improve public health (2 years). ID 63386

Common Ground: Transforming Public Health Information Systems

To support collaborative processes among state and local public health departments to advance the use of information systems to support preparedness and chronic disease.

■ National Opinion Research Center

CHICAGO, IL

\$989,058 — Evaluation of Common Ground (4 years). ID 61352

■ Task Force for Child Survival and Development Inc.

DECATUR, GA

\$1,382,398 — Technical assistance and direction for Common Ground (1 year). ID 60206

Communications Support for the Public Health Program Area

To manage strategic communications for the Foundation's Public Health program area to produce high-quality, consistent, timely products and messages that increase impact.

■ Campaign for Tobacco-Free Kids

WASHINGTON, DC

\$2,200,000 — Public education and public health training activities in support of RWJF's Public Health program area (1 year). ID 62547

■ Communications Projects

MULTIPLE CONTRACTORS

\$238,260 — Evaluation of health department Web-based data query systems (15 months). ID 60228

\$500,000 — Developing interventional law/policy options for RWJF's Public Health program area (1 year). ID 61519

\$2,600,000 — Strategic communications for RWJF's Public Health program area (1 year). ID 61847

\$100,000 — Consulting and meeting costs for RWJF's Public Health program area (18 months). ID 62623

Community Health Councils Inc.

LOS ANGELES, CA

\$400,000 — Developing a community scorecard to chronicle public health disparities in South Los Angeles (2 years). ID 63342

Council of State and Territorial Epidemiologists

ATLANTA, GA

\$28,000 — Creating the Robert Wood Johnson National Award for outstanding epidemiology practice in addressing racial and ethnic disparities (6 months). ID 63117

Danya International, Inc.

SILVER SPRING, MD

\$150,000 — 2007 National Conference on Tobacco or Health (1 year). ID 60261

Dental Health Foundation

OAKLAND, CA

\$199,832 — Developing policies to address oral health issues in California schools (2 years). ID 63341

Establishing a National Public Health Accrediting Organization

To establish a new, independent, nonprofit entity to govern the national accreditation system, including a public health accreditation board.

■ National Association of County and City Health Officials

WASHINGTON, DC

\$985,035 — (1 year). ID 61340

University of Florida Center for Health Policy Research

GAINESVILLE, FL

\$199,866 — Meta-analysis of the literature on the effect of alcohol taxes/prices on drinking, morbidity and mortality (2 years). ID 63372

George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$70,710 — Planning for a public health information infrastructure for food safety (9 months). ID 62276

\$392,989 — Enhancing the roles of state and local government in an integrated prevention-oriented food safety system (18 months). ID 63388

Grantmakers in Health

WASHINGTON, DC

\$120,286 — Convening an Issue Dialogue, writing an issue brief on improving the public health system, and launching a public health working group of funders (3 years). ID 62971

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Harvard University School of Public Health

BOSTON, MA

\$49,997 — Strengthening the Cross-national Initiative on Place, Migration and Health (CIPMH) (1 year). ID 63088

\$283,550 — Studying state policy approaches to foster uptake of the human papillomavirus vaccine (2 years). ID 63384

Helping Young Smokers Quit: Identifying Best Practices for Tobacco Cessation

To evaluate and disseminate effective, developmentally appropriate cessation treatment programs for adolescents who smoke and try unsuccessfully to quit.

▪ University of Illinois at Chicago School of Public Health

CHICAGO, IL

\$1,240,783 — (2 years). ID 61337

InformationLinks:

Connecting Public Health with Health Information Exchanges

To provide funds to state and local health departments to support and encourage their participation in regional health information networks.

▪ Task Force for Child Survival and Development Inc.

DECATUR, GA

\$248,564 — Coordinating activities for InformationLinks (2 years). ID 63250

Kansas Health Institute

TOPEKA, KS

\$106,924 — Using technology to advance a regional approach to performance management for public health services (18 months). ID 58936

Lead States in Public Health Quality Improvement

To create a peer network of innovator states with experience in designing and implementing a process for systematic assessment of local public health agency capacity and performance.

▪ University of Southern Maine, Edmund S. Muskie School of Public Service

PORTLAND, ME

\$232,938 — Evaluation of Lead States in Public Health Quality Improvement (2 years). ID 61654

University of Michigan School of Public Health

ANN ARBOR, MI

\$371,376 — Reviewing state public health communicable disease laws regarding isolation and quarantine (2 years). ID 63374

Mississippi State Department of Health

JACKSON, MS

\$1,307 — Developing a public health financial database system to provide information for research, practice and education (3 years). ID 58885

Montana-Wyoming Tribal Leaders Council

BILLINGS, MT

\$200,000 — Developing a model program for integrating tribal public health into the multijurisdictional public health system for infectious diseases (2 years). ID 63343

National Association of County and City Health Officials

WASHINGTON, DC

\$193,600 — Addressing the infrastructure needs of local health departments (4 months). ID 59204

National Foundation for the Centers for Disease Control & Prevention Inc.

ATLANTA, GA

\$755,358 — Developing a program to improve cooperation among federal, state and local leaders when responding to natural and man-made disasters (6 months). ID 61405

\$399,826 — Developing a program to improve cooperation among federal, state and local leaders when responding to natural and man-made disasters (6 months). ID 63251

New Mexico Community Foundation

SANTA FE, NM

\$50,000 — Profiling model strategies and leadership for health and health care advocacy (1 year). ID 60136

New York University College of Nursing

NEW YORK, NY

\$64,127 — Study on the roles of city and state departments of public health during Hurricane Katrina (5 months). ID 60257

Pesticide Action Network North America

SAN FRANCISCO, CA

\$200,000 — Studying the implementation of a new California public health law on biomonitoring of exposure to environmental toxicants (2 years). ID 63378

Population Media Center, Inc.

SHELBURNE, VT

\$50,000 — Conference on the importance to Americans of public health as the first line of defense against illness and to promote a healthier lifestyle (6 months). ID 61074

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Prevention Institute

OAKLAND, CA

\$400,000 — Developing a health equity toolbox for health practitioners to advance public health advocacy to eliminate health disparities (2 years). ID 63370

Public Health Advocacy Institute Inc.

BOSTON, MA

\$199,723 — Research to improve the understanding of legal threats that challenge public health law interventions (17 months). ID 63361

Public Health Informatics Fellows Training Program

To use fellowship training in public health informatics as a strategy to catalyze the development of the field and create a sustainable pipeline of future leaders in public health informatics.

- **Task Force for Child Survival and Development Inc.**

DECATUR, GA

\$231,612 — Development of a peer network for RWJF's Public Health Informatics Fellows Training Program (2 years). ID 61406

Public Health Institute

OAKLAND, CA

\$400,000 — Institutionalizing the role of local public health departments in transportation, land use planning and redevelopment (2 years). ID 63385

Public Health Law Association

ATLANTA, GA

\$258,122 — Building a consensus agenda on the use of law to protect and improve public health (1 year). ID 59022

Public Health Systems Research

To help establish the field of public health systems research as a needed resource that will improve performance of governmental health agencies.

- **Emory University, Rollins School of Public Health**

ATLANTA, GA

\$225,749 — Informing the design of funding allocation formulas in public health (2 years). ID 63615

- **George Washington University**

WASHINGTON, DC

\$199,770 — Developing and applying a descriptive framework for analyzing food safety resources (18 months). ID 63606

- **University of Massachusetts School of Public Health**

AMHERST, MA

\$199,014 — Identifying how states can enhance their public health systems' ability to respond to problems and maximize their use of limited resources (20 months). ID 63603

- **University of Michigan Health System**

ANN ARBOR, MI

\$208,902 — Understanding the resource allocation decisions of public health officials in the United States (2 years). ID 63604

- **National Opinion Research Center**

CHICAGO, IL

\$199,824 — Study of local public health capacities to address the needs of culturally and linguistically diverse populations (15 months). ID 63602

- **University of Nebraska Medical Center**

OMAHA, NE

\$199,713 — Systematic study of Nebraska's regional public health agency model (2 years). ID 63612

Rand Corporation

SANTA MONICA, CA

\$99,928 — Dissemination of the results and tools from a learning collaborative for quality improvement in public health and pandemic influenza preparedness (14 months). ID 62347

Research Foundation of State University of New York

ALBANY, NY

\$176,780 — Why youth don't quit: finding answers to design effective smoking cessation programs (1 year). ID 62174

Robert Wood Johnson Foundation Practice-Based Research Network in Public Health

To develop a practice-based research network for public health to help stakeholders understand how public health systems research can be used to improve public health performance and impact.

- **University of Arkansas for Medical Sciences**

LITTLE ROCK, AR

\$314,744 — Coordinating, developing and monitoring the Robert Wood Johnson Foundation Practice-Based Research Network in Public Health (1 year). ID 62097

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

County of San Bernardino Department of Public Health

SAN BERNARDINO, CA

\$299,093 — Voices for Change, a social action campaign to restore the health and safety of residents of the Westside of San Bernardino County, Calif. (2 years). ID 63353

Smoke-Free Families: Innovations to Stop Smoking During and Beyond Pregnancy

To reduce rates of smoking in families by supporting research to develop and evaluate effective new interventions to help women quit smoking before, during and after pregnancy.

- **Philadelphia Health and Education Corporation d/b/a Drexel College of Medicine**

PHILADELPHIA, PA

\$222,000 — Technical assistance and direction for Smoke-Free Families (1 year). ID 56339

Smoke-Free New Jersey

To leverage resources to ensure successful implementation of the New Jersey Smoke-Free Air Act.

- **GMMB Inc.**

WASHINGTON, DC

\$114,000 — Template implementation kit to support rollout of smoke-free air laws (8 months). ID 60401

University of Southern Mississippi HATTIESBURG, MS

\$670,044 — Developing a public health financial database system to provide information for research, practice and education (31 months). ID 62024

State Health Leadership Initiative

To accelerate the development of leadership capacity of state health officers as policy-makers, administrators and advocates for the health of the public.

- **Association of State and Territorial Health Officials**

ARLINGTON, VA

\$3,098,765 — (3 years). ID 57240

Substance Abuse Policy Research Program

To encourage experts in public health, law, political science, medicine, sociology, criminal justice, economics, psychology, and other behavioral and policy sciences to address issues of substance abuse.

Program Sites

- **University of California, Los Angeles, School of Medicine**

LOS ANGELES, CA

\$99,999 — Cigarette price sensitivity of smokers with comorbid alcohol, drug or mental disorders (1 year). ID 61104

- **University of California, San Francisco**

SAN FRANCISCO, CA

\$83,692 — Identifying the characteristics of community-based trials that may influence clinic staff to adopt research-tested substance abuse interventions (18 months). ID 62706

- **Health Research Inc., Roswell Park Cancer Institute Division**

BUFFALO, NY

\$98,523 — Analyzing the corrective statement ordered in the federal government's lawsuit against the cigarette industry (1 year). ID 63113

- **University of Illinois at Chicago**

CHICAGO, IL

\$48,209 — Pilot study for a new method of measuring cigarette tax evasion in the United States (8 months). ID 63559

- **Joint Commission on Accreditation of Healthcare Organizations**

OAKBROOK TERRACE, IL

\$98,143 — Study on smoke-free campus policies in U.S. hospitals (1 year). ID 61567

- **Loyola University—Chicago**

CHICAGO, IL

\$50,790 — Pilot study for a new method of measuring cigarette tax evasion in the United States (1 year). ID 61107

- **University of North Carolina at Chapel Hill School of Medicine**

CHAPEL HILL, NC

\$29,334 — Tobacco-free policy adoption for local school districts in order to promote policy passage across North Carolina (5 months). ID 61209

- **University of North Carolina at Chapel Hill School of Public Health**

CHAPEL HILL, NC

\$99,990 — Effectiveness of state and federal government agreements with major credit card and shipping companies to block Internet cigarette sales (1 year). ID 61103

- **University of Pennsylvania**

PHILADELPHIA, PA

\$100,000 — Effects of advertisement elements for a potential reduced tobacco exposure product on smokers' beliefs about its use and harmfulness (2 years). ID 62622

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Public Health Advocacy Institute Inc.

BOSTON, MA

\$29,606 — Analysis of the U.S. Department of Justice's Racketeer Influenced and Corrupt Organizations Act (RICO) lawsuit against the tobacco industry (6 months). ID 61124

Research Foundation of State University of New York

ALBANY, NY

\$96,986 — Individual- and policy-level influences on the use of various cessation strategies and abstinence from cigarettes among adult smokers (1 year). ID 63263

University of Texas at Austin

AUSTIN, TX

\$17,720 — Effectiveness of cigarette taxation in deterring smoking from one pregnancy to the next (1 year). ID 63115

Tobacco Law Center

ST. PAUL, MN

\$99,807 — Legal and political obstacles to smoke-free regulations in metropolitan regions (18 months). ID 61373

University of Wisconsin School of Medicine and Public Health

MADISON, WI

\$99,316 — Evaluating an innovative communications campaign designed to increase consumer demand for tobacco dependence treatment by Medicaid recipients (15 months). ID 63261

Supporting Advocacy to Reduce Tobacco Use and Direct Tobacco-Related State Revenue to Health Priorities

To support state and local advocacy efforts and educate policy-makers and other key audiences in up to 15 states about the need for tobacco control and other public health measures.

Campaign for Tobacco-Free Kids

WASHINGTON, DC

\$1,500,000 — Providing assistance to state tobacco prevention and public health policy projects (1 year). ID 62020

Tobacco-Free Kids Action Fund

WASHINGTON, DC

\$300,000 — Legal support for public health plaintiff intervenors in the appeal of the Department of Justice tobacco suit (1 year). ID 60001

Tobacco Law Center

ST. PAUL, MN

\$1,056,448 — Legal technical assistance to the tobacco control community (2 years). ID 61100

Tobacco Policy Change: A Collaborative for Healthier Communities and States

To provide resources and technical assistance for community, regional and national organizations and tribal groups advocating for effective tobacco prevention and cessation policy initiatives.

Program Sites

Black Hills Center for American Indian Health

RAPID CITY, SD

\$49,969 — Advancing comprehensive tobacco-free and tribal wellness policies on the Navajo Nation (6 months). ID 63588

DuBois Institute for Entrepreneurship, Inc.

DOTHAN, AL

\$50,000 — Advancing statewide smoke-free policies and implementing an anti-obesity project in Alabama (6 months). ID 63591

Families Under Urban and Social Attack Inc.

HOUSTON, TX

\$50,000 — Advancing the statewide clean indoor air act and educating Houston residents about health issues resulting from obesity (6 months). ID 63595

Georgia Public Interest Research Group Education Fund

ATLANTA, GA

\$49,670 — Promoting smoke-free indoor air and clean outdoor air through the promotion of public transit (6 months). ID 63587

Indiana Rural Health Association

BEDFORD, IN

\$50,000 — Advancing smoke-free policy efforts in 20 Indiana communities and furthering state policies to fully fund the Healthy Indiana Plan (6 months). ID 63596

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

- **University of Kentucky Research Foundation**
LEXINGTON, KY
\$50,000 — Advancing comprehensive clean indoor air and radon policies in Northern Kentucky (6 months). ID 63589
 - **Le Penseur Youth and Family Services**
CHICAGO, IL
\$50,000 — Supporting efforts to limit the number of tobacco retailers in the rebuilding efforts in the Lower 9th Ward of New Orleans (6 months). ID 63590
 - **University of Missouri–Columbia Medical School Foundation, Inc.**
COLUMBIA, MO
\$50,000 — Using campus-community alliances to reduce both tobacco use and intimate partner violence (6 months). ID 63583
 - **North Carolina Pediatric Society Foundation**
RALEIGH, NC
\$50,000 — Building support for policy changes to make all workplaces smoke-free by 2010 and to halt and reverse the growing obesity epidemic in North Carolina (6 months). ID 63594
 - **Northwest Portland Area Indian Health Board**
PORTLAND, OR
\$75,000 — Supporting tobacco control policy priorities among Northwestern tribes, including clean indoor air laws and higher taxes on cigarettes (1 year). ID 59324
 - **Ohio African American Communities for Optimum Health, Inc.**
COLUMBUS, OH
\$49,148 — Advancing tobacco retail licensure and charity care policies in Columbus, Ohio (6 months). ID 63593
 - **South Carolina African American Tobacco Control Network**
SUMMERVILLE, SC
\$50,000 — Advancing local smoke-free laws in South Carolina by emphasizing the importance of local control and exposing the threat of preemption (6 months). ID 63586
 - **Wellness Council of West Virginia Institute, WV**
\$50,000 — Addressing clean indoor air regulations and government change promoting local environments favoring physical activity in five West Virginia counties (6 months). ID 63585
 - *Other Program Activities*
 - **American Nonsmokers' Rights Foundation**
BERKELEY, CA
\$48,624 — Consulting and technical assistance for RWJF's Tobacco Policy Change program (3 months). ID 63325
 - **Communications Project**
MULTIPLE CONTRACTORS
\$158,010 — Technical assistance for RWJF's Tobacco Policy Change program (1 year). ID 52077
 - **Freeman Consulting Group, Inc.**
ROSWELL, GA
\$210,975 — Consulting and technical assistance for RWJF's Tobacco Policy Change program (19 months). ID 52076
 - **Kathleen Jerome**
FLORENCE, MA
\$202,405 — Consulting and technical assistance for RWJF's Tobacco Policy Change program (19 months). ID 52070
 - **Lori New Breast**
HEART BUTTE, MT
\$68,372 — Engaging Native American tribal governments in tobacco reduction policy development (8 months). ID 61144
 - **Onjewel M. Smith, M.A.**
MADISON, MS
\$29,788 — Consulting services for RWJF's Tobacco Policy Change program (3 months). ID 61145
 - **Jerry Spegman**
PORTLAND, OR
\$193,870 — Consulting and technical assistance for RWJF's Tobacco Policy Change program (19 months). ID 52073
 - **Theisen Consulting LLC**
ATLANTA, GA
\$100,650 — Consulting engagement for RWJF's Tobacco Policy Change program (1 year). ID 63678
- University of Washington School of Nursing**
SEATTLE, WA
\$460,702 — Inventory of effective public health practices and structures to eliminate and reduce health disparities (2 years). ID 61143

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

**University of Wisconsin
School of Medicine and Public Health
MADISON, WI**

\$199,995 — Identifying effective catalysts for action toward community health improvement in underserved communities in Wisconsin (2 years). ID 63369

\$100,000 — Updating, testing and disseminating the 2008 tobacco treatment guideline (2 years). ID 63443

**Yellowstone City-County
Health Department**

BILLINGS, MT

\$199,957 — Using a health impact assessment as an advocacy tool to make Billings, Mont., a community that is healthy by design (2 years). ID 63364

2007 Grants List

{Quality/Equality}



Robert Wood Johnson Foundation

AHIP Foundation Inc.

WASHINGTON, DC

\$319,509 — Support for two waves of health plan surveys to assess the collection and use of racial/ethnic/language data (3 years). ID 62295

Aligning Forces for Quality: The Regional Market Project

To accelerate improvements in care at the community level by cultivating and aligning market forces with quality improvement efforts.

Program Sites

■ Alliance for Health

GRAND RAPIDS, MI

\$600,000 — (3 years). ID 60259

■ Community Health Alliance of Humboldt - Del Norte

EUREKA, CA

\$599,684 — (3 years). ID 60253

■ Health Improvement Collaborative of Greater Cincinnati

CINCINNATI, OH

\$599,630 — (3 years). ID 60246

■ Kansas City Quality Improvement Consortium

KANSAS CITY, MO

\$599,362 — (3 years). ID 60252

■ Maine Quality Forum

AUGUSTA, ME

\$599,938 — (3 years). ID 60250

■ MetroHealth System

CLEVELAND, OH

\$599,039 — (3 years). ID 60248

■ Oregon Health Care Quality Corporation

PORTLAND, OR

\$600,000 — (3 years). ID 60245

■ P2 Collaborative of Western New York Inc.

WILLIAMSVILLE, NY

\$600,000 — (3 years). ID 60244

■ WellSpan Health

YORK, PA

\$596,663 — (3 years). ID 60243

■ Wisconsin Collaborative for Healthcare Quality, Inc.

MADISON, WI

\$594,445 — (3 years). ID 60403

Other Program Activities

■ Center for Health Improvement

SACRAMENTO, CA

\$1,740,478 — Technical assistance and direction for Aligning Forces for Quality (1 year). ID 58494

\$21,188 — Technical assistance for Aligning Forces for Quality (1 month). ID 58583

■ Judith H. Hibbard, Dr.P.H.

EUGENE, OR

\$104,025 — Technical assistance for sites under Aligning Forces for Quality (18 months). ID 62471

■ National Committee for Quality Assurance

WASHINGTON, DC

\$97,706 — Technical assistance activities for Aligning Forces for Quality (1 year). ID 62090

■ Pennsylvania State University College of Health and Human Development

UNIVERSITY PARK, PA

\$3,433,641 — Evaluation of Aligning Forces for Quality (4 years). ID 59997

■ Susan L. Prows

PORTLAND, OR

\$160,574 — Providing technical assistance to sites under Aligning Forces for Quality (18 months). ID 61771

Allies Against Asthma: A Program to Combine Clinical and Public Health Approaches to Chronic Illness

To support community-based coalitions aimed at improving efforts to control pediatric asthma.

■ University of Michigan

ANN ARBOR, MI

\$179,912 — Evaluating Allies Against Asthma (9 months). ID 62955

American Board of Medical Specialties Research and Education Foundation

EVANSTON, IL

\$2,500,000 — Preparing the physician workforce to improve performance in practice: Phase II (2 years). ID 59177

Building Community Supports for Diabetes Care

To support partnerships among local health care providers and community organizations to address diabetes prevention and self-management issues in communities where cultural and ethnic diversity influence related health behaviors.

■ Research Triangle Institute

RESEARCH TRIANGLE PARK, NC

\$138,945 — Supplemental support for RWJF's Diabetes Initiative clinical data collection and self-management (11 months). ID 61820

2007 Grants List

{Quality/Equality}



Robert Wood Johnson Foundation

■ Washington University in St. Louis School of Medicine

ST. LOUIS, MO

\$500,299 — Technical assistance and direction for RWJF's Advancing Diabetes Self-Management and Building Community Supports for Diabetes Care programs (16 months). ID 57182

University of California, Los Angeles, David Geffen School of Medicine at UCLA

LOS ANGELES, CA

\$83,272 — Study to determine how mental health stigma affects the treatment of depression in Latinos (1 year). ID 62454

\$2,000,000 — National network of researchers using the California Health Interview and Pew/RWJF Latino Surveys to eliminate health and health care disparities (3 years). ID 62609

University of California, Los Angeles, Neuropsychiatric Institute

LOS ANGELES, CA

\$54,788 — Impact of life transitions on disparities in family mental health: the 2008 summer institute of the Family Research Consortium IV (2 years). ID 62085

Center for Studying Health System Change

WASHINGTON, DC

\$11,999,982 — Redirecting surveys and research to support RWJF's new coverage and quality improvement initiatives (3 years). ID 57046

University of Chicago Medical Center

CHICAGO, IL

\$1,572,496 — National study of smaller medical groups and the care of chronic disease (2 years). ID 58680

Communications Support for the Quality/Equality Program Area

To manage strategic communications for the Foundation's Quality/Equality program area to produce high-quality, consistent, timely products and messages that help increase impact.

■ Communications Project

MULTIPLE CONTRACTORS

\$10,000,000 — Strategic communications for RWJF's Quality/Equality program area (2 years). ID 62277

Constella Group, LLC

DURHAM, NC

\$100,204 — Administrative support for the Medication Management Project (3 years). ID 61149

Dartmouth Medical School

HANOVER, NH

\$4,250,000 — Expanding national and local analyses of differences in health care quality using the Dartmouth Atlas of Health Care (3 years). ID 59491

Expecting Success: Excellence in Cardiac Care

To undertake a hospital quality improvement collaborative to improve cardiac care for African Americans and Latinos.

■ George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$2,471,737 — Improving the continuum of cardiac care for minority patients (1 year). ID 60185

Finding Answers: Disparities Research for Change

To test hypothetical solutions for reducing racial and ethnic disparities in health care settings and actual disparity reduction outcomes in ongoing programs.

■ University of Chicago, The Pritzker School of Medicine

CHICAGO, IL

\$938,775 — Technical assistance and direction for Finding Answers (1 year). ID 55275

University of Florida Foundation Inc.

GAINESVILLE, FL

\$236,183 — Studying culturally sensitive patient-centered health care assessments and the effects of a promotional training model (1 year). ID 59281

George Washington University

WASHINGTON, DC

\$331,400 — Nursing engagement in performance measurement and public reporting (2 years). ID 59410

George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$129,848 — Study of hospital practices in the collection of race and ethnicity data (11 months). ID 59159

Grantmakers in Health

WASHINGTON, DC

\$20,000 — Meeting on the integration of mental health and oral health into primary care (6 months). ID 59643

2007 Grants List

{Quality/Equality}



Robert Wood Johnson Foundation

Hablamos Juntos: Improving Patient-Provider Communication for Latinos

To improve access to quality health care for Latinos with limited English proficiency through the use of cost-effective interpretation and translation services.

- **University of California, San Francisco, Center for Medical Education and Research**
FRESNO, CA
\$655,693 — Technical assistance and direction for Hablamos Juntos (1 year). ID 61332
- **GYMR LLC**
WASHINGTON, DC
\$127,000 — Communications plan for Hablamos Juntos (2 years). ID 59637

Health e-Technologies: Building the Science of eHealth

To support systematic research in the evaluation of interactive e-health applications for health behavior change and chronic disease management.

- **Brigham & Women's Hospital Inc.**
BOSTON, MA
\$438,245 — Technical assistance and direction for Health e-Technologies (1 year). ID 56625

Health Tracking

Initiative to track and report on changes in the U.S. health care system and how they affect Americans' health.

- **Center for Studying Health System Change**
WASHINGTON, DC
\$900,000 — Community Tracking Study Household Survey: fifth round (2 years). ID 63558

Henry Ford Health System

DETROIT, MI

\$73,001 — Reanalyzing datasets using path analysis and structured equation modeling to reduce racial and ethnic health care disparity (1 year). ID 59006

Leading Change: Disparities Solutions Initiative

To translate and synthesize, for health plans, providers and policy-makers, quality improvement methodologies that reduce disparities.

- **General Hospital Corporation—Massachusetts General Hospital**
BOSTON, MA
\$499,644 — Moving hospitals to action: setting the stage and creating tools to address disparities (1 year). ID 56116

Manning Selvage & Lee, Inc.

WASHINGTON, DC

\$750,000 — Strategic communications for the Dartmouth Atlas of Health Care project (3 years). ID 57048

University of Michigan School of Public Health

ANN ARBOR, MI

\$49,330 — Conference for African-American public health students focusing on disparities (27 months). ID 60100

University of Mississippi Medical Center

JACKSON, MS

\$749,443 — Improving heart care using the patient activation measure and customized patient support (3 years). ID 57276

Morehouse School of Medicine

ATLANTA, GA

\$28,000 — Meeting on nursing curricula to improve screening and detection of depression among low-income, African-American men (6 months). ID 60234

Frances M. Murphy, M.D., M.P.H.

SILVER SPRING, MD

\$42,160 — Consulting for RWJF's Quality/Equality program area and Regional Quality Strategy activities (6 months). ID 63605

National Partnership for Women and Families Inc.

WASHINGTON, DC

\$3,196,911 — Building consumer demand for health care transparency and accountability in outpatient care (3 years). ID 58858

\$49,528 — Building consumer demand for health care transparency and accountability in outpatient care (1 month). ID 61146

National Quality Forum

WASHINGTON, DC

\$357,050 — Establishing national goals and an accountability framework for public reporting of health care performance data (15 months). ID 59667

New Health Partnerships: Improving Care by Engaging Patients

To support pilot testing of innovations to overcome barriers to patients managing their chronic conditions, including an online collaborative, a virtual learning community for providers, and a virtual learning community for patients and families.

- **Institute for Healthcare Improvement**

CAMBRIDGE, MA

\$1,161,899 — Technical assistance and direction for New Health Partnerships (15 months). ID 52856

2007 Grants List

{Quality/Equality}



Robert Wood Johnson Foundation

New York Regional Association of Grantmakers

NEW YORK, NY

\$9,912 — Consulting services for palliative care at the end of life (1 year). ID 59218

Pacific Business Group on Health

SAN FRANCISCO, CA

\$2,300,000 — Consumer-Purchaser Disclosure Project: advocating for transparency and accountability in the health care system (3 years). ID 58867

Pittsburgh Regional Healthcare Initiative d/b/a Pittsburgh Regional Health Initiative

PITTSBURGH, PA

\$250,000 — Establishing a formal structure for the Network for Regional Healthcare Improvement (2 years). ID 59300

University of Pittsburgh School of Medicine

PITTSBURGH, PA

\$74,851 — Improving patient-physician communication through health information technology with tablet personal computers (1 year). ID 58279

Prescription for Health: Promoting Healthy Behaviors in Primary Care Research Networks

To develop, field test and disseminate innovative and feasible interventions for primary-care-based health behavior change counseling, in collaboration with the Agency for Healthcare Research and Quality.

■ University of Colorado Health Sciences Center at Fitzsimons

AURORA, CO

\$525,437 — Technical assistance and direction for Prescription for Health (1 year). ID 57659

Prometheus Payment, Inc.

WASHINGTON, DC

\$374,428 — Planning grant to test Prometheus, a payment model using evidence-informed case rates (ECRs) to effectively and efficiently meet health care needs (6 months). ID 63066

Regional Quality Strategy

To support grants and technical assistance to community coalitions to work toward high-quality, patient-centered and equitable care.

Program Sites

■ George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$216,214 — Planning grant for the Regional Quality Strategy National Program Office (6 months). ID 63024

■ Pennsylvania State University

UNIVERSITY PARK, PA

\$147,849 — Planning the evaluation of RWJF's Regional Quality Strategy program (5 months). ID 63273

Other Program Activities

■ Communications Projects

MULTIPLE CONTRACTORS

\$239,512 — Administrative support office for RWJF's Regional Quality Strategy program (9 months). ID 63012

\$300,000 — Regional Quality Strategy conference (1 year). ID 63014

■ Drexel University School of Public Health

PHILADELPHIA, PA

\$225,888 — Advancing the objectives of the regional quality initiative through data analysis (6 months). ID 63670

■ Mathematica Policy Research, Inc.

WASHINGTON, DC

\$74,916 — Assessment of current technical assistance infrastructure in relation to the evolving quality strategy of the Quality/Equality program area (4 months). ID 62199

Rewarding Results: Aligning Incentives with High-Quality Health Care

To invent, prove and diffuse innovations in systems of provider payments and nonfinancial incentives that will encourage and reward high-quality care.

■ Boston University School of Public Health

BOSTON, MA

\$56,845 — Disseminating findings from the Rewarding Results demonstration initiative (1 year). ID 60078

Rutgers University, College of Nursing

NEWARK, NJ

\$308,254 — Multifaceted approach to reducing medication errors (2 years). ID 59188

Speaking Together: National Language Services Network

To support hospitals in improving the quality and availability of health care language services for patients with limited English proficiency.

■ George Washington University Medical Center

WASHINGTON, DC

\$938,020 — Technical assistance and direction for Speaking Together (1 year). ID 55863

2007 Grants List

{Quality/Equality}



Robert Wood Johnson Foundation

■ **Johns Hopkins University
Bloomberg School of Public Health**
BALTIMORE, MD
\$74,565 — Conceptual development and analysis of an economic evaluation of language services for patients with limited English proficiency (9 months). ID 55880

■ **Lake Research Partners, Inc.**
WASHINGTON, DC
\$141,300 — Activities in support of Speaking Together (9 months). ID 61224

■ **Mathematica Policy Research, Inc.**
PRINCETON, NJ
\$249,945 — Cost-effectiveness of language services in hospital emergency rooms (18 months). ID 55879

State of the Art, Inc.

WASHINGTON, DC
\$25,000 — Symposium on disparities in treating depression among men in minority and underserved groups (3 months). ID 62340

Strategy for the Quality Alliance Steering Committee

To provide support to an alliance of health care organizations that promotes more transparent health care systems across outpatient and inpatient settings.

■ **AHIP Foundation Inc.**
WASHINGTON, DC
\$4,165,395 — High value health care through better information and quality improvement: aggregation of data to assess performance and drive quality improvement (30 months). ID 61926

■ **American Board of
Medical Specialties Research and
Education Foundation**
EVANSTON, IL
\$1,178,095 — Developing and implementing a starter set of episode-based cost measures for common types of health care services (2 years). ID 63609

■ **Brookings Institution**
WASHINGTON, DC
\$8,724,232 — High value health care through better information and quality improvement: a strategy for the Quality Alliance Steering Committee (30 months). ID 60177

Transforming Care at the Bedside

To create, test and spread prototype hospital nursing unit-level strategies to improve the work environment and quality of care.

■ **American Organization of
Nurse Executives**
CHICAGO, IL
\$600,457 — National dissemination of lessons learned from Transforming Care at the Bedside (18 months). ID 61998

■ **University of Central Florida**
ORLANDO, FL
\$29,796 — Establishing a basic business case for Transforming Care at the Bedside (8 months). ID 63255

■ **Patricia Chiverton**
LAKEVILLE, NY
\$14,080 — Consulting services to help develop a nursing school curriculum on quality and safety based on Transforming Care at the Bedside (1 year). ID 62645

Westat, Inc.

ROCKVILLE, MD
\$301,626 — Addressing the disparities in depression screening, diagnosis and treatment among ethnic and racial minorities with comorbid depression (1 year). ID 61859

University of Wisconsin–Madison College of Engineering

MADISON, WI
\$300,000 — Capturing nurses' role in medication management and use of technologies using new measures of quality and cost (2 years). ID 61148

2007 Grants List

{Human Capital}



Robert Wood Johnson Foundation

AARP Foundation

WASHINGTON, DC

\$9,999,575 — Center to Champion Nursing in America (5 years). ID 62022

Achieving Competence Today (ACT) Collaborative

To disseminate an action-based interprofessional curriculum that incorporates quality improvement.

- **The Johns Hopkins Hospital**
BALTIMORE, MD
\$100,000 — (2 years). ID 59421

American Academy of Nursing Inc.

WASHINGTON, DC

\$841,978 — Raising nurses' voices to foster adoption of nursing models of care (2 years). ID 60778

American Dental Education Association

WASHINGTON, DC

\$672,688 — Online resource to provide data needed by minority and low-income students in their quest for information about health careers (2 years). ID 60107

Association of Professors of Medicine, Inc.

WASHINGTON, DC

\$84,200 — Convening a national conference on the survival and growth of the physician-scientist workforce and publishing the proceedings (1 year). ID 61360

Janis P. Bellack, Ph.D., R.N., F.A.A.N.

BEDFORD, MA

\$20,000 — Consultant to the Human Capital program area for new nursing programming (4 months). ID 61295

Better Jobs, Better Care: Building a Strong Long-Term Care Workforce

To create changes in policy and practice that will lead to recruitment and retention of high-quality direct care workers in nursing homes and in home- and community-based settings.

- **American Association of Homes and Services for the Aging**
WASHINGTON, DC
\$149,472 — Developing and disseminating a catalog of tools and materials for grantees of the Better Jobs, Better Care program (9 months). ID 61289

Boston University

BOSTON, MA

\$108,272 — Scan of training opportunities for health and health care workers seeking expertise in quality improvement (8 months). ID 60944

Communications Projects

MULTIPLE CONTRACTORS

\$210,000 — Funds to support RWJF national program alumni efforts to improve diversity of new program applicants (1 year). ID 62058

\$136,000 — Supplemental funds for distributing the third edition of *On Doctoring* and the CD-ROM *Prime-Time Doctors*, 2007 (6 months). ID 62629

\$100,000 — Consulting and meeting costs for RWJF's Human Capital program area (1 year). ID 63627

Emergency Medicine Foundation

DALLAS, TX

\$49,982 — Planning task force for an emergency medicine workforce study (1 year). ID 60803

Emory University, Neil Hodgson Woodruff School of Nursing

ATLANTA, GA

\$163,285 — Developing a graduate-level interdisciplinary curriculum for creating safe and effective health care environments (15 months). ID 58385

Generalist Physician Faculty Scholars Program

To strengthen the presence of generalist physician faculty in the nation's medical schools through career development awards to outstanding junior faculty in medical school departments/divisions of family medicine, general internal medicine and general pediatrics.

Program Sites

- **Dartmouth Medical School Center for the Evaluative Clinical Sciences**

HANOVER, NH

\$240,906 — Assessing the impact of the generalist physician supply on the quality of care for children (2 years). ID 57691

Other Program Activities

- **Stanford University School of Medicine**

STANFORD, CA

\$64,962 — Scholars' alumni association for RWJF's Generalist Physician Faculty Scholars Program (1 year). ID 61490

2007 Grants List

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Robert Wood Johnson Foundation

- **University of Texas Health Science Center at San Antonio**
SAN ANTONIO, TX
\$168,739 — Technical assistance and direction for RWJF's Generalist Physician Faculty Scholars Program (1 year). ID 47954
\$32,949 — Technical assistance and direction for RWJF's Generalist Physician Faculty Scholars Program (7 months). ID 48018

Harold Amos Medical Faculty Development Program

To provide four-year postdoctoral research awards to physicians from historically underrepresented groups who are committed to developing careers in academic medicine, to improving the health of underserved populations, and to furthering understanding and elimination of health disparities.

Program Sites

- **University of Alabama at Birmingham School of Medicine**
BIRMINGHAM, AL
\$415,875 — Jewell H. Halanych, M.D., M.Sc. (4 years). ID 58822
- **University of California, Los Angeles, Medical Center**
LOS ANGELES, CA
\$416,546 — Jaqueline Casillas, M.D., M.S.H.S. (4 years). ID 58832
- **Children's Hospital of Los Angeles**
LOS ANGELES, CA
\$416,558 — Pedro Alfonso Sanchez, M.D. (4 years). ID 63517

- **Columbia University Medical Center**
NEW YORK, NY
\$416,558 — Carlos Rodriguez, M.D., M.P.H. (4 years). ID 58828

- **Emory University School of Medicine**
ATLANTA, GA
\$416,558 — Haimanot Wasse, M.D., M.P.H. (4 years). ID 58829

- **Johns Hopkins University**
BALTIMORE, MD
\$413,433 — Alicia I. Arbaje, M.D., M.P.H. (4 years). ID 63518
\$416,560 — Alfredo Quinones-Hinojosa, M.D. (4 years). ID 63519

- **Mayo Clinic Rochester**
ROCHESTER, MN
\$416,558 — Monica B. Jones, M.D. (4 years). ID 58823

- **MetroHealth System**
CLEVELAND, OH
\$187,118 — J. Daryl Thornton, M.D. (2 years). ID 58091

- **New York University School of Medicine**
NEW YORK, NY
\$416,560 — Ana C. Krieger, M.D. (4 years). ID 63521

- **Stanford University**
STANFORD, CA
\$416,560 — David T. Pride, M.D., Ph.D. (4 years). ID 63520

- **University of Texas Southwestern Medical Center**
DALLAS, TX
\$416,558 — Joseph Ravenell, M.D., M.S. (4 years). ID 58827

- **University of Washington School of Medicine**
SEATTLE, WA
\$416,560 — Caroline Marshall, M.D. (4 years). ID 58826

- **Yale University School of Medicine**
NEW HAVEN, CT
\$416,558 — Marsha K. Guess, M.D., M.S. (4 years). ID 63522

Other Program Activities

- **Indiana University School of Medicine**
INDIANAPOLIS, IN
\$670,331 — Technical assistance and direction for RWJF's Harold Amos Medical Faculty Development Program (1 year). ID 61463

Harvard Medical School

BOSTON, MA

\$390,000 — Developing a formal proactive approach that establishes, promotes and disseminates a diversity research agenda (2 years). ID 63564

Health Policy Partnerships in Diversity

To increase the diversity of those with formal training in the fields of economics, political science and sociology who engage in health services and health policy research.

- **University of New Mexico**
ALBUQUERQUE, NM
\$76,767 — Planning for the creation of the Robert Wood Johnson Foundation Center for Health Policy (1 month). ID 60895

2007 Grants List

{Human Capital}



Robert Wood Johnson Foundation

■ University of New Mexico Foundation

ALBUQUERQUE, NM

\$10,173,999 — Creating the Robert Wood Johnson Foundation Center for Health Policy (57 months). ID 58120

\$4,768,580 — Developing the health policy capacity of nursing students and faculty at the University of New Mexico (5 years). ID 60128

Innovators Combating Substance Abuse

To highlight substance abuse as a leading health problem by recognizing those who are striving to bring creative solutions to the field.

■ M Booth & Associates, Inc.

NEW YORK, NY

\$113,000 — Communications activities for Innovators Combating Substance Abuse (1 year). ID 61193

Interdisciplinary Nursing Quality Research Initiative

To support interdisciplinary studies that address critical knowledge gaps about nursing quality and for the synthesis, translation and dissemination of results to key stakeholders.

Program Sites

■ Brigham & Women's Hospital Inc.

BOSTON, MA

\$300,000 — Translating fall risk status into interventions to prevent patient falls (2 years). ID 62572

■ University of California, San Francisco

SAN FRANCISCO, CA

\$300,000 — Examining the link between nursing inputs and patient care quality (2 years). ID 62600

■ Children's Hospital Inc.

COLUMBUS, OH

\$299,779 — Identifying hospitalized children's perceptions of the linkages between quality of nursing care processes and quality of outcomes (2 years). ID 62575

■ The University of Iowa College of Nursing

IOWA CITY, IA

\$300,000 — Impact of system-centered factors and processes of nursing care on fall prevalence and injuries from falls (2 years). ID 62597

■ The Johns Hopkins Hospital

BALTIMORE, MD

\$299,028 — Economically supporting direct care providers in medication reconciliation to ensure safe transition to and from hospital and community (2 years). ID 62596

■ Marquette University

MILWAUKEE, WI

\$298,432 — Quality and cost analysis of nurse practice predictors of readiness for hospital discharge and post-discharge outcomes (2 years). ID 62577

■ University of Maryland at Baltimore

BALTIMORE, MD

\$300,000 — Evaluating the effect of a rural hospital collaborative on heart failure patient care (2 years). ID 62573

■ University of Minnesota School of Public Health

MINNEAPOLIS, MN

\$299,986 — Examining the impact of nurse staffing and nurse work environment on hospital performance improvement (2 years). ID 62574

■ University of Pennsylvania School of Nursing

PHILADELPHIA, PA

\$299,685 — Studying the effects of nursing staff levels and practice environments on low-birthweight mortality, morbidity, failure to rescue and length of stay (2 years). ID 62601

■ University of Rochester School of Nursing

ROCHESTER, NY

\$300,000 — Understanding the use of supplemental registered nurses by hospitals and its impact on the quality of care and cost (2 years). ID 62576

■ Medical University of South Carolina, College of Health Professions

CHARLESTON, SC

\$299,888 — Examining how adoption of National Quality Forum safe practices affects nursing-sensitive patient safety outcomes and barriers to their adoption (2 years). ID 62603

Other Program Activities

■ Constella Group, LLC

DURHAM, NC

\$370,358 — Administrative support services for RWJF's Interdisciplinary Nursing Quality Research Initiative (1 year). ID 63144

■ Mary D. Naylor, Ph.D., R.N.

NEWTOWN SQUARE, PA

\$87,687 — Independent consultant for RWJF's Interdisciplinary Nursing Quality Research Initiative (1 year). ID 63145

2007 Grants List

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Robert Wood Johnson Foundation

- **University of Pennsylvania
School of Nursing**
PHILADELPHIA, PA
\$203,831 — Technical assistance and direction for RWJF's Interdisciplinary Nursing Quality Research Initiative (1 year). ID 63130

Investigator Awards in Health Policy Research

To encourage researchers whose crosscutting and innovative ideas promise to contribute meaningfully to improving U.S. health and health care policy.

Program Sites

- **Boston University
School of Public Health**
BOSTON, MA
\$275,003 — Theory, evidence and policy implications of a pay-for-performance strategy (2 years). ID 60479
- **University of California, Los Angeles**
LOS ANGELES, CA
\$283,049 — Studying how pharmaceutical industry television advertising affects consumer health behavior and whether those effects are positive, negative or mixed (3 years). ID 60464
- **University of Chicago,
The Pritzker School of Medicine**
CHICAGO, IL
\$283,247 — Examining the changing role of prenatal care to determine if more high-risk pregnancies lead to more preterm births (4 years). ID 60470

- **Columbia University
Graduate School of Journalism**
NEW YORK, NY
\$283,242 — Improving the cancer care experience for rare cancer survivors (2 years). ID 60480

- **Columbia University
Mailman School of Public Health**
NEW YORK, NY
\$283,247 — Political economy of the National Institutes of Health (3 years). ID 60477

- **Cornell University,
Joan and Sanford I. Weill
Medical College**
NEW YORK, NY
\$283,249 — Study of severe brain injury and health policy (3 years). ID 60460

- **Harvard Medical School**
BOSTON, MA
\$283,250 — Analyzing the societal value of new psychotropic drugs (30 months). ID 60468

- **University of Michigan
School of Information**
ANN ARBOR, MI
\$282,942 — Research on the design of safer practices when hospitalized patients are transferred from one unit or health professional to another (27 months). ID 60457

- **University of Michigan
School of Public Health**
ANN ARBOR, MI
\$283,235 — Research on the complex causes of the determinants of health (3 years). ID 60466

- **University of Pennsylvania
School of Arts and Sciences**
PHILADELPHIA, PA
\$282,174 — Study on the public's belief structure on health inequities and how it impacts the framing of issues for policy-makers (33 months). ID 60473

- **University of Pennsylvania
School of Nursing**
PHILADELPHIA, PA
\$283,250 — Comprehensive look at nurse practitioners and their role in health care delivery (3 years). ID 60459

- **Princeton University,
Woodrow Wilson School
of Public and International Affairs**
PRINCETON, NJ
\$282,923 — Institutional analysis of immigration and the health care system (2 years). ID 60474

Other Program Activities

- **Rutgers, The State University,
The Institute for Health, Health
Care Policy, and Aging Research**
NEW BRUNSWICK, NJ
\$896,956 — Technical assistance and direction for Investigator Awards in Health Policy Research (1 year). ID 59919
- **Rutgers, The State University of
New Jersey - New Brunswick**
NEW BRUNSWICK, NJ
\$224,000 — Additional research funds for Investigator Awards in Health Policy Research (4 years). ID 60418

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{Human Capital}



Robert Wood Johnson Foundation

Jobs to Careers:

Promoting Work-Based Learning for Quality Care

To establish systems that train, develop, reward and advance current front-line health and health care workers to improve the quality of care and ensure the quality of services provided to patients and communities.

Program Sites

- **Portland State University**
PORTLAND, OR
\$198,170 — (2 years). ID 63057
- **University of Texas at Austin, Lyndon B. Johnson School of Public Affairs, Ray Marshall Center**
AUSTIN, TX
\$199,641 — (2 years). ID 63056

Other Program Activities

- **Jobs for the Future Inc.**
BOSTON, MA
\$925,000 — Technical assistance and direction for Jobs to Careers (1 year). ID 56463
- **University of North Carolina at Chapel Hill Institute on Aging**
CHAPEL HILL, NC
\$29,856 — Analysis of Jobs to Careers program grant proposals (1 year). ID 61026

Joint Center for Political and Economic Studies Inc.

WASHINGTON, DC
\$200,000 — Increasing the number and effectiveness of diversity programs at health professions schools to help address the problem of health disparities (2 years). ID 61861

Ladden Consulting LLC

WEST ROXBURY, MA
\$147,480 — Consultation services to help develop strategies to strengthen the nursing workforce and provide quality improvement training (1 year). ID 63681

Ladder to Leadership: Developing the Next Generation of Community Health Leaders

To develop a cadre of future health leaders from community-based nonprofit organizations serving vulnerable people.

- **Center for Creative Leadership**
GREENSBORO, NC
\$4,000,000 — (4 years). ID 61553

National Academy of Sciences–Institute of Medicine

WASHINGTON, DC
\$250,000 — Study to characterize the optimal health care workforce for an aging society (15 months). ID 57803

\$300,000 — Studying conflicts of interest in medical research, education, patient care and institutional management (20 months). ID 63229

National Urban Fellows Inc.

NEW YORK, NY
\$567,000 — Support for nine National Urban Fellows mentorships at RWJF, 2007–2010 (3 years). ID 61620

New Connections:

Bringing Diversity to RWJF Grantmaking and Increasing Secondary Data Analyses

To bring new perspectives to RWJF grantmaking by supporting researchers from historically disadvantaged and underrepresented communities to conduct secondary analysis on existing datasets and to help RWJF address specific research questions.

- **University of Alabama at Birmingham School of Medicine**
BIRMINGHAM, AL
\$54,999 — Measuring quality: understanding the patient satisfaction profiles of vulnerable populations (1 year). ID 61869
- **Boston University**
BOSTON, MA
\$55,000 — Measuring the effect of incarceration on fathers' health (1 year). ID 61870
- **Boston University School of Social Work**
BOSTON, MA
\$55,000 — Study of racial and ethnic disparities in caregiving and mental health services received by abused children (1 year). ID 61904
- **Brandeis University, The Heller School for Social Policy and Management**
WALTHAM, MA
\$54,468 — Determinants of treatment engagement and time-to-event of recidivism for young African-American and Latino males (1 year). ID 61854

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Robert Wood Johnson Foundation

- **Butler University**
INDIANAPOLIS, IN
\$44,070 — Investigating the relationship between residing in public housing and violence, substance abuse and risky sexual behavior (1 year). ID 61871
- **California State University, Long Beach Foundation**
LONG BEACH, CA
\$2,060 — Influence of social factors on African-American women's experiences of domestic violence (1 year). ID 61872
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$54,779 — Impact of exposure to violence, depression, post-traumatic stress, substance abuse and health care utilization within two Native American communities (1 year). ID 61857
- **Columbia University Mailman School of Public Health**
NEW YORK, NY
\$16,116 — Health, hardship and race/ethnicity in vulnerable families: a multifactorial examination of the fragile families dataset (1 year). ID 61903
- **Harvard University School of Public Health**
BOSTON, MA
\$53,608 — Measuring the impact of violence exposure on children's health (1 year). ID 61856
- **University of Michigan Center for Social Epidemiology and Population Health**
ANN ARBOR, MI
\$55,000 — Impact of privatization of primary care services on racial and ethnic populations in Florida health departments (1 year). ID 61902
\$54,176 — Examining the influence of psychosocial factors on the mental health of African-American men (1 year). ID 61906
- **Pepperdine University Graduate School of Education and Psychology**
MALIBU, CA
\$45,425 — Influence of social factors on African-American women's experiences of domestic violence (1 year). ID 63216
- **Rand Corporation**
SANTA MONICA, CA
\$54,886 — Mental health outcomes among new U.S. immigrant children (1 year). ID 61900
- **Research Foundation of State University of New York**
ALBANY, NY
\$55,028 — Utilizing national data to obtain local health disparity estimates (1 year). ID 61855
- **Rush University Medical Center**
CHICAGO, IL
\$54,299 — Examining the promise of church-partnered fatherhood programs for increasing paternal involvement in African-American nonresident fathers (1 year). ID 61905
- **University of Texas at Austin**
AUSTIN, TX
\$53,957 — Examining substance use and related psychosocial factors among female intimate partner abuse survivors (1 year). ID 61858
- **Western Michigan University**
KALAMAZOO, MI
\$42,551 — Examination of local health department partnerships with nongovernmental agencies in improving public health outcomes (1 year). ID 61901
- **Yeshiva University, Albert Einstein College of Medicine**
BRONX, NY
\$18,561 — Study to determine the impact of household instability and the obesogenic environment on adolescent obesity (5 months). ID 62333

New Jersey Nursing Initiative

To address the New Jersey nurse faculty shortage by developing, implementing and evaluating a statewide model for recruitment and retention of nurse faculty.

Program Sites

- **Rutgers, The State University of New Jersey - Newark**
NEWARK, NJ
\$25,000 — Support for a conference of health care stakeholders to collaborate for change leading to an increase in the number of baccalaureate-prepared nurses (4 months). ID 63447

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Robert Wood Johnson Foundation

Other Program Activities

■ Communications Projects

MULTIPLE CONTRACTORS

\$105,823 — Planning for RWJF's New Jersey Nursing Initiative (5 months). ID 63045

\$173,087 — Technical assistance and direction for RWJF's New Jersey Nursing Initiative (1 year). ID 63640

■ Mathematica Policy Research, Inc.

PRINCETON, NJ

\$599,976 — Process evaluation of RWJF's New Jersey Nursing Initiative (5 years). ID 63225

■ New Jersey Chamber of Commerce Foundation

TRENTON, NJ

\$1,061,706 — Technical assistance and direction for RWJF's New Jersey Nursing Initiative (1 year). ID 62424

■ TSI Consulting Partners, Inc.

KALAMAZOO, MI

\$49,334 — Facilitating strategic planning for the statewide collaborative on nursing education in New Jersey (6 months). ID 62351

University of North Carolina at Chapel Hill School of Nursing

CHAPEL HILL, NC

\$1,094,477 — Developing a nursing school curriculum on quality and safety (18 months). ID 59182

Partners Investing in Nursing's Future

To provide support, in partnership with local foundations, to address important local- and state-level nursing issues.

■ Northwest Health Foundation Fund II

PORTLAND, OR

\$2,750,000 — Support for program sites for Partners Investing in Nursing's Future (2 years). ID 61296

\$702,032 — Technical assistance and direction for Partners Investing in Nursing's Future (1 year). ID 59644

\$848,730 — Technical assistance and direction for Partners Investing in Nursing's Future (1 year). ID 63131

Pipeline, Profession and Practice: Community-Based Dental Education

To assist dental schools in increasing access to dental care for underserved populations.

■ University of California, Los Angeles, School of Public Health

LOS ANGELES, CA

\$164,909 — Evaluation monograph of Pipeline, Profession and Practice (9 months). ID 58942

■ Columbia University Center for Community Health Partnerships

NEW YORK, NY

\$984,937 — Technical assistance and direction for Pipeline, Profession and Practice (1 year). ID 61071

Robert Wood Johnson Foundation Clinical Scholars Program

To augment clinical training by providing new skills and perspectives necessary to achieving leadership positions within and outside academia.

Program Sites

■ University of California, Los Angeles, School of Medicine

LOS ANGELES, CA

\$507,419 — (1 year). ID 59963

\$1,024,983 — (2 years). ID 59981

\$346,862 — (1 year). ID 61063

■ University of Michigan Medical School

ANN ARBOR, MI

\$507,500 — (1 year). ID 59964

\$1,024,998 — (2 years). ID 59978

\$84,375 — (1 year). ID 61066

■ University of Pennsylvania School of Medicine

PHILADELPHIA, PA

\$505,776 — (1 year). ID 59966

\$1,025,000 — (2 years). ID 59975

\$177,267 — (1 year). ID 61067

■ Yale University School of Medicine

NEW HAVEN, CT

\$507,420 — (1 year). ID 59967

\$1,024,260 — (2 years). ID 59972

2007 Grants List

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Robert Wood Johnson Foundation

Other Program Activities

- **University of North Carolina at Chapel Hill School of Medicine**
CHAPEL HILL, NC
\$791,625 — Technical assistance and direction for the Robert Wood Johnson Foundation Clinical Scholars Program (1 year). ID 48347

Robert Wood Johnson Foundation Community Health Leaders

To provide recognition for the contributions community health leaders make to achieving RWJF's mission and goals, and to enhance their capacity to have more permanent and widespread impact on health problems.

Program Sites

- **Communications Project**
MULTIPLE CONTRACTORS
\$600,000 — (3 years). ID 63534
- **Make the Road New York**
BROOKLYN, NY
\$105,000 — (1 year). ID 63505

Other Program Activities

- **Communications Project**
MULTIPLE CONTRACTORS
\$1,065,557 — Technical assistance and direction for Robert Wood Johnson Foundation Community Health Leaders (1 year). ID 60226

Robert Wood Johnson Foundation Health & Society Scholars

To build the field of population health by training scholars to investigate the connections among biological, behavioral, environmental, economic and social determinants of health and develop, evaluate and disseminate knowledge and best practices.

- **New York Academy of Medicine**
NEW YORK, NY
\$865,629 — Technical assistance and direction for Robert Wood Johnson Foundation Health & Society Scholars (1 year). ID 62703

Robert Wood Johnson Foundation Nurse Faculty Scholars

To increase the stature and academic standing of nursing faculty and draw more nurses to teaching careers by creating a cadre of national leaders in academic nursing through career development awards to outstanding junior nursing faculty.

- **Communications Project**
MULTIPLE CONTRACTORS
\$90,000 — Startup costs for Robert Wood Johnson Foundation Nurse Faculty Scholars (5 months). ID 62450
- **Constella Group, LLC**
DURHAM, NC
\$156,855 — Administrative support services for Robert Wood Johnson Foundation Nurse Faculty Scholars (4 months). ID 63426
- **Johns Hopkins University School of Nursing**
BALTIMORE, MD
\$594,031 — Technical assistance and direction for Robert Wood Johnson Foundation Nurse Faculty Scholars (1 year). ID 62451

Robert Wood Johnson Foundation Physician Faculty Scholars

To strengthen the leadership and academic productivity of junior medical school faculty who are dedicated to improving health and health care.

Program Sites

- **Boston University School of Medicine**
BOSTON, MA
\$300,000 — Improving the health and developmental outcomes of premature infants using community-based early intervention services—C. Jason Wang, M.D., Ph.D. (3 years). ID 61546
- **University of California, Los Angeles, School of Medicine**
LOS ANGELES, CA
\$300,000 — Multidisciplinary approach to improving outcomes following bariatric surgery—Melinda A. Maggard, M.D., M.S.H.S. (3 years). ID 61541
- **University of California, San Francisco, School of Medicine**
SAN FRANCISCO, CA
\$300,000 — Examining the outcomes, preferences and costs of cesarean, vaginal and operative vaginal delivery—Aaron B. Caughey, M.D., Ph.D. (3 years). ID 61535
- **Dartmouth Medical School**
HANOVER, NH
\$299,998 — Overdiagnosis in thyroid cancer: providing patients and physicians with tools for management—Louis Davies, M.D., M.S. (3 years). ID 61538

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Robert Wood Johnson Foundation

- **Harvard Medical School**
BOSTON, MA
\$300,000 — Developing culturally tailored interventions to reduce disparities in childhood obesity—Elsie M. Taveras, M.D., M.P.H. (3 years). ID 61544
 - **Indiana University School of Medicine**
INDIANAPOLIS, IN
\$300,000 — Space-time analysis of adolescent health-risk behaviors—Sarah E. Wiehe, M.D., M.P.H. (3 years). ID 61547
 - **University of Iowa**
IOWA CITY, IA
\$299,987 — Impact of specialty hospitals on delivery of care to financially vulnerable populations—Peter Cram, M.D., M.B.A. (3 years). ID 61537
 - **University of Massachusetts Medical School**
WORCESTER, MA
\$299,957 — Studying outpatient medication errors in children with chronic conditions—Kathleen E. Walsh, M.D., M.Sc. (3 years). ID 61545
 - **University of Michigan**
ANN ARBOR, MI
\$300,000 — Understanding disparities in breast cancer reconstruction—Amy K. Alderman, M.D., M.P.H. (3 years). ID 61533
 - **University of Minnesota**
MINNEAPOLIS, MN
\$300,000 — Ethnicity, follow-up care and renal function monitoring after kidney transplantation—Ajay K. Israni, M.D., M.S. (3 years). ID 61539
 - **New York University School of Medicine**
NEW YORK, NY
\$300,000 — Outpatient cardiovascular guidelines applied in practice (GAP) study—Nirav R. Shah, M.D., M.P.H. (3 years). ID 61543
 - **Oregon Health and Science University**
PORTLAND, OR
\$299,997 — Generating a cost-effective and resource-efficient mechanism for the field triage of injured persons—Craig D. Newgard, M.D., M.P.H. (3 years). ID 61542
 - **University of Pennsylvania School of Medicine**
PHILADELPHIA, PA
\$300,000 — Weight status and quality of care among older adults in the United States—Virginia W. Chang, M.D., Ph.D. (3 years). ID 61536
 - **University of Rochester**
ROCHESTER, NY
\$300,000 — Primary-care-based mental health screening for adolescents in foster care—Sandra H. Jee, M.D., M.P.H. (3 years). ID 61540
 - **The University of Texas Southwestern Medical Center at Dallas**
DALLAS, TX
\$203,626 — Iron deficiency and prolonged bottle-feeding: risk factors and racial/ethnic disparities—Jane M. Brotanek, M.D., M.P.H. (2 years). ID 63424
 - **Yale University School of Medicine**
NEW HAVEN, CT
\$298,979 — Can we tailor clinical guidelines to the comorbidity profiles of patients?—R. Scott Braithwaite, M.D., M.Sc. (3 years). ID 61534
- Other Program Activities**
- **Stanford University**
STANFORD, CA
\$708,148 — Technical assistance and direction for Robert Wood Johnson Foundation Physician Faculty Scholars (1 year). ID 59921
- Robert Wood Johnson Foundation Scholars in Health Policy Research**
- To help develop a new generation of creative thinkers in health policy research within the disciplines of economics, political science and sociology.
- **Boston University Health Policy Institute**
BOSTON, MA
\$649,594 — Technical assistance and direction for Robert Wood Johnson Foundation Scholars in Health Policy Research (1 year). ID 59920
- Robert Wood Johnson Health Policy Fellows Program**
- To allow midcareer health professionals and behavioral and social scientists to participate in a one-year residency in Washington, D.C., working for Congress on health policy issues.
- Program Sites**
- **Illinois State University**
NORMAL, IL
\$155,000 — Nancy Ridenour, Ph.D., R.N. (3 years). ID 61491

2007 Grants List

{Human Capital}



Robert Wood Johnson Foundation

■ The Johns Hopkins Hospital

BALTIMORE, MD

\$155,000 — Deborah Trautman, Ph.D.,
R.N. (3 years). ID 61493

■ University of Maryland School of Medicine

BALTIMORE, MD

\$154,912 — Renee Ellen Fox, M.D.
(3 years). ID 61465

■ University of Minnesota

MINNEAPOLIS, MN

\$155,000 — William L. Turner, Ph.D.
(3 years). ID 61494

■ Missouri State University School of Nursing

SPRINGFIELD, MO

\$155,000 — Susan M. Hinck, Ph.D.,
R.N. (3 years). ID 61472

■ University of New Mexico Health Sciences Center

ALBUQUERQUE, NM

\$155,000 — Daniel J. Derksen, M.D.
(3 years). ID 61464

■ The New York and Presbyterian Hospital

NEW YORK, NY

\$155,000 — Kathleen A. Klink, M.D.
(3 years). ID 61475

■ Northwest Health Foundation Fund II

PORTLAND, OR

\$154,976 — Lupita Salazar Letscher,
R.N., M.S. (3 years). ID 61492

Other Program Activities

■ National Academy of Sciences–Institute of Medicine

WASHINGTON, DC

\$897,785 — Technical assistance and
direction for the Robert Wood Johnson
Health Policy Fellows Program (1 year).
ID 59924

Summer Medical and Dental Education Program

To develop and implement a six-week
academic enrichment program for
undergraduate college students
from minority groups, rural areas and
economically disadvantaged backgrounds
who are interested in pursuing careers in
medicine or dentistry.

■ Association of American Medical Colleges

WASHINGTON, DC

\$1,195,767 — Technical assistance and
direction for RWJF's Summer Medical
and Dental Education Program (1 year).
ID 53038

Western Governors University

SALT LAKE CITY, UT

\$725,000 — Multistate online nursing
education aimed at increasing the number
of baccalaureate-level graduate nurses
(3 years). ID 62520

Wisdom at Work:

Retaining Experienced Nurses

To build an evidence base for what works
to retain experienced nurses and develop
better understanding of the impact of such
interventions.

Program Sites

■ Froedtert Memorial Lutheran Hospital, Inc.

MILWAUKEE, WI

\$44,540 — Understanding the virtual
ICU as an alternative work environment
for experienced nurses (8 months).
ID 63294

Other Program Activities

■ Communications Project

MULTIPLE CONTRACTORS

\$105,766 — Support for the national
advisory committee and grantee
convenings for Wisdom at Work
(20 months). ID 61229

■ The Lewin Group, Inc.

FALLS CHURCH, VA

\$400,000 — Case studies of
strategies used by employers to retain
experienced workers (1 year). ID 63658

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

Access HealthColumbus

COLUMBUS, OH

\$302,700 — Community solutions to improving the health of employed immigrants in Columbus, Ohio (2 years). ID 62420

Advancing Recovery: State/Provider Partnerships for Quality Addiction Care

To support partnerships between treatment provider organizations that deliver care and states.

- **University of Wisconsin–Madison
College of Engineering**

MADISON, WI

\$800,000 — Technical assistance and direction for Advancing Recovery (1 year). ID 56762

American National Red Cross

WASHINGTON, DC

\$730,000 — Supporting the Coordinated Assistance Network (CAN): bringing agencies and communities together to build a coordinated response to disaster management (1 year). ID 57295

Ashoka

ARLINGTON, VA

\$290,296 — Using an online Changemakers Mosaic of Solutions™ to help young men-at-risk reach their greatest potential (9 months). ID 63280

Baltimore Medical System Inc.

BALTIMORE, MD

\$300,000 — Establishing a collaboration with Head Start to increase use of mental health services for recent immigrant families in Baltimore (3 years). ID 61181

Baltimore Urban Debate League

BALTIMORE, MD

\$50,000 — Developing community debates on timely health care issues for disadvantaged youth in Baltimore and New York (8 months). ID 63073

Baton Rouge Area Foundation

BATON ROUGE, LA

\$500,000 — Increasing the capacity to screen and treat post-disaster distress in Louisiana and promoting awareness of the services available (16 months). ID 59810

Kaye W. Bender, Ph.D., R.N.

TERRY, MS

\$2,863 — Consultant for RWJF's Hurricane Katrina response team in Mississippi (5 months). ID 60545

Bonnie CLAC

LEBANON, NH

\$750,000 — Expanding a car purchasing program to increase health and well-being of low-income people in New England (2 years). ID 62988

Boston University School of Public Health

BOSTON, MA

\$2,505,524 — Join Together: a national resource for improving addiction treatment quality (3 years). ID 58660

Bridge of Northeast Florida, Inc.

JACKSONVILLE, FL

\$50,000 — Expanding a successful model to prevent violence and improve academic achievement among children and adolescents (1 year). ID 60114

Bridgeport Hospital Foundation Inc.

BRIDGEPORT, CT

\$124,580 — Assessment of a model early childhood system of care for vulnerable children and families (1 year). ID 60068

Victor A. Capoccia, Ph.D.

PRINCETON, NJ

\$33,886 — Consulting for RWJF's Vulnerable Populations program area (1 year). ID 61438

Caring Across Communities: Addressing Mental Health Needs of Diverse Children and Youth

To establish school-connected mental health services for students, with emphasis on overcoming cultural and language barriers of children in immigrant and refugee families.

Program Sites

- **Asian American Recovery
Services, Inc.**

SOUTH SAN FRANCISCO, CA

\$300,000 — (3 years). ID 61049

- **Children's Crisis Treatment
Center, Inc.**

PHILADELPHIA, PA

\$299,712 — (3 years). ID 61051

- **Children's Hospital Corporation**

BOSTON, MA

\$300,000 — (3 years). ID 61056

- **Duke University School of Medicine**

DURHAM, NC

\$299,811 — (3 years). ID 61053

- **Family Services Association of
Bucks County**

LANGHORNE, PA

\$300,000 — (3 years). ID 61057

- **Imperial County Office of Education**

EL CENTRO, CA

\$300,000 — (3 years). ID 61073

- **Los Angeles Child Guidance Clinic**

LOS ANGELES, CA

\$300,000 — (3 years). ID 61068

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

■ Los Angeles Unified School District

LOS ANGELES, CA
\$300,000 — (3 years). ID 61055

■ Minneapolis Public Schools

MINNEAPOLIS, MN
\$299,945 — (3 years). ID 61064

■ New York University School of Medicine

NEW YORK, NY
\$300,000 — (3 years). ID 61050

■ University of North Carolina at Chapel Hill

CHAPEL HILL, NC
\$300,000 — (3 years). ID 61052

■ Portland Public Schools

PORTLAND, ME
\$300,000 — (3 years). ID 61061

■ Santa Cruz Community Counseling Center, Inc.

SANTA CRUZ, CA
\$300,000 — (3 years). ID 61048

■ Village Family Service Center

FARGO, ND
\$299,584 — (3 years). ID 61060

■ World Relief Group

CHICAGO, IL
\$300,000 — (3 years). ID 61058\

Other Program Activities

■ George Washington University School of Public Health and Health Services

WASHINGTON, DC
\$302,378 — Expanding technical assistance to grantees and nongrantees of Caring Across Communities (31 months). ID 61284

Cash & Counseling

To expand a proven model of consumer-directed supportive services to more states, allowing thousands more older adults and people with disabilities to have choice and control over the care they receive.

■ Boston College Graduate School of Social Work

CHESTNUT HILL, MA
\$815,791 — Technical assistance and direction for Cash & Counseling (11 months). ID 49699

\$99,840 — Developing a business plan to expand the Cash & Counseling model to 36 states not participating in the program (1 year). ID 63248

Center for New Community

CHICAGO, IL
\$622,150 — Community and faith-based approach to improving social services in immigrant-dense rural communities in the Midwest and South (3 years). ID 58263

Center in Asbury Park, Inc.

ASBURY PARK, NJ
\$48,944 — Complementary Therapy Health Education Program (1 year). ID 63141

Christian Health Ministries

NEW ORLEANS, LA
\$65,000 — Sustaining post-Katrina pastoral counseling services for people with mental health needs in the greater New Orleans area (4 months). ID 63021

Communications Support for the Vulnerable Populations Program Area

To manage strategic communications for the Foundation's Vulnerable Populations program area to produce high-quality, consistent, timely products and messages that increase impact.

■ Communications Projects

MULTIPLE CONTRACTORS
\$500,000 — Communications support for the Chicago Project for Violence Prevention model (4 years). ID 56522

\$2,729,737 — Strategic communications for RWJF's Vulnerable Populations program area (1 year). ID 60306

\$1,250,000 — Strategic communications for RWJF's Addiction Prevention and Treatment activities (34 months). ID 61795

\$5,000,000 — Strategic communications for RWJF's Vulnerable Populations program area (2 years). ID 63741

Community Foundation of South Alabama

MOBILE, AL
\$150,000 — Establishing and maintaining the health component of the Community Knowledge Network to help victims of Hurricane Katrina in Mobile County, Ala. (3 years). ID 60647

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

Community Partnerships for Older Adults

To foster the efforts of local public-private partnerships to improve long-term care and supportive services systems for older adults.

Program Sites

■ Jamestown S'Klallam Tribe

SEQUIM, WA

\$511,886 — Developing comprehensive aging and long-term-care services for a rural elderly population (34 months). ID 62827

Other Program Activities

■ University of Southern Maine, Edmund S. Muskie School of Public Service

PORTLAND, ME

\$1,515,476 — Technical assistance and direction for Community Partnerships for Older Adults (1 year). ID 47892

Comprehensive Health Education Foundation

SEATTLE, WA

\$25,000 — Feasibility study for expanding In SHAPE, a wellness activity program for adults with mental illness (6 months). ID 63029

Corporation for Supportive Housing

NEW HAVEN, CT

\$4,200,000 — Taking Health Care Home: a national initiative to reduce chronic homelessness through the creation of supportive housing (2 years). ID 59348

Corporation for Supportive Housing

NEW YORK, NY

\$697,682 — Demonstration of supportive housing for chronically homeless families with children at risk for abuse and neglect (30 months). ID 58836

Court Appointed Special Advocate of Philadelphia County

PHILADELPHIA, PA

\$49,500 — Increasing the number of Court Appointed Special Advocates in Philadelphia County for children in foster care (1 year). ID 63296

DePelchin Children's Center

HOUSTON, TX

\$243,841 — Building a network of evidence-based, trauma-focused therapeutic services for children evacuated during Hurricane Katrina (1 year). ID 59511

Faith in Action

To expand the continued replication of the Interfaith Volunteer Caregivers Model, providing volunteer caregiving to people of all ages with chronic health conditions.

Program Sites

■ United Ways of Alabama

MONTGOMERY, AL

\$75,000 — (2 years). ID 61823

Other Program Activities

■ Wake Forest University School of Medicine

WINSTON-SALEM, NC

\$1,376,730 — Technical assistance and direction for Faith in Action (15 months). ID 60210

Family Violence Prevention Fund

SAN FRANCISCO, CA

\$95,804 — Identifying and highlighting innovative program models for addressing intimate partner violence in immigrant and refugee communities (5 months). ID 63180

City of Fremont Human Services Department

FREMONT, CA

\$300,000 — Using trusted community volunteers to help older immigrants find culturally appropriate services (2 years). ID 57914

George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$56,762 — Expanding a learning community: including Fresh Ideas grantees in the Caring Across Communities grantee meeting (9 months). ID 63282

Georgetown University Institute for Health Care Research and Policy

WASHINGTON, DC

\$400,000 — Strategic communications effort to reduce young people's exposure to alcohol advertising (6 months). ID 61292

State of Georgia Department of Human Resources

ATLANTA, GA

\$250,000 — Implementing a domestic violence intervention program for refugee men in Georgia communities (3 years). ID 62402

Grantmakers in Aging Inc.

DAYTON, OH

\$30,000 — Grantmakers in Aging 2007 Annual Conference (1 year). ID 62070

Health Care Centers in Schools

BATON ROUGE, LA

\$100,000 — Planning electronic medical records to ensure integrated care for children in Baton Rouge, La. (1 year). ID 61978

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

Home Box Office

NEW YORK, NY

\$745,000 — HBO program and campaign to advance the understanding of drug and alcohol addiction as a chronic disease (17 months). ID 58181

Howard University Center for Drug Abuse Research

WASHINGTON, DC

\$50,000 — Dissemination efforts for the Blue Ribbon Commission Report on Racial Disparities in Substance Abuse Policies (1 year). ID 61283

University of Illinois at Chicago School of Public Health

CHICAGO, IL

\$1,825,588 — Technical assistance and dissemination of the Chicago Project for Violence Prevention model (3 years). ID 60697

Impact Strategies Inc.

WASHINGTON, DC

\$3,990,980 — Training support and technical assistance to improve the quality and reach of programs for disadvantaged youth (3 years). ID 60267

Injury Free Coalition for Kids: Dissemination of a Model Injury Prevention Program for Children and Adolescents

To reduce and prevent injuries to children through a hospital-based, research-driven model implemented in partnership with coalitions of community stakeholders.

■ Columbia University Mailman School of Public Health

NEW YORK, NY

\$99,541 — Technical assistance and direction for RWJF's Injury Free Coalition for Kids (11 months). ID 63416

Johns Hopkins University Bloomberg School of Public Health

BALTIMORE, MD

\$114,899 — Evaluation of a street outreach program for youth violence prevention (18 months). ID 59598

Libertae, Inc.

BENSALEM, PA

\$50,000 — Increasing psychiatric support to addicted women in a residential program in Bucks County, Pa. (1 year). ID 63396

Living Cities Inc.: The National Community Development Initiative

NEW YORK, NY

\$3,000,000 — National partnership to build healthier communities: 2007–2010 (3 years). ID 61531

Louisiana Public Health Institute

NEW ORLEANS, LA

\$482,775 — Disaster response training on mental and behavioral health skills for school health nurses (2 years). ID 59697

\$745,198 — Developing a health information management system for New Orleans' coordinated school-based health centers (3 years). ID 59701

\$33,172 — Consulting services for reporting to RWJF on the local and state perspective of the recovery from Hurricane Katrina (11 months). ID 60182

Louisiana State University Health Sciences Center

NEW ORLEANS, LA

\$749,695 — Addressing the mental health needs of displaced children and families in the aftermath of Hurricane Katrina (1 year). ID 59474

Loyola University New Orleans

NEW ORLEANS, LA

\$50,000 — Mobile Market: providing fresh local foods, cleaning products and public health information to neighborhoods in New Orleans (1 year). ID 63535

Medical Center of Louisiana Foundation

NEW ORLEANS, LA

\$1,242,384 — Technical assistance for a new post-Katrina safety net medical center designed to improve health care (2 years). ID 59929

Memorial Hospital at Gulfport Foundation Inc.

GULFPORT, MS

\$98,000 — Providing free school-based mental health services in the Mississippi Gulf Coast post-Katrina (6 months). ID 59369

University of Michigan School of Public Health

ANN ARBOR, MI

\$167,672 — Research on integrated health, social, human services and financial systems for vulnerable families (1 year). ID 60660

Morehouse School of Medicine

ATLANTA, GA

\$455,689 — Developing a telehealth care mental health program in four Gulf Coast states affected by Hurricanes Katrina and Rita (2 years). ID 59468

National Academy of Sciences

WASHINGTON, DC

\$500,000 — Studying the impact depression prevention and treatment have on parenting practices and healthy child development (20 months). ID 61299

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

National Demonstration of Early Detection, Intervention and Prevention of Psychosis in Adolescents and Young Adults

To replicate the Portland Identification and Early Referral (PIER) Program that uses evidence-based psychosocial and pharmacologic interventions in the early identification and treatment of adolescents and young adults with severe mental illness.

Program Sites

- **University of California, Davis**
DAVIS, CA
\$1,999,872 — (4 years). ID 61264
- **Mid-Valley Behavioral Care Network**
SALEM, OR
\$2,000,000 — (4 years). ID 61266
- **North Shore Long Island Jewish Medical Center, Inc.**
GLEN OAKS, NY
\$1,999,918 — (4 years). ID 61430
- **Washtenaw Community Health Organization**
YPSILANTI, MI
\$2,000,000 — (4 years). ID 61265

Other Program Activities

- **Maine Medical Center**
PORTLAND, ME
\$1,202,409 — Technical assistance and direction for RWJF's National Demonstration of Early Detection, Intervention and Prevention of Psychosis in Adolescents and Young Adults (1 year). ID 58920

- **University of Southern Maine, Edmund S. Muskie School of Public Service**
PORTLAND, ME
\$487,375 — Evaluation of community education and outreach projects for RWJF's National Demonstration of Early Detection, Intervention and Prevention of Psychosis in Adolescents and Young Adults (4 years). ID 62200

National Foundation for the Centers for Disease Control & Prevention Inc.

ATLANTA, GA
\$3,186,133 — Integrating prevention strategies into organizations that address intimate partner violence (4 years). ID 61500

NCB Capital Impact

ARLINGTON, VA
\$725,538 — Implementing financial and clinical benchmarking systems in the replication of Green House's small community homes as alternatives to nursing homes (3 years). ID 63346

NetWork for Better Futures

MINNEAPOLIS, MN
\$2,800,000 — Demonstration of an integrated network providing an array of services to men with histories of substance abuse, mental illness and homelessness (3 years). ID 63040

State of New Jersey Department of Human Services, Division of Disability Services

TRENTON, NJ
\$300,000 — Improving methods for providing skilled nursing care so people with disabilities or chronic illnesses can leave institutions or remain in their homes (3 years). ID 61213

University of New Mexico Health Sciences Center

ALBUQUERQUE, NM
\$49,943 — Support for the 2008 Native American Cancer Education Leadership Institute to build and strengthen community capacity to address cancer (5 months). ID 63319

New Routes to Community Health

To employ the Sound Partners model of community collaboration to help new immigrants in up to 10 communities around the United States address challenges by using the power of local media.

Program Sites

- **Benton Foundation**
WASHINGTON, DC
\$4,018,264 — (4 years). ID 58665

Other Program Activities

- **Benton Foundation**
WASHINGTON, DC
\$83,059 — Supplemental funding for technical assistance and direction for New Routes to Community Health (4 months). ID 62114

Nurse Family Partnership, Inc.

DENVER, CO
\$10,000,000 — Replicating and sustaining the Nurse-Family Partnership nationwide (3 years). ID 62870

Open Society Institute

NEW YORK, NY
\$775,000 — Tracking measures of quality representing the use of National Quality Forum proven practices in addiction treatment programs (28 months). ID 62006

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

Paths to Recovery: Changing the Process of Care for Substance Abuse Programs

To strengthen the addiction treatment system's ability to successfully use process improvement techniques toward increasing patients' access to and retention in addiction treatment programs.

- **University of Wisconsin–Madison**
MADISON, WI
\$1,129,780 — Technical assistance and direction for Paths to Recovery (1 year). ID 58190

Philadelphia Mural Arts Advocates PHILADELPHIA, PA

\$39,286 — Enhancing youth violence prevention programs (1 year). ID 60106

Keshia M. Pollack, Ph.D., M.P.H. BALTIMORE, MD

\$10,452 — Review of employee assistance programs and intimate partner violence prevention (1 month). ID 61436

Population Media Center, Inc. SHELburnE, VT

\$25,000 — Exploring ways to deliver a scripted drama on a health issue via new technologies and communications platforms (7 months). ID 63089

Preventing Relationship Violence Among Youth

To fund a national effort to develop and implement effective strategies to prevent relationship violence among youth.

- **Family Violence Prevention Fund**
SAN FRANCISCO, CA
\$147,350 — Planning for Preventing Relationship Violence Among Youth (6 months). ID 61685
\$1,115,028 — Technical assistance and direction for Preventing Relationship Violence Among Youth (1 year). ID 62993

Rebecca Project for Human Rights WASHINGTON, DC

\$40,000 — Updating a Web site to be more informative and interactive for patients in recovery and policy-makers (1 year). ID 61225

Reclaiming Futures: Communities Helping Teens Overcome Drugs, Alcohol and Crime

To develop new service delivery models that integrate comprehensive services into the juvenile justice system and promote the creation of community-based systems of care for substance-abusing youthful offenders.

Program Sites

- **Great Lakes Recovery Centers Inc.**
MARQUETTE, MI
\$149,875 — (19 months). ID 61233
- **Kentucky River Community Care Inc.**
JACKSON, KY
\$150,000 — (2 years). ID 61349
- **King County Mental Health and Chemical Abuse and Dependency Services Division**
SEATTLE, WA
\$150,000 — (2 years). ID 61166

▪ **Montgomery County Juvenile Court** DAYTON, OH

\$150,000 — (2 years). ID 61183

▪ **New Futures Inc.** EXETER, NH

\$150,000 — (18 months). ID 61351

▪ **Portland State University** PORTLAND, OR

\$150,000 — (20 months). ID 62396

▪ **County of Santa Cruz Probation Department**

Santa Cruz, CA
\$150,000 — (2 years). ID 61015

▪ **Sinte Gleska University, Sicangu Policy Institute** MISSION, SD

\$150,000 — (2 years). ID 61234

▪ **United Way of Anchorage** ANCHORAGE, AK

\$150,000 — (2 years). ID 61653

Other Program Activities

▪ **Chapin Hall Center for Children at the University of Chicago**

CHICAGO, IL
\$60,000 — Coordination of local evaluations of Reclaiming Futures (7 months). ID 61517

▪ **Metropolitan Group** CHICAGO, IL

\$11,600 — Communications consultant for Reclaiming Futures: Chicago (4 months). ID 58693

▪ **Portland State University** PORTLAND, OR

\$1,144,817 — Technical assistance and direction for the Reclaiming Futures learning collaborative (1 year). ID 61350

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

■ Urban Institute

WASHINGTON, DC

\$100,247 — Cost-benefit analysis of Reclaiming Futures (8 months). ID 61516

Research Foundation of the City University of New York

NEW YORK, NY

\$149,650 — Evaluating a community-oriented corrections health model (2 years). ID 58767

Restaurant Opportunities Center of New York City

NEW YORK, NY

\$300,000 — Health and safety education and services and advocacy training for immigrant restaurant workers in New York City (3 years). ID 61187

Robert Wood Johnson Foundation Local Funding Partnerships

To continue a matching grants program to establish partnerships between RWJF and local grantmakers in support of innovative, community-based projects that improve health and health care for vulnerable populations.

Program Sites

■ Catholic Social Service of the Diocese of Rapid City

RAPID CITY, SD

\$50,000 — High-risk behavior prevention curriculum for Lakota youth on reservations in South Dakota (1 year). ID 62108

■ Children's Hospital of Wisconsin - Fox Valley

NEENAH, WI

\$500,000 — Creating new mental health services for children in an underserved seven-county rural area of Wisconsin (4 years). ID 62089

■ Cincinnati Union Bethel

CINCINNATI, OH

\$438,850 — Helping women involved in prostitution move toward safety, recovery, empowerment and community reintegration (4 years). ID 62102

■ Epworth Children and Family Services Inc.

ST. LOUIS, MO

\$500,000 — Preparing teens to leave the foster care system as self-sufficient young adults (3 years). ID 62109

■ Homeboy Industries

LOS ANGELES, CA

\$500,000 — Providing comprehensive mental health care to help youth and young adults transition out of gangs (4 years). ID 62088

■ Knoxville-Knox County Community Action Committee

KNOXVILLE, TN

\$450,485 — Launching affordable referral services to help low-income seniors with medical appointments, transportation and home repairs (4 years). ID 62099

■ Oregon Law Center

PORTLAND, OR

\$500,000 — Reducing the incidence of workplace sexual assault and harassment of farm workers from indigenous cultures in Oregon (4 years). ID 62112

■ Outside In

PORTLAND, OR

\$500,000 — Providing a comprehensive system of social and medical services to vulnerable people displaced by inner-city gentrification (3 years). ID 62103

■ Transitional Living Services, Inc.

MILWAUKEE, WI

\$500,000 — Creating a crisis resource center for Milwaukee County adults with mental illness (3 years). ID 62105

■ Volunteers for the Homebound and Family Caregivers, Inc.

BOCA RATON, FL

\$500,000 — Providing support services for middle school youth caring for ill or disabled family members (4 years). ID 62113

■ Wayside Youth & Family Support Network

FRAMINGHAM, MA

\$493,000 — Providing accessible, comprehensive, single point-of-entry transition services for at-risk youth from the streets, criminal justice or foster care (3 years). ID 62110

■ Westside Children's Center

CULVER CITY, CA

\$500,000 — Providing a network of mental health services to families with children 0–3 years old (4 years). ID 62111

Other Program Activities

■ Health Research & Educational Trust of New Jersey

PRINCETON, NJ

\$1,460,475 — Technical assistance and direction for Robert Wood Johnson Foundation Local Funding Partnerships (1 year). ID 55694

San Diego State University Research Foundation

SAN DIEGO, CA

\$59,877 — Effectiveness of working relationships among family organizations and children's mental health clinics: follow-up to a national survey (1 year). ID 61499

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

San Francisco Foundation Community Initiative Funds

SAN FRANCISCO, CA

\$50,000 — Supporting opportunities and models for expanding philanthropic leadership on questions of demographic inclusiveness (1 year). ID 61215

Sickness Prevention Achieved Through Regional Collaboration Inc.

LAKEVILLE, CT

\$746,350 — Increasing vaccination clinics at polling places and establishing Vote and Vaccinate as a routine, predictable public health practice (2 years). ID 63123

State Associations of Addiction Services

WASHINGTON, DC

\$25,000 — Workshops on measurement and quality improvement at the second annual National Conference for Executives and Senior Managers in Addiction Services (4 months). ID 61424

Substance Abuse Policy Research Program

To encourage experts in public health, law, political science, medicine, sociology, criminal justice, economics, psychology, and other behavioral and policy sciences to address issues of substance abuse.

Program Sites

■ University of California, Los Angeles, Integrated Substance Abuse Programs

LOS ANGELES, CA

\$99,973 — Disaster planning in the context of methadone treatment regulation (1 year). ID 61374

■ University of California, San Francisco, Institute for Health Policy Studies

SAN FRANCISCO, CA

\$99,605 — Informing policy-makers about the roles of substance abuse in the lives of welfare families (1 year). ID 62098

\$204,692 — Understanding the role of providers and consumers in the engagement and retention of homeless individuals in substance abuse treatment programs (2 years). ID 63119

■ Cornell University, Joan and Sanford I. Weill Medical College

NEW YORK, NY

\$99,997 — Conducting a cost-effectiveness analysis of buprenorphine maintenance treatment for opioid dependence (2 years). ID 63265

■ Dartmouth Medical School

HANOVER, NH

\$75,450 — Multistate collaborative to enhance policy and implement evidence-based practices for persons with co-occurring disorders in addiction treatment (1 year). ID 63110

■ University of Illinois at Chicago

CHICAGO, IL

\$100,000 — Evaluating the impact of anti-drug TV advertising on teenage attitudes, beliefs and behaviors related to drug use (1 year). ID 62708

■ University of Illinois at Chicago College of Business Administration

CHICAGO, IL

\$99,948 — Assessing treatment quality and effectiveness among priority and nonpriority clients in Illinois (1 year). ID 62626

■ Michigan State University School of Social Work

EAST LANSING, MI

\$98,030 — Evaluating departments of corrections as purchasers of community-based substance abuse treatment (1 year). ID 60277

■ University of Minnesota School of Public Health

MINNEAPOLIS, MN

\$398,801 — Assessing comprehensiveness and quality of alcohol screening, treatment and prevention systems for young adults within educational systems (2 years). ID 63118

■ New York Academy of Medicine

NEW YORK, NY

\$99,889 — Investigating policy and practice implementations of the coordination of buprenorphine treatment and behavioral drug treatment services (1 year). ID 61231

\$400,000 — Evaluation of community-involved pharmacists in providing referrals for intravenous drug users via the New York State Expanded Syringe Access Program (2 years). ID 62705

■ Northwest Professional Consortium, Inc.

PORTLAND, OR

\$99,969 — Evaluation of incentive-based funding for Oregon drug treatment systems (2 years). ID 63260

■ Oregon Health and Science University

PORTLAND, OR

\$99,985 — Study on the impact of Oregon's evidence-based practice mandate for substance abuse treatment (15 months). ID 62004

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

▪ Rand Corporation

SANTA MONICA, CA

\$99,450 — Geostatistical analysis of disparities in alcohol environments around schools and homes, adolescent drinking patterns, and alcohol control policy (2 years). ID 63262

▪ Research Foundation of State University of New York

ALBANY, NY

\$96,283 — Implementation of evidence-based addiction treatment in community settings (2 years). ID 63105

▪ University of Washington

SEATTLE, WA

\$39,957 — Evaluation of a housing program for chronic public inebriates and its effect on treatment engagement and outcomes (1 year). ID 63414

▪ University of Washington College of Architecture and Urban Planning

SEATTLE, WA

\$97,381 — Spatial and temporal analysis studying the effectiveness of safe needle disposal programs for injection drug users (1 year). ID 61232

Other Program Activities

▪ Center for Creative Leadership

GREENSBORO, NC

\$831,570 — Technical assistance and direction for RWJF's Substance Abuse Policy Research Program (1 year). ID 58900

Tides Canada Foundation

VANCOUVER, BRITISH COLUMBIA

\$398,273 — Developing Web-based personal support networks for people with disabilities, older adults, and others who are vulnerable and isolated (15 months). ID 62707

Tulane University School of Public Health and Tropical Medicine

NEW ORLEANS, LA

\$49,974 — Development of a tracking system to collect household-level data and information on resources available for recovery from Hurricane Katrina (1 year). ID 57991

Urban Strategies Council

OAKLAND, CA

\$398,395 — Developing data and policy tools to address the public health concerns related to prisoners re-entering communities in California (1 year). ID 57323

Virginia Commonwealth University School of Medicine

RICHMOND, VA

\$49,984 — Establishing a policy center focused on hunger, homelessness, illness, inadequate education and poverty (1 year). ID 63408

University of Wisconsin–Madison College of Engineering

MADISON, WI

\$2,044,966 — Establishing a national resource center on quality in addiction treatment (3 years). ID 59714

Youth Venture

ARLINGTON, VA

\$1,218,349 — Investing in youth-led social change in vulnerable communities (3 years). ID 59318

2007 Grants List

{Pioneer}



Robert Wood Johnson Foundation

American Medical Informatics Association Inc.

BETHESDA, MD

\$299,532 — Development of applied clinical informatics as a medical specialty (18 months). ID 57988

Archimedes, Inc.

OAKLAND, CA

\$15,600,000 — Building the Archimedes Health Care Simulator (ARHeS) (5 years). ID 57707

Association of American Medical Colleges

WASHINGTON, DC

\$50,000 — Symposium on how partnerships between academic health centers and the health industry impact medical decision-making (10 months). ID 60348

Common Good Institute Inc.

NEW YORK, NY

\$994,560 — Designing a reliable system of medical justice (2 years). ID 58662

Communications Support for the Pioneer Program Area

To manage strategic communications for the Foundation's Pioneer program area to produce high-quality, consistent, timely products and messages that increase impact.

■ Communications Project

MULTIPLE CONTRACTORS

\$2,000,000 — Strategic communications for RWJF's Pioneer program area (2 years). ID 59898

Digitalmill, Inc.

PORTLAND, ME

\$48,817 — Exploring the role of video and computer games as a medium for health and health care messaging (6 months). ID 61102

George Washington University

WASHINGTON, DC

\$696,500 — Development of national rapid learning systems (3 years). ID 60413

Global Business Network, L.L.C.

SAN FRANCISCO, CA

\$138,600 — Using scenarios as a platform for portfolio review and adaptation (6 months). ID 59686

\$165,810 — Scenario planning for personal health technology strategies for RWJF's Project HealthDesign (1 year). ID 63464

Harvard Medical School

BOSTON, MA

\$653,556 — Creating datasets and statistical methods enabling health service researchers to explore how health outcomes and behaviors spread in social networks (3 years). ID 58729

Health Games Research: Advancing Effectiveness of Interactive Games for Health

To build the field and advance knowledge about the intersection of video/computer games and health and health care through a national program that emphasizes applied research and convening.

■ University of California, Santa Barbara

SANTA BARBARA, CA

\$388,980 — Technical assistance and direction for Health Games Research (1 year). ID 62972

■ Communications Projects

MULTIPLE CONTRACTORS

\$17,822 — Planning for Health Games Research (4 months). ID 62046

\$318,626 — Administrative support office for Health Games Research (1 year). ID 62979

■ Digitalmill, Inc.

PORTLAND, ME

\$989,250 — Convening about Health Games Research (54 months). ID 63001

HopeLab Foundation Inc.

REDWOOD CITY, CA

\$714,772 — Launching "Ruckus Nation," an idea competition for innovative products to increase physical activity in middle school-aged children (1 year). ID 61645

Mercer Human Resource Consulting LLC

SAN FRANCISCO, CA

\$194,560 — Exploring low-cost health care delivery alternatives for low-wage earners in Atlantic City, N.J. (1 year). ID 56351

National Academy of Sciences–National Research Council

WASHINGTON, DC

\$25,000 — Studying information technology problems faced by health care systems using electronic health records (1 year). ID 59392

National Board of Medical Examiners

PHILADELPHIA, PA

\$28,000 — Conference to plan a pilot for an electronic physician portfolio (1 month). ID 63070

Pacific Vision Foundation

SAN FRANCISCO, CA

\$386,623 — Study and creation of a self-financing eye clinic in San Francisco for all patients regardless of their ability to pay (1 year). ID 60737

2007 Grants List

{Pioneer}



Robert Wood Johnson Foundation

Project HealthDesign: Rethinking the Power and Potential of Personal Health Records

To expand a vision of personal health records and encourage the market to develop products that meet the diverse needs of patients.

Program Sites

- **T.R.U.E. Research Foundation, Inc.**
SAN ANTONIO, TX
\$136,308 — Personal health application for adult diabetes self-management (9 months). ID 63415

Other Program Activities

- **Vanderbilt University,
Center for Better Health**
NASHVILLE, TN
\$200,000 — Design consultancy in support of Project HealthDesign (7 months). ID 59897
- **University of Wisconsin–Madison
School of Nursing**
MADISON, WI
\$354,696 — Technical assistance and direction for Project HealthDesign (1 year). ID 61163

Resources for the Future Inc.

WASHINGTON, DC

\$74,742 — Dissemination of policy ideas on antibiotic resistance to key stakeholders and opinion leaders (4 months). ID 60225

\$1,798,500 — Continuation of short- and long-term policy responses to the challenge of antibiotic resistance (3 years). ID 61119

University of Rochester Center for Future Health

ROCHESTER, NY

\$800,976 — Creating synergies between personal health monitoring and machine health monitoring (1 year). ID 60563

St. Joseph Hospital Foundation

BELLINGHAM, WA

\$30,000 — Developing patient-driven perspectives on patient-centered care (18 months). ID 59988

University of Wisconsin–Madison Center for Health Systems Research and Analysis

MADISON, WI

\$49,586 — Exploring how the virtual world of secondlife.com can improve substance abuse treatment outcomes (6 months). ID 61520

Working Today

BROOKLYN, NY

\$380,000 — Using consumer-directed health plans to encourage preventive and wellness care (1 year). ID 60283

Yale University School of Medicine

NEW HAVEN, CT

\$224,986 — Evolving toward effective and efficient health care decision-making based on health outcomes priorities among adults with multiple health concerns (2 years). ID 58381

2007 Grants List

{New Jersey}



Robert Wood Johnson Foundation

Cancer Institute of New Jersey Foundation Inc.

NEW BRUNSWICK, NJ

\$12,000,000 — Strengthening the Cancer Institute of New Jersey's initiative in cancer prevention, control and population science to improve cancer care (4 years). ID 60624

Center School

HIGHLAND PARK, NJ

\$60,000 — Summer therapy program for high-risk, learning disabled students (3 months). ID 53355

Children's Futures: Improving Health and Development Outcomes for Children in Trenton, N.J.

To employ a comprehensive set of interventions to improve the health of children in Trenton, New Jersey.

■ Public Private Ventures

PHILADELPHIA, PA

\$1,000,000 — Evaluation of Children's Futures (4 years). ID 61427

Corner House Foundation

PRINCETON, NJ

\$50,000 — Work and career preparation program for at-risk youth (1 year). ID 53442

First Baptist Community Development Corp. dba Renaissance Community Development Corp.

SOMERSET, NJ

\$223,600 — Neighborhood family support services program (1 year). ID 53361

Forums Institute for Public Policy

PRINCETON, NJ

\$269,854 — Forums on health and health care issues for New Jersey policy-makers (1 year). ID 58764

Friends of the Middlesex County ASAP (Adult Substance Abuse Program)

NEW BRUNSWICK, NJ

\$145,000 — Middlesex County Adult Substance Abuse Program at the Adult Correction Center (1 year). ID 52999

Homefront Inc.

LAWRENCEVILLE, NJ

\$125,000 — Emergency assistance for working poor families (1 year). ID 53370

Info Line of Middlesex County Inc.

MILLTOWN, NJ

\$68,392 — Support for Info Line of Middlesex County, a health and social service information and referral service (2 years). ID 53000

The Lewin Group, Inc.

FALLS CHURCH, VA

\$56,000 — Assessing the New Jersey Collaborating Center for Nursing (4 months). ID 62649

Middlesex County Recreation Council (John E. Toolan Kiddie Keep Well Camp)

EDISON, NJ

\$458,444 — Camping program for health-impaired children (1 year). ID 53358

New Brunswick Development Corporation

NEW BRUNSWICK, NJ

\$550,000 — Revitalization program for the City of New Brunswick, N.J. (1 year). ID 53378

New Brunswick Tomorrow

NEW BRUNSWICK, NJ

\$475,000 — Citywide program to strengthen human services and resources (1 year). ID 53381

New Jersey Foundation for Aging Inc.

TRENTON, NJ

\$71,413 — Strategic planning and bridge funding for the New Jersey Foundation for Aging (1 year). ID 53384

New Jersey Health Initiatives

To support innovative community-based projects that address one or more of the Foundation's program areas in health and health care.

Program Sites

■ Atlanticare Regional Medical Center

ATLANTIC CITY, NJ

\$180,000 — Reducing health disparities by addressing the psychosocial needs of minority heart failure patients (2 years). ID 61676

■ Christ Hospital

JERSEY CITY, NJ

\$179,999 — Improving the quality of care provided to minority patients diagnosed with heart failure (2 years). ID 61677

■ Cooper Foundation Inc.

CAMDEN, NJ

\$300,000 — Increasing and improving access to primary and specialty care for Camden's most vulnerable residents (3 years). ID 62061

■ The Cooper Health System

CAMDEN, NJ

\$180,000 — Improving the quality of care provided to minority patients diagnosed with heart failure (2 years). ID 61671

2007 Grants List

{New Jersey}



Robert Wood Johnson Foundation

- **East Orange General Hospital**
EAST ORANGE, NJ
\$179,845 — Improving the quality of care provided to minority patients with congestive heart failure (2 years). ID 61681
- **Essex County Court Appointed Special Advocate, Inc.**
NEWARK, NJ
\$143,500 — Foster care health advocacy initiative for Essex County, N.J. (2 years). ID 61907
- **Foundation of the University of Medicine and Dentistry of New Jersey**
NEW BRUNSWICK, NJ
\$180,000 — Improving the quality of care provided to minority patients hospitalized for heart failure (2 years). ID 61680
- **Hispanic Family Center of Southern New Jersey, Inc.**
CAMDEN, NJ
\$300,000 — Intensive outpatient substance abuse treatment for Latino residents of Camden County, N.J. (3 years). ID 62059
- **International Institute of New Jersey**
JERSEY CITY, NJ
\$49,711 — Planning for capacity-building and strategic business models for services to northern and central New Jersey survivors of torture (9 months). ID 63068
- **Jewish Vocational Service of MetroWest, Inc.**
EAST ORANGE, NJ
\$297,059 — Providing access to a seamless continuum of health care services for frail older adults with disabilities (3 years). ID 62055
- **State of New Jersey Department of Human Services**
TRENTON, NJ
\$300,000 — Addressing violence against women with disabilities (3 years). ID 62029
- **Newark Beth Israel Medical Center Foundation Inc.**
NEWARK, NJ
\$179,960 — Improving the quality of care provided to minority patients diagnosed with heart failure (2 years). ID 61679
- **Our Lady of Lourdes Health Foundation, Inc**
CAMDEN, NJ
\$299,989 — Developing a treatment model to provide services for homeless individuals suffering from co-occurring mental illness and addiction (3 years). ID 62053
- **Palisades General Hospital, Inc. d/b/a Palisades Medical Center**
NORTH BERGEN, NJ
\$180,000 — Improving the quality of care provided to Latino inpatients diagnosed with heart failure (2 years). ID 61673
- **Rowan University Foundation**
GLASSBORO, NJ
\$295,014 — Creating and strengthening work- and life-related skills to facilitate lasting changes in low-income women receiving residential drug treatment (3 years). ID 62051
- **St. Joseph's Hospital and Medical Center**
PATERSON, NJ
\$180,000 — Reconciliation of treatment of minorities with congestive heart failure (2 years). ID 61682
- **South Jersey AIDS Alliance**
ATLANTIC CITY, NJ
\$225,000 — Addressing the HIV prevention needs of 18–45-year-old female detainees in the Atlantic and Cape May County, N.J. jails (3 years). ID 62048
- **South Jersey Hospital, Inc.**
BRIDGETON, NJ
\$180,000 — Coordinating the continuum of care for minority cardiac patients (2 years). ID 61672
- **South Jersey Hospital, Inc.**
VINELAND, NJ
\$299,949 — Implementing and expanding a childhood obesity intervention program in Vineland, N.J. (3 years). ID 62045
- **Team Management 2000**
ENGLEWOOD, NJ
\$50,000 — Expanding a Bergen County, N.J.-based project serving the incarcerated and recently released to Passaic and Essex Counties (1 year). ID 63067

2007 Grants List

{New Jersey}



Robert Wood Johnson Foundation

■ **Trinitas Health Foundation**

ELIZABETH, NJ

\$179,989 — Improving the quality of care provided to minority patients diagnosed with heart failure (2 years). ID 61684

Other Program Activities

■ **Rutgers, The State University, The Center for State Health Policy**

NEW BRUNSWICK, NJ

\$210,000 — Evaluation of RWJF's New Jersey Health Initiatives Expecting Success program (4 years). ID 61262

\$40,000 — Environmental scan and recommendations for redirection of New Jersey Health Initiatives (9 months). ID 63608

■ **Rutgers, The State University, The Institute for Health, Health Care Policy, and Aging Research**

NEW BRUNSWICK, NJ

\$854,959 — Technical assistance and direction for RWJF's New Jersey Health Initiatives Expecting Success program (1 year). ID 61961

■ **Rutgers, The State University of New Jersey - New Brunswick**

NEW BRUNSWICK, NJ

\$163,477 — Technical assistance and direction supplement for RWJF's New Jersey Health Initiatives Expecting Success program (1 year). ID 62121

■ **Support Center for Nonprofit Management**

NEW YORK, NY

\$119,936 — Technical assistance and capacity for RWJF's New Jersey Health Initiatives program grantees (1 year). ID 61123

Plainsboro Rescue Squad, Inc.

PLAINSBORO, NJ

\$290,000 — Purchasing a new ambulance and first response vehicle for Plainsboro, N.J., rescue squad (6 months). ID 62604

Township of Plainsboro

PLAINSBORO, NJ

\$100,000 — Expanding the Plainsboro, N.J., public library (18 months). ID 59709

Township of Plainsboro Police Department

PLAINSBORO, NJ

\$60,022 — Updating the communication system for the Plainsboro Police Department (6 months). ID 59008

Planned Parenthood Association of the Mercer Area

TRENTON, NJ

\$50,000 — Support for the Latina Health Project, cancer screenings and staff education (1 year). ID 53417

Princeton Ballet Society

NEW BRUNSWICK, NJ

\$50,000 — Continuing the DANCE POWER physical education curriculum in the New Brunswick school system (1 year). ID 63249

Princeton Outreach Projects Inc.

PRINCETON, NJ

\$40,000 — Emergency medical assistance program for Mercer County, N.J., 2007–2008 (1 year). ID 53422

Rutgers, The State University, College of Nursing

PISCATAWAY, NJ

\$455,273 — Addressing nursing workforce development issues through a statewide coalition (1 year). ID 59007

Rutgers, The State University of New Jersey - New Brunswick

NEW BRUNSWICK, NJ

\$3,000,000 — John J. Heldrich Center for Workforce Development endowment (1 year). ID 60028

Rutgers University Foundation

NEW BRUNSWICK, NJ

\$1,000,000 — Expanding the services of the Charter School Family Support Center of Camden, N.J. (4 years). ID 45014

\$46,200 — Publishing a New Jersey atlas as a companion to the New Jersey Encyclopedia (2 years). ID 57907

Saint Peter's University Hospital

NEW BRUNSWICK, NJ

\$5,000,000 — Purchasing the How Lane, New Brunswick, N.J., facility to ensure Saint Peter's long-term ability to treat the area's predominantly indigent population (1 year). ID 56314

Salvation Army

NEW BRUNSWICK, NJ

\$411,963 — Assistance to needy and indigent families in New Brunswick (1 year). ID 53425

Society of St. Vincent de Paul Council of Metuchen NJ Inc.

KENDALL PARK, NJ

\$200,000 — Annual support for an assistance program for indigent people in central New Jersey (1 year). ID 53428

State Theatre Regional Arts Center at New Brunswick Inc.

NEW BRUNSWICK, NJ

\$50,000 — Support of 2007 performance and educational programs at the State Theatre in New Brunswick, N.J. (3 months). ID 53431

2007 Grants List

{New Jersey}



Robert Wood Johnson Foundation

United Way of Central Jersey Inc.

MILLTOWN, NJ

\$749,500 — Support for the United Way 2007–2008 annual campaign (1 year). ID 53434

United Way of Greater Mercer County Inc.

LAWRENCEVILLE, NJ

\$355,535 — Support for the United Way 2007–2008 annual campaign (1 year). ID 53437

Willow School

GLADSTONE, NJ

\$500,000 — Establishing a center for health, fitness and nutrition education (72 months). ID 58065

Women Aware

NEW BRUNSWICK, NJ

\$45,000 — Management development and a client services program for a battered women's shelter (1 year). ID 53098

2007 Grants List

{Other}



Robert Wood Johnson Foundation

AcademyHealth

WASHINGTON, DC

\$95,417 — Health services research summit to address the field's infrastructure needs (1 year). ID 60350

Burness Communications, Inc.

BETHESDA, MD

\$537,510 — Producing and distributing television news stories on Foundation-funded projects (6 months). ID 50707

\$513,710 — Producing and distributing television news stories on Foundation-funded projects (5 months). ID 51484

University of California, Los Angeles

LOS ANGELES, CA

\$26,044 — Scientific advisory group for the Pew/RWJF Hispanic survey on health behavior and treatment (3 months). ID 62379

University of California, Los Angeles, School of Public Affairs

LOS ANGELES, CA

\$27,501 — Analysis of U.S. public opinion on health and health care policy (9 months). ID 59825

C-Change, Inc.

WASHINGTON, DC

\$1,000,000 — Collaborative effort to develop and publicly disseminate information on cancer prevention and early detection (1 year). ID 61529

Center for Effective Philanthropy

CAMBRIDGE, MA

\$2,000,000 — Support for the ongoing activities of the Center for Effective Philanthropy (4 years). ID 62322

Center for Excellence in Health Care Journalism

COLUMBIA, MO

\$750,000 — National conference of the Association of Health Care Journalists (3 years). ID 62610

City University of New York Graduate School of Journalism

NEW YORK, NY

\$50,000 — Using peer-to-peer journalism and ethnic media to educate residents in Hunts Point, the South Bronx, N.Y., about diabetes management and obesity (2 years). ID 63178

Communication Network

NAPERVILLE, IL

\$44,808 — Developing and disseminating a baseline description of "state-of-the-art" uses of online communications among private philanthropies (1 year). ID 63318

Communications Projects

MULTIPLE CONTRACTORS

\$128,067 — Publishing the RWJF Anthology Volume XI - Phase I (1 month). ID 50745

\$640,333 — Publishing the RWJF Anthology Volume XI - Phase II (10 months). ID 50746

\$1,622,500 — Building relationships between RWJF grantees and policy-makers (1 year). ID 55752

Continental Micronesia Inc. Association of Pacific Island

HAGATNA, GUAM

\$49,869 — Replacing health sciences textbooks, electronic resources and distance learning equipment destroyed by a typhoon (1 year). ID 57095

Council of New Jersey Grantmakers Inc.

TRENTON, NJ

\$115,000 — Connecting grantees of Council of New Jersey Grantmakers members with their congressional and state legislative leaders and policy-makers (1 year). ID 60023

Foundation Center

NEW YORK, NY

\$250,000 — Data collection and analysis of the foundation field (3 years). ID 53592

Grantmakers for Effective Organizations

WASHINGTON, DC

\$74,987 — Promoting organizational learning as a strategy to improve nonprofit effectiveness (1 year). ID 60236

Grants Managers Network Inc.

METAIRIE, LA

\$50,000 — Developing national standards to improve grantmaking practice from application through reporting (1 year). ID 61272

Greater Washington Educational Telecommunications Association Inc.

ARLINGTON, VA

\$100,294 — Bridge grant for news collaboration with the Health and Health Policy Unit of "The NewsHour with Jim Lehrer" (1 month). ID 59465

2007 Grants List

{Other}



Robert Wood Johnson Foundation

Improving the Science of Continuous Quality Improvement Program and Evaluation

To improve our ability to understand the potential of continuous quality improvement processes to result in sustainable grantee improvement.

Program Sites

■ Brentwood Biomedical Research Institute Inc.

SEPULVEDA, CA

\$50,000 — Enhancing health care quality improvement evaluation and practice (6 months). ID 63298

■ Susanne Salem-Schatz, Sc.D.

NEWTON, MA

\$91,940 — Ongoing collaborative effort to enhance RWJF's Quality Improvement evaluations and improve staff's ability to learn across the program area (2 years). ID 63313

Other Program Activities

■ Communications Project

MULTIPLE CONTRACTORS

\$104,612 — Administrative support office for RWJF's Improving the Science of Continuous Quality Improvement Program and Evaluation (9 months). ID 63570

University of Michigan Institute for Social Research

ANN ARBOR, MI

\$997,940 — Collecting, archiving and publicly sharing data for RWJF's Health and Medical Care Archive, 2007–2012 (5 years). ID 51497

Morehouse School of Medicine

ATLANTA, GA

\$544,284 — Development plan and fundraising strategy for the Satcher Health Leadership Institute to train minority leaders to address health care disparities (2 years). ID 59999

\$239,474 — World Health Organization Commission on Social Determinants of Health in the United States (6 months). ID 62898

National Academy of Sciences–Institute of Medicine

WASHINGTON, DC

\$150,000 — Study of the effects on health services research of the Health Insurance Portability and Accountability Act's (HIPAA) 2003 Privacy Rule (20 months). ID 61342

National Organization on Disability

NEW YORK, NY

\$500,000 — Studying the transition of disabled soldiers returning home and the implementation of a career program (3 years). ID 62720

OMG Center for Collaborative Learning

PHILADELPHIA, PA

\$310,200 — Workshop on internal evaluation for grantees (26 months). ID 50690

\$50,000 — Building foundation support for evaluation (1 year). ID 59835

Project Hope — The People-to-People Health Foundation, Inc.

MILLWOOD, VA

\$250,000 — *Health Affairs*-sponsored health policy summit and book on the challenges of health care reform (6 months). ID 62895

Rand Corporation

SANTA MONICA, CA

\$1,200,798 — Helping the New Orleans area community develop improved, more culturally relevant and evidence-based mental health services (2 years). ID 60562

Rutgers, The State University, The Center for State Health Policy

NEW BRUNSWICK, NJ

\$240,797 — Policy analysis support at Rutgers University for RWJF Impact Framework (4 months). ID 61344

\$2,070,700 — Renewal of Rutgers Policy Analyst Program for policy fellows (27 months). ID 61402

St. John of God Retirement and Care Center

LOS ANGELES, CA

\$50,000 — Music, nature and cognitive stimulation to enhance quality of life for Alzheimer's patients (1 year). ID 62976

Small Supplements for Select Closing Grants

To provide funds for managed transitions of key grants.

Program Sites

■ Academy for Educational Development Inc.

WASHINGTON, DC

\$100,000 — Disseminating novel approaches to understanding the consumer perspective on tobacco cessation (1 year). ID 63362

\$100,000 — Designing innovations in tobacco cessation products and services to boost treatment use and national quit rates (1 year). ID 63363

2007 Grants List

{Other}



Robert Wood Johnson Foundation

- **Arkansas Children's Hospital Research Institute**
LITTLE ROCK, AR
\$59,984 — Increasing elementary school students' access to nutritious food and physical activity (14 months). ID 63358
- **Boston University School of Dental Medicine**
BOSTON, MA
\$99,954 — Expanding the network of mentors and advisers and pre-clinical experiences available to dental students (1 year). ID 63337
- **University of California, Los Angeles, School of Public Health**
LOS ANGELES, CA
\$49,542 — Dissemination of promising strategies to influence organizational sociocultural environments to promote physical activity (1 year). ID 63354
- **California School Boards Foundation**
WEST SACRAMENTO, CA
\$99,992 — Disseminating the results of the Successful Students Through Healthy Food and Fitness Policies research project (1 year). ID 63174
- **Children's Hospital Medical Center**
CINCINNATI, OH
\$59,422 — Testing the use of high school student peer counselors to teach diabetes and obesity awareness to elementary school students (19 months). ID 63357
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$49,999 — Online guide to research and practice on mapping the local environment with children to promote healthy development (1 year). ID 63344
\$49,966 — Disseminating a report on the effects of inner-city school playground redevelopment on physical activity levels in children (1 year). ID 63351
- **Columbia University, New York State Psychiatric Institute**
NEW YORK, NY
\$99,996 — Evaluating clinical and economic systems strategies to improve the quality of depression treatment in primary care settings (1 year). ID 63176
- **University of Connecticut School of Dental Medicine**
FARMINGTON, CT
\$97,198 — Increasing the enrollment of underrepresented minority students and ensuring diversity in the dental workforce (1 year). ID 63336
- **Dartmouth Medical School**
HANOVER, NH
\$79,996 — Disseminating a primary-care-based toolkit to reduce adolescent health risk behaviors (1 year). ID 63171
- **FirstHealth of the Carolinas Inc.**
PINEHURST, NC
\$50,000 — Disseminating a toolkit to encourage replication of an intergenerational project to establish community gardens with after-school programs (1 year). ID 63167
- **Greater Trenton C.M.H.C. Inc.**
TRENTON, NJ
\$60,000 — Replicating and disseminating lessons learned about serving prisoners with mental illness (1 year). ID 63162
- **Hamilton County General Health District**
CINCINNATI, OH
\$50,000 — Expanding development and implementation of school health advisory councils (1 year). ID 63161
- **Howard University College of Dentistry**
WASHINGTON, DC
\$98,754 — Hiring qualified staff to operate a dental clinic as a patient care delivery system (1 year). ID 63158
- **University of Illinois at Chicago College of Dentistry**
CHICAGO, IL
\$100,000 — Increasing community-based service-learning experiences for senior dental students and increasing enrollment of underrepresented minority students (16 months). ID 63170
- **Isles Inc.**
TRENTON, NJ
\$65,000 — Disseminating lessons learned about the Trenton Spirit Walk (1 year). ID 63166
- **Marshall University Research Corporation**
HUNTINGTON, WV
\$50,000 — Replicating a healthy active children through community leadership program in other rural communities (1 year). ID 63165

2007 Grants List

{Other}



Robert Wood Johnson Foundation

- **Meharry Medical College School of Dentistry**
NASHVILLE, TN
\$100,000 — Expanding recruitment of rural and minority students (1 year). ID 63172
 - **Michigan State University College of Human Medicine**
EAST LANSING, MI
\$80,000 — Disseminating a new delivery model that integrates health behavior change services into primary care practices (1 year). ID 63160
 - **University of Mississippi**
UNIVERSITY, MS
\$50,000 — Defining activity-friendly environments in the rural south (1 year). ID 63348
 - **Morristown Memorial Health Foundation Inc.**
MORRISTOWN, NJ
\$75,000 — Expanding a Web-based nutrition and fitness program for adolescents (1 year). ID 63164
 - **National Council on the Aging Inc.**
WASHINGTON, DC
\$99,478 — Transforming Active Options for Aging Americans to a sustainable online resource connecting people to community-based physical activity opportunities (1 year). ID 63345
 - **New Jersey After 3 Inc.**
NEW BRUNSWICK, NJ
\$25,000 — Developing a fitness and health practices manual customized for after-school programs (1 year). ID 63163
 - **University of North Carolina at Chapel Hill School of Medicine**
CHAPEL HILL, NC
\$100,000 — Producing a training manual for public health departments to use to promote preventive health behavior services in primary care practices (1 year). ID 63157
 - **Oasis Institute**
ST. LOUIS, MO
\$49,966 — Developing a toolkit for a replicable and sustainable intergenerational model to combat childhood obesity (1 year). ID 63352
 - **Ohio State University College of Dentistry**
COLUMBUS, OH
\$98,560 — Increasing the number of underrepresented minorities recruited to dental school (1 year). ID 63152
 - **University of Rochester School of Medicine and Dentistry**
ROCHESTER, NY
\$100,000 — Advancing, disseminating and institutionalizing childhood obesity environmental and policy interventions (1 year). ID 63356
 - **University of Southern Maine**
GORHAM, ME
\$50,000 — Studying the interaction between children and the elements in their environment that impact physical activity in rural communities (1 year). ID 63347
 - **Stanford University School of Medicine**
STANFORD, CA
\$80,000 — Designing a guide to recruit and retain Native Americans for Internet-based diabetes self-management programs (1 year). ID 63156
 - **Tufts University**
BOSTON, MA
\$50,031 — Disseminating a report about physical activity behaviors in a diverse population of low-income children living in the rural United States (1 year). ID 63349
 - **Virginia Commonwealth University School of Medicine**
RICHMOND, VA
\$79,990 — Interface to facilitate smoking quitline referrals for electronic medical records (1 year). ID 63173
 - **Washington University in St. Louis School of Medicine**
ST. LOUIS, MO
\$100,000 — Dissemination of lessons learned from RWJF's Building Community Supports for Diabetes Care program (1 year). ID 63153
\$50,000 — Compiling data and lessons learned from RWJF's Obesity Prevention in Children: Synergy with Diabetes Initiative program (1 year). ID 63159
 - **West Virginia University Research Corporation**
MORGANTOWN, WV
\$99,962 — Designing, implementing and evaluating an underrepresented minority dental student leadership program (1 year). ID 63169
- Other Program Activities**
- **Mary Ann Scheirer**
PRINCETON, NJ
\$39,600 — Follow-up interviews and surveys to determine how transitional supplement grants were used in their grantee agencies (4 months). ID 60509

2007 Grants List

{Other}



Robert Wood Johnson Foundation

Spitfire Strategies, LLC

WASHINGTON, DC

\$60,300 — Planning for strategic communications training for RWJF grantees (4 months). ID 52949

\$789,700 — Strategic communications training for RWJF grantees (1 year). ID 52950

Tsunami Long-Term Relief Efforts

To support relief efforts in Southeast Asia in response to the December 2004 earthquake and tsunami.

- **Global Fund for Children**

WASHINGTON, DC

\$100,000 — Providing psychosocial support for children of the tsunami (1 year). ID 59892

- **Rutgers University Foundation**

NEW BRUNSWICK, NJ

\$295,390 — Collaborative efforts to address public health in tsunami-affected regions of Aceh, Indonesia (30 months). ID 61416

- **Save the Children Federation Inc.**

WESTPORT, CT

\$616,716 — Improving the nutrition, health and economic livelihoods of tsunami-affected children and families in Aceh, Indonesia (1 year). ID 59209



2007 Grants List

To ensure that our programs are effective, we have implemented an Impact Framework that reflects our different grantmaking practices and areas of focus. The framework is a way of thinking explicitly about our efforts as a whole. It recognizes that we do several different kinds of grantmaking and that improving the ways these grants work together can enhance the measurable progress we make toward our overall mission. The framework groups most of our grantmaking into four clusters we call Portfolios—Targeted, Human Capital, Vulnerable Populations and Pioneer. These portfolios represent our commitment to stick with a set of issues over time.

Targeted:

As we address America's critical health and health care issues, the need for prompt action and impact is also evident. Within the Targeted Portfolio, we have chosen four critical issues to address head-on by setting specific time-limited objectives, benchmarks, a plan of action, and a budget to accomplish each objective. These four issues are:

1. Childhood Obesity
2. Coverage
3. Public Health
4. Quality/Equality

Human Capital:

Since its inception, RWJF has recognized the importance of investing in the backbone of our health and health care delivery system—its people. A diverse, well-trained leadership and workforce is essential to improve the health and health care of all Americans. The Human Capital Portfolio focuses on supporting new methods in leadership development, building diversity in the health professions, increasing the number of health and health care professionals trained in quality improvement methods, addressing the nurse and nurse faculty shortage, and engaging the vast network of RWJF program alumni to create opportunities that help the Foundation and American society benefit more extensively from these leaders' experience and expertise.

Vulnerable Populations:

Improving health often means far more than improving access to medical care. Housing, education and income all significantly affect health, and those who lack them often bear a disproportionate share of the burden of disease. The Vulnerable Populations Portfolio creates immediate and lasting change in the health of highly vulnerable people by addressing



their health within the context of these social factors. Vulnerable Populations programs have four goals in common:

- Offer an opportunity to improve health by taking a fresh approach to a long-standing problem;
- Address poor health status in the context of other factors such as housing, education and poverty;
- Make fundamental changes in how services are organized and delivered; and
- Address the lack of policy, financing, or service integration among local service providers and state and federal agencies.

Pioneer:

We seek and support innovative, often unconventional ideas and activities that may lead to breakthrough solutions in health and health care. Projects in the Pioneer Portfolio are typically future-oriented and explore solutions at the cutting edge of health and health care. We seek potentially disruptive ideas not only from mainstream health and health care but also from sources outside of these fields. We invest in innovators who look beyond incremental gains to create transformative, enduring change. In this way, the Pioneer Portfolio provides a distinct alternative and complement to other Foundation programs that focus on targeted problems or populations.

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

Active for Life:

Increasing Physical Activity Levels in Adults Age 50 and Older

To increase the number of American adults age 50 and older who engage in regular physical activity.

- **University of South Carolina School of Public Health**
COLUMBIA, SC
\$303,241 — Evaluation of Active for Life (1 year). ID 57814
- **Texas A&M University System Health Science Center Research Foundation**
COLLEGE STATION, TX
\$439,014 — Technical assistance and direction for Active for Life (1 year). ID 50340

Active Living by Design

To increase physical activity through community design, public policies and communications strategies.

- **University of North Carolina at Chapel Hill Public Health Foundation Incorporated**
CHAPEL HILL, NC
\$215,718 — Technical assistance and direction for Active Living by Design (26 months). ID 58751
- **University of North Carolina at Chapel Hill School of Public Health**
CHAPEL HILL, NC
\$1,448,798 — Technical assistance and direction for Active Living by Design (1 year). ID 50186

Active Living Research

To stimulate and support research to identify environmental factors and policies that influence physical activity, especially among children and families in low-income communities.

Program Sites

- **Atlanta Public Schools**
ATLANTA, GA
\$37,000 — Investigating social, economic, organizational and demographic factors associated with the physical activity strategies of individual Atlanta schools (1 year). ID 61128
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$40,000 — Studying variation and success of rural and urban school environmental and physical activity policies for low-income Colorado students (1 year). ID 61129
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$99,937 — Evaluating environments for activity in a Northern Plains tribe (18 months). ID 63884
- **University of Maryland College Park, School of Public Health**
COLLEGE PARK, MD
\$25,000 — Multilevel perspective of environmental influences on physical activity and obesity in African-American adolescents (1 year). ID 63530
- **Mathematica Policy Research, Inc.**
WASHINGTON, DC
\$39,996 — Examining how school physical activity policies and food policy environments affect student outcomes of body mass index (BMI) and obesity (1 year). ID 61127

- **University of North Carolina at Chapel Hill, Office of Sponsored Research**
CHAPEL HILL, NC
\$39,957 — Exploring the USDA Child Nutrition Act of 2004 through a healthy, active children policy in North Carolina (2 years). ID 61908
- **North Carolina State University College of Natural Resources**
RALEIGH, NC
\$199,861 — Middle school policy intervention for intramural sports and physical activity (2 years). ID 63529
- **Rand Corporation**
SANTA MONICA, CA
\$39,971 — Analyzing body mass index (BMI) change based on school food and physical activity policies in a national sample of students between kindergarten and fifth grade (2 years). ID 61126
- **Rush University College of Nursing**
CHICAGO, IL
\$22,246 — Determining the neighborhood environments that influence physical activity among African-American women (6 months). ID 63306
- **University of South Carolina Research Foundation**
COLUMBIA, SC
\$25,687 — Validating a Web-based tool to help people use nonmotorized transportation in their current built environments (1 year). ID 59447

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

■ Texas A&M Research Foundation

COLLEGE STATION, TX

\$24,956 — Exploring the impact of physical features on indoor corridor walking behaviors in assisted living facilities (16 months). ID 63425

■ University of Texas

M.D. Anderson Cancer Center
HOUSTON, TX

\$149,853 — Perceptions of school, recreation and transportation environments among African-American families in public housing (2 years). ID 63661

■ University of Washington

SEATTLE, WA

\$39,993 — Policy legislation and nutrition plus physical activity (PLAN PLUS): What works to improve student health? (2 years). ID 61125

Other Program Activities

■ San Diego State University Research Foundation

SAN DIEGO, CA

\$627,599 — Technical assistance and direction for Active Living Research (5 months). ID 60139

\$1,335,434 — Technical assistance and direction for Active Living Research (1 year). ID 63132

Active Living Resource Center

To provide technical assistance to create active communities.

■ Bicycle Federation

BETHESDA, MD

\$509,200 — (1 year). ID 56792

\$500,774 — (1 year). ID 56793

American Heart Association Inc.

DALLAS, TX

\$19,975,607 — Expanding the Healthy Schools Program in states with the highest prevalence of obesity (4 years). ID 61099

University of Arkansas for Medical Sciences

College of Public Health

LITTLE ROCK, AR

\$57,574 — Evaluating school policies to prevent childhood obesity in Arkansas (1 month). ID 60284

\$3,993,343 — Evaluating school policies to prevent childhood obesity in Arkansas (5 years). ID 61551

California Center for Public Health Advocacy

DAVIS, CA

\$100,000 — Resident advocacy promoting healthy eating and active living policies in communities and schools in Baldwin Park, Los Angeles County, Calif. (1 year). ID 62552

California School Boards Foundation

WEST SACRAMENTO, CA

\$41,438 — National marketing for California's 2007 School Wellness Conference on preventing childhood obesity (1 year). ID 61948

University of California, Los Angeles, Center for Health Policy Research

LOS ANGELES, CA

\$1,237,623 — Expansion of the 2007 California Health Interview Survey to include trends in childhood obesity affected by social and environmental factors (2 years). ID 59045

Children's Memorial Hospital

CHICAGO, IL

\$384,730 — Developing and disseminating community approaches to healthy lifestyle promotion for children and families (18 months). ID 59631

Communications Support for the Childhood Obesity Program Area

To manage strategic communications for the Foundation's Childhood Obesity program area to produce high-quality, consistent, timely products and messages that increase impact.

■ Advertising Council Inc.

NEW YORK, NY

\$144,940 — Establishing a public/private coalition for healthy children (4 months). ID 59365

■ Communications Projects

MULTIPLE CONTRACTORS

\$700,000 — Core strategy consultants for RWJF's Childhood Obesity program area (9 months). ID 61205

\$500,000 — Supporting the first annual RWJF Childhood Obesity meeting (6 months). ID 62378

\$50,000 — Consulting and meeting costs for RWJF's Childhood Obesity program area (1 year). ID 63628

■ Public Health Institute

OAKLAND, CA

\$154,875 — Framing environmental nutrition policy and the debate over soda sales in schools (1 year). ID 59669

Community Foundation of Northwest Mississippi

HERNANDO, MS

\$482,201 — Expanding the GET A LIFE! program to prevent childhood obesity in the Mississippi Delta region (3 years). ID 62001

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

Convergence Partnership for Healthy Eating and Active Living

To unite funding partners in a collaborative effort to accelerate and support policy and environmental changes that focus on improving the health of people and places.

■ Tides Foundation

SAN FRANCISCO, CA

\$300,000 — Implementing and managing the Convergence Partnership for Healthy Eating and Active Living (2 years). ID 61200

\$1,700,000 — Implementing and managing the Convergence Partnership for Healthy Eating and Active Living (2 years). ID 63086

East Bay Asian Youth Center

OAKLAND, CA

\$95,200 — General support for the East Bay Asian Youth Center to carry out childhood obesity work in the San Antonio district in Oakland, Calif. (1 year). ID 63108

Emory University, Rollins School of Public Health

ATLANTA, GA

\$200,000 — Expansion of nutrition environment measurement training tools for public health advocates and researchers (2 years). ID 59992

Harvard University School of Public Health

BOSTON, MA

\$50,000 — Network to strengthen statistical modeling to project future population outcomes of interventions and policies for preventing childhood obesity (2 years). ID 61468

Healthy Eating Research: Building Evidence to Prevent Childhood Obesity

To support investigator-initiated research to identify and assess environmental and policy influences with the greatest potential to improve healthy eating and weight patterns among the nation's children.

Program Sites

■ California Food Policy Advocates Inc.

SAN FRANCISCO, CA

\$74,980 — Assessing the quality of food and beverages served in licensed child-care facilities in California (18 months). ID 63053

■ University of California, San Francisco, School of Medicine

SAN FRANCISCO, CA

\$100,000 — Examining the role of street vendors in the after-school eating environment among elementary and middle school children in low-income neighborhoods (18 months). ID 63049

■ Columbia University Medical Center

NEW YORK, NY

\$99,963 — Studying spatial associations between the density of schools and the density of fast food outlets (2 years). ID 63155

■ Cornell University College of Agricultural and Life Sciences

ITHACA, NY

\$98,796 — Determining how small changes in the way snacks and meals are presented influence their intake among 3–5-year-olds (18 months). ID 63148

■ Dartmouth Medical School

HANOVER, NH

\$98,966 — Assessing the impact of school vending machine policies on rural adolescent beverage consumption (2 years). ID 63147

■ HBSA Inc.

CALVERTON, MD

\$75,000 — Developing a computer model of school food policies that will simulate their effects on youth overweight and obesity rates (1 year). ID 63048

■ Johns Hopkins University Bloomberg School of Public Health

BALTIMORE, MD

\$249,952 — Reducing the risk of obesity for African-American youth by developing a program to improve the food environment in Baltimore (3 years). ID 63149

■ Michigan State University College of Agriculture and Natural Resources

EAST LANSING, MI

\$397,254 — Evaluating the impact of two school nutrition policy and environmental interventions on low-income middle school students in Michigan (2 years). ID 63044

■ New York University, Steinhardt School of Culture, Education, and Human Development

NEW YORK, NY

\$100,000 — Evaluating whether New York City group day cares meet new city-mandated physical activity and nutrition policies and assessing perceived implementation issues (16 months). ID 63043

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

■ **University of North Carolina at Chapel Hill School of Public Health**
CHAPEL HILL, NC

\$198,301 — Creating a self-report instrument measuring the child-care nutrition environment and providing evidence of the instrument's reliability and validity (2 years). ID 63050

■ **Public Health Advocacy Institute Inc.**
BOSTON, MA

\$74,887 — Analyzing legal factors influencing the food environment in extracurricular and other school-related settings outside of school administration control (1 year). ID 63047

■ **Temple University School of Medicine**
PHILADELPHIA, PA

\$399,227 — Survey of eating environments and policies in Head Start (2 years). ID 63042

\$336,010 — Evaluating the efficacy of a healthy corner store initiative in reducing childhood obesity (31 months). ID 63052

■ **University of Washington School of Public Health and Community Medicine**

SEATTLE, WA

\$398,087 — Measuring, analyzing and examining food spending and nutritional quality in family day care participants in the USDA Child and Adult Care Food Program (3 years). ID 63046

■ **Yale University Graduate School of Arts and Sciences**
NEW HAVEN, CT

\$224,476 — Documenting the range and quality of existing preschool food policies in Connecticut (2 years). ID 63150

Other Program Activities

■ **University of Minnesota School of Public Health**
MINNEAPOLIS, MN

\$907,095 — Technical assistance and direction for Healthy Eating Research (1 year). ID 61110

University of Illinois at Chicago Health Research and Policy Centers
CHICAGO, IL

\$855,541 — National study of school district policies and elementary school practices addressing childhood obesity (15 months). ID 59266

Impact Strategies, LLC
WASHINGTON, DC

\$124,770 — Consulting to explore opportunities for working with Major League Baseball and its players to prevent childhood obesity (1 month). ID 61562

Institute for the Advancement of Multicultural and Minority Medicine
WASHINGTON, DC

\$75,000 — Mobilizing the IAMMM Collaborative Partners Council for advocacy on childhood obesity prevention (3 months). ID 62003

Leadership for Healthy Communities: Advancing Policies to Support Healthy Eating and Active Living

To work with elected and appointed officials to create and promote healthier communities.

Program Sites

■ **American Association of School Administrators**
ARLINGTON, VA

\$58,950 — (4 months). ID 61325

\$501,162 — (2 years). ID 63663

■ **International City/County Management Association**
WASHINGTON, DC

\$53,431 — (3 months). ID 61327

\$319,963 — (2 years). ID 63569

■ **Local Government Commission**
SACRAMENTO, CA

\$85,752 — (7 months). ID 61321

\$496,548 — (2 years). ID 63657

■ **National Association of Counties Research Foundation**

WASHINGTON, DC

\$286,033 — (2 years). ID 63568

■ **National Association of Latino Elected Officials - NALEO Education Fund**

LOS ANGELES, CA

\$28,035 — (1 month). ID 61800

\$494,844 — (2 years). ID 63656

■ **National Association of State Boards of Education**

ALEXANDRIA, VA

\$269,000 — (2 years). ID 63567

■ **National Conference of State Legislatures**

DENVER, CO

\$133,306 — (5 months). ID 61323

\$492,740 — (2 years). ID 63653

■ **National Governors Association Center for Best Practices**

WASHINGTON, DC

\$95,899 — (7 months). ID 61322

■ **National League of Cities Institute Inc.**
WASHINGTON, DC

\$74,975 — (4 months). ID 61326

\$500,000 — (2 years). ID 63654

2007 Grants List

{Childhood Obesity}



Robert Wood Johnson Foundation

■ **National School Boards Association Inc.**
ALEXANDRIA, VA
\$287,822 — (2 years). ID 63660

■ **United States Conference of Mayors**
WASHINGTON, DC
\$81,050 — (5 months). ID 61324
\$299,893 — (2 years). ID 63655

Other Program Activities

■ **Global Policy Solutions, L.L.C.**
WASHINGTON, DC
\$651,622 — Coordination center for Leadership for Healthy Communities (1 year). ID 60111

Mathematica Policy Research, Inc.
PRINCETON, NJ
\$214,694 — Disseminating the results of the third national School Nutrition Dietary Assessment Study (1 year). ID 60542

McGill University
MONTREAL, QUEBEC
\$25,000 — McGill Health Challenge Think Tank 2007, a conference on moving toward 'health-friendly' local and global food chains (1 month). ID 63360

Michigan Physical Fitness, Health and Sports Foundation dba Michigan Fitness Foundation
LANSING, MI
\$25,000 — Sponsoring the first Safe Routes to School National Conference (6 months). ID 62220

University of Minnesota
MINNEAPOLIS, MN
\$24,960 — Workshop on measures of the food and built environments (8 months). ID 63090

National Academy of Sciences–Institute of Medicine
WASHINGTON, DC
\$5,716,027 — Establishing a standing committee on childhood obesity prevention at the Institute of Medicine (4 years). ID 61747

National Bureau of Economic Research, Inc.
NEW YORK, NY
\$148,416 — Conference on economic aspects of obesity (2 years). ID 62026

National Foundation for the Centers for Disease Control & Prevention Inc.
ATLANTA, GA
\$705,679 — Developing a set of measures to evaluate community-based childhood obesity prevention programs (2 years). ID 58943

National Governors Association Center for Best Practices
WASHINGTON, DC
\$711,144 — Supplemental funding for developing and implementing governors' initiatives to prevent childhood obesity (16 months). ID 62546

National Policy and Legal Analysis Network for Childhood Obesity Prevention
To support policy innovation and implementation aimed at preventing childhood obesity by empowering advocates, decision-makers and communities with technical assistance and resources.

■ **Public Health Institute**
OAKLAND, CA
\$3,323,075 — (1 year). ID 61206

9th Sign Communications, Inc.
FLAGSTAFF, AZ
\$21,750 — Project management support for town hall meetings on eliminating childhood obesity (3 months). ID 61839

University of Pennsylvania
PHILADELPHIA, PA
\$3,496,501 — Generating community-partnered research into the obesity epidemic in the African-American community (5 years). ID 61202

Practicable Legacy Strategies, LLC
PHILADELPHIA, PA
\$20,152 — Environmental scan on childhood obesity activities (4 months). ID 60044

The Praxis Project, Inc.
WASHINGTON, DC
\$389,724 — Planning for a community-based advocacy initiative to prevent childhood obesity in high-risk communities (6 months). ID 61316

Prevention Institute
OAKLAND, CA
\$353,294 — Strategy for advancing an environmental and policy change agenda for healthy eating and active living (1 year). ID 60015

Princeton Education Foundation
PRINCETON, NJ
\$24,920 — Fitness Center Campaign to increase physical activity among Princeton High School students and community residents (1 year). ID 62672

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{Childhood Obesity}



Robert Wood Johnson Foundation

Raben Group, LLC

WASHINGTON, DC

\$126,750 — Consulting services for a meeting on issues and implications of screening, surveillance and reporting of children's body mass index (BMI) (5 months). ID 63025

Salud America!

The RWJF Research Network to Prevent Obesity Among Latino Children

To stimulate and support investigator-initiated research and build a field of researchers focused on preventing obesity among Latino children.

- **University of Texas**

Health Science Center at San Antonio

SAN ANTONIO, TX

\$565,112 — Technical assistance and direction for Salud America! (1 year). ID 61259

Judith Schector, B.A., M.S.O.D.

PORTLAND, OR

\$34,000 — Planning RWJF childhood obesity grantee meeting (7 months). ID 61868

Society for Nutrition Education Foundation

INDIANAPOLIS, IN

\$15,000 — Supporting a plenary session on U.S. nutrition policy development and implementation at the Society for Nutrition Education's 40th annual conference (3 months). ID 61951

Statewide Evaluations of Childhood Obesity Prevention Policies

To build the evidence base to prevent childhood obesity by evaluating state-level policies that might affect children's access to healthy foods and opportunities for physical activity.

- **Nemours Health and Prevention Services**

NEWARK, DE

\$1,995,243 — Evaluation of school and day care obesity-prevention policies in Delaware (5 years). ID 62078

- **West Virginia University Foundation Inc.**

MORGANTOWN, WV

\$49,089 — Planning for the evaluation of the childhood obesity components of West Virginia's House Bill 2816 (1 month). ID 61799

- **West Virginia University Research Corporation**

MORGANTOWN, WV

\$1,499,997 — Evaluating West Virginia's House Bill 2816 (2 years). ID 62079

Transtria L.L.C.

ST. LOUIS, MO

\$262,392 — Review of environmental and policy interventions for childhood obesity prevention (1 year). ID 63675

David O. Washington, Ph.D.

VENICE, CA

\$34,200 — Providing consulting services to develop a request for concepts and to design an online community support system for childhood obesity prevention (6 months). ID 63031

Windward Islands Research and Education Foundation Inc.

GRENADA, WEST INDIES

\$48,410 — Convening a panel and writing a white paper on epidemiological, ethical and anthropological issues related to childhood obesity (1 year). ID 61496

2007 Grants List

{Coverage}



Robert Wood Johnson Foundation

Blue Cross Blue Shield of Massachusetts Foundation

BOSTON, MA

\$125,000 — Monitoring the impact of health care reform in Massachusetts on residents' insurance status, access to and use of care, and out-of-pocket spending (1 year). ID 61803

Cambridge Medical Care Foundation

CAMBRIDGE, MA

\$463,900 — Illness and health care costs as contributors to personal bankruptcy for middle class families (2 years). ID 56590

Center for Advanced Study in the Behavioral Sciences Inc.

STANFORD, CA

\$495,972 — Convening of experts to evaluate health care coverage reform (2 years). ID 60436

Center for Health Policy Development

PORTLAND, ME

\$1,997,315 — Taking advantage of opportunities created by the Deficit Reduction Act to achieve coverage and access goals within Medicaid (30 months). ID 57867

Center for Health Policy Development/National Academy for State Health Policy

PORTLAND, ME

\$230,726 — Developing a consensus on strategies that maximize uninsured children's enrollment in public health coverage (6 months). ID 62427

Changes in Health Care Financing and Organization

To support policy analysis, research, evaluation and demonstration projects that will provide public and private decision leaders with useful and timely information on health care policy and financing issues.

Program Sites

■ Boston VA Research Institute, Inc.

BOSTON, MA

\$99,986 — Examining the time and cost trade-offs of waiting for outpatient care (1 year). ID 62967

\$299,549 — Measuring the costs and benefits of Medicare private fee-for-service (2 years). ID 63744

■ Brigham Young University

PROVO, UT

\$116,606 — Simulating the effect of various health care proposals on the health care market (14 months). ID 63320

■ Center for Studying Health System Change

WASHINGTON, DC

\$264,076 — Physicians' responses to variations in Medicare fees for specific services (16 months). ID 60518

\$99,445 — Identifying best practices in the coordination of care (1 year). ID 63212

■ General Hospital Corporation—Massachusetts General Hospital

BOSTON, MA

\$175,981 — Examining the quality of hospital care and simulating the impact of several pay-for-performance scoring methods on hospital rankings (18 months). ID 60514

■ George Mason University

FAIRFAX, VA

\$416,888 — Medical spending and the health of the elderly (21 months). ID 63091

■ Harvard Medical School

BOSTON, MA

\$281,784 — Impact of assisted living growth on the market for nursing home care (2 years). ID 61511

\$398,283 — Assessing the effect of the Medicare Modernization Act of 2003 on chemotherapy utilization and the choice of drugs used (2 years). ID 62675

■ Harvard Pilgrim Health Care Inc.

BOSTON, MA

\$403,958 — Study of the effects of high-deductible health plans on families with chronic conditions (30 months). ID 60141

\$231,641 — Estimating the impact of prior authorization on medication use patterns and adverse health outcomes of Medicaid beneficiaries with bipolar disorder (18 months). ID 63213

■ Harvard University School of Public Health

BOSTON, MA

\$101,656 — Impact of pay-for-performance on hospitals that care for minorities and the poor (6 months). ID 63743

■ Johns Hopkins University Bloomberg School of Public Health

BALTIMORE, MD

\$54,750 — Examining how rising health care costs affect worker compensation (1 year). ID 63309

2007 Grants List

{Coverage}



Robert Wood Johnson Foundation

- **National Opinion Research Center**
CHICAGO, IL
\$221,794 — Extent and impact of the use of observation stays in the Medicare program (8 months). ID 63872
- **Northwestern University, Kellogg School of Management**
EVANSTON, IL
\$98,210 — Developing a model of how major adverse health events may affect household wealth and how these effects may be mediated by health insurance (1 year). ID 63308
- **University of Pennsylvania School of Medicine**
PHILADELPHIA, PA
\$455,218 — Impact of treatment profitability on hospital responses to financial stress (2 years). ID 63477
- **Princeton University**
PRINCETON, NJ
\$99,961 — Examining the impact of informational messages on seniors' choice of Medicare drug plans (1 year). ID 57382
- **Sanford Research/USD**
SIOUX FALLS, SD
\$138,427 — Examining impacts and options for improving access to and quality of care for Native Americans (1 year). ID 62721
- **University of Southern Maine, Edmund S. Muskie School of Public Service**
PORTLAND, ME
\$376,366 — Assessing physician cost-efficiency performance (2 years). ID 60517

- **Urban Institute**
WASHINGTON, DC
\$184,057 — Studying Maryland's reporting requirements regarding nonprofit hospitals' charitable activities (1 year). ID 63120
- **University of Washington School of Public Health and Community Medicine**
SEATTLE, WA
\$328,829 — Assessing effects of quality-based financial incentives and the Quality Scorecard on physicians' clinical quality, patient satisfaction and efficiency (18 months). ID 63214

Other Program Activities

- **AcademyHealth**
WASHINGTON, DC
\$1,073,313 — Technical assistance and direction for Changes in Health Care Financing and Organization (1 year). ID 60105

Communications Support for the Coverage Program Area

To manage strategic communications for the Foundation's Coverage program area to produce high-quality, consistent, timely products and messages that increase impact.

- **Communications Project**
MULTIPLE CONTRACTORS
\$8,375,000 — Strategic communications for RWJF's Coverage program area (2 years). ID 61851

Consumer Voices for Coverage: Strengthening State Advocacy Networks to Expand Health Coverage

To support state-based consumer health advocacy networks to increase their capacity to participate with key stakeholders, such as businesses, hospitals, insurers, providers and government officials, in health care reform efforts.

- **Brigham & Women's Hospital Inc.**
BOSTON, MA
\$9,525 — Administrative service office for Consumer Voices for Coverage (1 month). ID 61394
- **Community Catalyst**
BOSTON, MA
\$64,081 — Planning for Consumer Voices for Coverage (1 month). ID 61175
\$991,771 — Technical assistance and direction for Consumer Voices for Coverage (1 year). ID 61397
- **Mathematica Policy Research, Inc.**
PRINCETON, NJ
\$996,882 — Evaluation of Consumer Voices for Coverage (42 months). ID 63275

2007 Grants List

{Coverage}



Robert Wood Johnson Foundation

Covering Kids and Families

To increase the number of eligible children and adults who benefit from federal and state health care coverage programs.

■ Agenda for Children Inc.

NEW ORLEANS, LA

\$7,285 — Outreach campaign to raise awareness in New Orleans about Covering Kids and Families (1 month). ID 61385

■ Communications Project

MULTIPLE CONTRACTORS

\$1,073,699 — Advertising campaign focused on the role that the State Children's Health Insurance Program (SCHIP) plays in providing health care coverage to children currently enrolled in the program (3 months). ID 61423

■ Community Health Councils Inc.

LOS ANGELES, CA

\$400,000 — Maintaining RWJF's national Covering Kids and Families program network (2 years). ID 58903

■ Landesberg Design, Inc.

PITTSBURGH, PA

\$37,600 — Producing publications for Covering Kids and Families (1 year). ID 61305

■ Support Fund for the Southern Institute on Children and Families

COLUMBIA, SC

\$600,000 — Technical assistance for Covering Kids and Families to increase Medicaid and State Children's Health Insurance Program (SCHIP) retention rates (2 years). ID 57184

Jack C. Ebeler

RESTON, VA

\$10,083 — Building a framework for health reform (3 months). ID 61341

Families USA Foundation Inc.

WASHINGTON, DC

\$200,680 — Educating opinion leaders, policy-makers and the public about the need to increase children's access to health coverage through State Children's Health Insurance Program (SCHIP) expansion (4 months). ID 62426

\$275,001 — Health Action 2008 conference bringing together the health consumer advocacy community (6 months). ID 63233

George Washington University

WASHINGTON, DC

\$43,646 — Exploring the feasibility and potential usefulness of a leadership and training program for senior Medicaid and State Children's Health Insurance Program (SCHIP) officials (3 months). ID 62599

Georgetown University

WASHINGTON, DC

\$299,995 — Analytic reports, a briefing and a Web-based information clearinghouse to support policy-makers and others addressing State Children's Health Insurance Program (SCHIP) changes (1 year). ID 62027

Health Care Conference Administrators, LLC

BELLEVUE, WA

\$50,000 — National congress on the uninsured and underinsured (1 month). ID 63479

Health Care for All Inc.

BOSTON, MA

\$1,500,000 — Ensuring the consumer voice in coverage and quality in Massachusetts (3 years). ID 58234

Jennings Policy Strategies, Inc.

WASHINGTON, DC

\$46,200 — Consulting services in connection with efforts to expand health insurance coverage to all Americans (6 months). ID 60221

\$92,200 — Consulting services in connection with efforts to expand health insurance coverage to all Americans (1 year). ID 63080

Johns Hopkins University Bloomberg School of Public Health

BALTIMORE, MD

\$75,000 — Updating and evaluating Maryland's Health Care for All! Plan to provide access to health services for uninsured or underinsured residents (1 year). ID 59162

Mathematica Policy Research, Inc.

PRINCETON, NJ

\$127,715 — Exploring State Children's Health Insurance Program (SCHIP) retention: When do children leave and who becomes uninsured? (9 months). ID 60543

Mehlman, Vogel, Castagnetti, Inc.

WASHINGTON, DC

\$47,400 — Consulting services in connection with efforts to expand health insurance coverage to all Americans (6 months). ID 60219

\$92,200 — Consulting services in connection with efforts to expand health insurance coverage to all Americans (1 year). ID 63087

2007 Grants List

{Coverage}



Robert Wood Johnson Foundation

NAMI

ARLINGTON, VA

\$82,513 — White paper on coverage for mental health and addiction treatment in plans to cover the uninsured (6 months). ID 62647

National Breast Cancer Coalition Fund

WASHINGTON, DC

\$50,000 — Stakeholder meeting to develop and vet health care reform proposals to guarantee access for all (6 months). ID 60285

Carolyn Needleman, Ph.D.

BRISTOL, RI

\$284,121 — Evaluation of the project to ensure the consumer voice in coverage and quality in Massachusetts (3 years). ID 61137

New America Foundation

WASHINGTON, DC

\$170,517 — Preparing the way for bipartisan and comprehensive health care reform (5 months). ID 63077

Rand Corporation

SANTA MONICA, CA

\$749,999 — Developing a comprehensive framework for evaluating the functioning of the U.S. health care system (1 year). ID 57555

Rutgers, The State University, The Center for State Health Policy

NEW BRUNSWICK, NJ

\$155,000 — Public opinion poll on health care reform (1 year). ID 59910

State Coverage Initiatives

To help states develop and implement policies that expand access to health insurance coverage.

■ AcademyHealth

WASHINGTON, DC

\$1,200,000 — Technical assistance and direction for State Coverage Initiatives (1 year). ID 62770

\$2,788,243 — Creating a coverage institute to bring together state officials who are working on health reform to develop those reforms (2 years). ID 62825

State Health Access Reform Evaluation

To support research and evaluation of state health reform initiatives and develop an evidence base for future state and federal reform initiatives.

■ University of Minnesota School of Public Health

MINNEAPOLIS, MN

\$505,672 — Technical assistance and direction for State Health Access Reform Evaluation (1 year). ID 59589

Urban Institute

WASHINGTON, DC

\$107,855 — Exploring the options for auto-enrollment for children in the State Children's Health Insurance Program (SCHIP) and Medicaid (8 months). ID 60115

\$1,200,473 — Assessing federal policy aimed at expanding insurance coverage in the United States (2 years). ID 62005

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Academy for Educational Development Inc.

WASHINGTON, DC

\$44,984 — Conference on disseminating novel approaches to understanding the consumer perspective on tobacco cessation (6 months). ID 61072

Alaska Inter-Tribal Council

FAIRBANKS, AK

\$391,428 — Integrating health impact assessments into the federal environmental impact process with a focus on Alaska Native communities (2 years). ID 63350

Albert B. Sabin Vaccine Institute

WASHINGTON, DC

\$50,000 — Colloquium on protecting public trust in immunization (4 months). ID 63199

American Legacy Foundation

WASHINGTON, DC

\$720,000 — Support for a public/private partnership to help American adults stop smoking (3 years). ID 60024

American Nonsmokers' Rights Foundation

BERKELEY, CA

\$1,000,000 — Providing rapid response funding to enable communities and groups to support, protect or implement smoke-free policies (13 months). ID 61524

Association of State and Territorial Health Officials

ARLINGTON, VA

\$696,456 — Building the foundation for state public health agency accreditation by defining core services for quality improvement (2 years). ID 58818

Building Advocacy for Policy Change to Improve the Nation's Health

To develop and advance policy recommendations for how a modernized public health system should be structured, funded, staffed and held accountable.

■ Trust for America's Health

WASHINGTON, DC

\$7,669,235 — Building sustainable advocacy capacity for improving the nation's health (3 years). ID 61977

Building the Data Infrastructure, Analytic Capacity and Transfer-to-Practice Framework for Public Health Systems Research

To help develop public health research priorities, create a data resource and technical assistance center, support data analyses to assist national public health organizations and assess the performance and impact of public health systems.

Program Sites

■ AcademyHealth

WASHINGTON, DC

\$100,000 — Support for the annual public health services research interest group meeting (1 year). ID 63455

Other Program Activities

■ Communications Project

MULTIPLE CONTRACTORS

\$85,600 — Developing public health systems research (18 months). ID 61484

■ University of Kentucky Research Foundation

LEXINGTON, KY

\$2,820,222 — Creating a resource center for public health systems and services research (4 years). ID 61895

■ National Association of County and City Health Officials

WASHINGTON, DC

\$1,993,183 — Developing NACCHO's ability to support public health research in order to strengthen local public health departments and build an evidence base (4 years). ID 61911

■ National Association of Local Boards of Health

BOWLING GREEN, OH

\$1,001,264 — Data collection and research on boards of health (4 years). ID 61840

■ Yale University School of Medicine

NEW HAVEN, CT

\$399,965 — Developing public health systems research through a series of agenda-setting meetings (18 months). ID 61979

University of California, Los Angeles, School of Public Health

LOS ANGELES, CA

\$475,491 — Building capacity through a health impact assessment clearinghouse learning and information center (3 years). ID 58337

University of California, San Francisco

SAN FRANCISCO, CA

\$50,000 — Book on the U.S. Department of Justice's RICO case against the tobacco industry (4 months). ID 63283

Campaign for Tobacco-Free Kids

WASHINGTON, DC

\$743,464 — Educating key audiences about FDA regulation of tobacco products (1 year). ID 60382

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Columbia University School of Nursing

NEW YORK, NY

\$394,304 — Expanding the ability of practitioners and scholars to assess law as a tool to improve public health (2 years). ID 63386

Common Ground: Transforming Public Health Information Systems

To support collaborative processes among state and local public health departments to advance the use of information systems to support preparedness and chronic disease.

■ National Opinion Research Center

CHICAGO, IL

\$989,058 — Evaluation of Common Ground (4 years). ID 61352

■ Task Force for Child Survival and Development Inc.

DECATUR, GA

\$1,382,398 — Technical assistance and direction for Common Ground (1 year). ID 60206

Communications Support for the Public Health Program Area

To manage strategic communications for the Foundation's Public Health program area to produce high-quality, consistent, timely products and messages that increase impact.

■ Campaign for Tobacco-Free Kids

WASHINGTON, DC

\$2,200,000 — Public education and public health training activities in support of RWJF's Public Health program area (1 year). ID 62547

■ Communications Projects

MULTIPLE CONTRACTORS

\$238,260 — Evaluation of health department Web-based data query systems (15 months). ID 60228

\$500,000 — Developing interventional law/policy options for RWJF's Public Health program area (1 year). ID 61519

\$2,600,000 — Strategic communications for RWJF's Public Health program area (1 year). ID 61847

\$100,000 — Consulting and meeting costs for RWJF's Public Health program area (18 months). ID 62623

Community Health Councils Inc.

LOS ANGELES, CA

\$400,000 — Developing a community scorecard to chronicle public health disparities in South Los Angeles (2 years). ID 63342

Council of State and Territorial Epidemiologists

ATLANTA, GA

\$28,000 — Creating the Robert Wood Johnson National Award for outstanding epidemiology practice in addressing racial and ethnic disparities (6 months). ID 63117

Danya International, Inc.

SILVER SPRING, MD

\$150,000 — 2007 National Conference on Tobacco or Health (1 year). ID 60261

Dental Health Foundation

OAKLAND, CA

\$199,832 — Developing policies to address oral health issues in California schools (2 years). ID 63341

Establishing a National Public Health Accrediting Organization

To establish a new, independent, nonprofit entity to govern the national accreditation system, including a public health accreditation board.

■ National Association of County and City Health Officials

WASHINGTON, DC

\$985,035 — (1 year). ID 61340

University of Florida Center for Health Policy Research

GAINESVILLE, FL

\$199,866 — Meta-analysis of the literature on the effect of alcohol taxes/prices on drinking, morbidity and mortality (2 years). ID 63372

George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$70,710 — Planning for a public health information infrastructure for food safety (9 months). ID 62276

\$392,989 — Enhancing the roles of state and local government in an integrated prevention-oriented food safety system (18 months). ID 63388

Grantmakers in Health

WASHINGTON, DC

\$120,286 — Convening an Issue Dialogue, writing an issue brief on improving the public health system, and launching a public health working group of funders (3 years). ID 62971

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Harvard University School of Public Health

BOSTON, MA

\$49,997 — Strengthening the Cross-national Initiative on Place, Migration and Health (CIPMH) (1 year). ID 63088

\$283,550 — Studying state policy approaches to foster uptake of the human papillomavirus vaccine (2 years). ID 63384

Helping Young Smokers Quit: Identifying Best Practices for Tobacco Cessation

To evaluate and disseminate effective, developmentally appropriate cessation treatment programs for adolescents who smoke and try unsuccessfully to quit.

■ University of Illinois at Chicago School of Public Health

CHICAGO, IL

\$1,240,783 — (2 years). ID 61337

InformationLinks:

Connecting Public Health with Health Information Exchanges

To provide funds to state and local health departments to support and encourage their participation in regional health information networks.

■ Task Force for Child Survival and Development Inc.

DECATUR, GA

\$248,564 — Coordinating activities for InformationLinks (2 years). ID 63250

Kansas Health Institute

TOPEKA, KS

\$106,924 — Using technology to advance a regional approach to performance management for public health services (18 months). ID 58936

Lead States in Public Health Quality Improvement

To create a peer network of innovator states with experience in designing and implementing a process for systematic assessment of local public health agency capacity and performance.

■ University of Southern Maine, Edmund S. Muskie School of Public Service

PORTLAND, ME

\$232,938 — Evaluation of Lead States in Public Health Quality Improvement (2 years). ID 61654

University of Michigan School of Public Health

ANN ARBOR, MI

\$371,376 — Reviewing state public health communicable disease laws regarding isolation and quarantine (2 years). ID 63374

Mississippi State Department of Health

JACKSON, MS

\$1,307 — Developing a public health financial database system to provide information for research, practice and education (3 years). ID 58885

Montana-Wyoming Tribal Leaders Council

BILLINGS, MT

\$200,000 — Developing a model program for integrating tribal public health into the multijurisdictional public health system for infectious diseases (2 years). ID 63343

National Association of County and City Health Officials

WASHINGTON, DC

\$193,600 — Addressing the infrastructure needs of local health departments (4 months). ID 59204

National Foundation for the Centers for Disease Control & Prevention Inc.

ATLANTA, GA

\$755,358 — Developing a program to improve cooperation among federal, state and local leaders when responding to natural and man-made disasters (6 months). ID 61405

\$399,826 — Developing a program to improve cooperation among federal, state and local leaders when responding to natural and man-made disasters (6 months). ID 63251

New Mexico Community Foundation

SANTA FE, NM

\$50,000 — Profiling model strategies and leadership for health and health care advocacy (1 year). ID 60136

New York University College of Nursing

NEW YORK, NY

\$64,127 — Study on the roles of city and state departments of public health during Hurricane Katrina (5 months). ID 60257

Pesticide Action Network North America

SAN FRANCISCO, CA

\$200,000 — Studying the implementation of a new California public health law on biomonitoring of exposure to environmental toxicants (2 years). ID 63378

Population Media Center, Inc.

SHELBURNE, VT

\$50,000 — Conference on the importance to Americans of public health as the first line of defense against illness and to promote a healthier lifestyle (6 months). ID 61074

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Prevention Institute

OAKLAND, CA

\$400,000 — Developing a health equity toolbox for health practitioners to advance public health advocacy to eliminate health disparities (2 years). ID 63370

Public Health Advocacy Institute Inc.

BOSTON, MA

\$199,723 — Research to improve the understanding of legal threats that challenge public health law interventions (17 months). ID 63361

Public Health Informatics Fellows Training Program

To use fellowship training in public health informatics as a strategy to catalyze the development of the field and create a sustainable pipeline of future leaders in public health informatics.

- **Task Force for Child Survival and Development Inc.**

DECATUR, GA

\$231,612 — Development of a peer network for RWJF's Public Health Informatics Fellows Training Program (2 years). ID 61406

Public Health Institute

OAKLAND, CA

\$400,000 — Institutionalizing the role of local public health departments in transportation, land use planning and redevelopment (2 years). ID 63385

Public Health Law Association

ATLANTA, GA

\$258,122 — Building a consensus agenda on the use of law to protect and improve public health (1 year). ID 59022

Public Health Systems Research

To help establish the field of public health systems research as a needed resource that will improve performance of governmental health agencies.

- **Emory University, Rollins School of Public Health**

ATLANTA, GA

\$225,749 — Informing the design of funding allocation formulas in public health (2 years). ID 63615

- **George Washington University**

WASHINGTON, DC

\$199,770 — Developing and applying a descriptive framework for analyzing food safety resources (18 months). ID 63606

- **University of Massachusetts School of Public Health**

AMHERST, MA

\$199,014 — Identifying how states can enhance their public health systems' ability to respond to problems and maximize their use of limited resources (20 months). ID 63603

- **University of Michigan Health System**

ANN ARBOR, MI

\$208,902 — Understanding the resource allocation decisions of public health officials in the United States (2 years). ID 63604

- **National Opinion Research Center**

CHICAGO, IL

\$199,824 — Study of local public health capacities to address the needs of culturally and linguistically diverse populations (15 months). ID 63602

- **University of Nebraska Medical Center**

OMAHA, NE

\$199,713 — Systematic study of Nebraska's regional public health agency model (2 years). ID 63612

Rand Corporation

SANTA MONICA, CA

\$99,928 — Dissemination of the results and tools from a learning collaborative for quality improvement in public health and pandemic influenza preparedness (14 months). ID 62347

Research Foundation of State University of New York

ALBANY, NY

\$176,780 — Why youth don't quit: finding answers to design effective smoking cessation programs (1 year). ID 62174

Robert Wood Johnson Foundation Practice-Based Research Network in Public Health

To develop a practice-based research network for public health to help stakeholders understand how public health systems research can be used to improve public health performance and impact.

- **University of Arkansas for Medical Sciences**

LITTLE ROCK, AR

\$314,744 — Coordinating, developing and monitoring the Robert Wood Johnson Foundation Practice-Based Research Network in Public Health (1 year). ID 62097

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

County of San Bernardino Department of Public Health

SAN BERNARDINO, CA

\$299,093 — Voices for Change, a social action campaign to restore the health and safety of residents of the Westside of San Bernardino County, Calif. (2 years). ID 63353

Smoke-Free Families: Innovations to Stop Smoking During and Beyond Pregnancy

To reduce rates of smoking in families by supporting research to develop and evaluate effective new interventions to help women quit smoking before, during and after pregnancy.

■ Philadelphia Health and Education Corporation d/b/a Drexel College of Medicine

PHILADELPHIA, PA

\$222,000 — Technical assistance and direction for Smoke-Free Families (1 year). ID 56339

Smoke-Free New Jersey

To leverage resources to ensure successful implementation of the New Jersey Smoke-Free Air Act.

■ GMMB Inc.

WASHINGTON, DC

\$114,000 — Template implementation kit to support rollout of smoke-free air laws (8 months). ID 60401

University of Southern Mississippi HATTIESBURG, MS

\$670,044 — Developing a public health financial database system to provide information for research, practice and education (31 months). ID 62024

State Health Leadership Initiative

To accelerate the development of leadership capacity of state health officers as policy-makers, administrators and advocates for the health of the public.

■ Association of State and Territorial Health Officials

ARLINGTON, VA

\$3,098,765 — (3 years). ID 57240

Substance Abuse Policy Research Program

To encourage experts in public health, law, political science, medicine, sociology, criminal justice, economics, psychology, and other behavioral and policy sciences to address issues of substance abuse.

Program Sites

■ University of California, Los Angeles, School of Medicine

LOS ANGELES, CA

\$99,999 — Cigarette price sensitivity of smokers with comorbid alcohol, drug or mental disorders (1 year). ID 61104

■ University of California, San Francisco

SAN FRANCISCO, CA

\$83,692 — Identifying the characteristics of community-based trials that may influence clinic staff to adopt research-tested substance abuse interventions (18 months). ID 62706

■ Health Research Inc., Roswell Park Cancer Institute Division

BUFFALO, NY

\$98,523 — Analyzing the corrective statement ordered in the federal government's lawsuit against the cigarette industry (1 year). ID 63113

■ University of Illinois at Chicago

CHICAGO, IL

\$48,209 — Pilot study for a new method of measuring cigarette tax evasion in the United States (8 months). ID 63559

■ Joint Commission on Accreditation of Healthcare Organizations

OAKBROOK TERRACE, IL

\$98,143 — Study on smoke-free campus policies in U.S. hospitals (1 year). ID 61567

■ Loyola University—Chicago

CHICAGO, IL

\$50,790 — Pilot study for a new method of measuring cigarette tax evasion in the United States (1 year). ID 61107

■ University of North Carolina at Chapel Hill School of Medicine

CHAPEL HILL, NC

\$29,334 — Tobacco-free policy adoption for local school districts in order to promote policy passage across North Carolina (5 months). ID 61209

■ University of North Carolina at Chapel Hill School of Public Health

CHAPEL HILL, NC

\$99,990 — Effectiveness of state and federal government agreements with major credit card and shipping companies to block Internet cigarette sales (1 year). ID 61103

■ University of Pennsylvania

PHILADELPHIA, PA

\$100,000 — Effects of advertisement elements for a potential reduced tobacco exposure product on smokers' beliefs about its use and harmfulness (2 years). ID 62622

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

Public Health Advocacy Institute Inc.

BOSTON, MA

\$29,606 — Analysis of the U.S. Department of Justice's Racketeer Influenced and Corrupt Organizations Act (RICO) lawsuit against the tobacco industry (6 months). ID 61124

Research Foundation of State University of New York

ALBANY, NY

\$96,986 — Individual- and policy-level influences on the use of various cessation strategies and abstinence from cigarettes among adult smokers (1 year). ID 63263

University of Texas at Austin

AUSTIN, TX

\$17,720 — Effectiveness of cigarette taxation in deterring smoking from one pregnancy to the next (1 year). ID 63115

Tobacco Law Center

ST. PAUL, MN

\$99,807 — Legal and political obstacles to smoke-free regulations in metropolitan regions (18 months). ID 61373

University of Wisconsin School of Medicine and Public Health

MADISON, WI

\$99,316 — Evaluating an innovative communications campaign designed to increase consumer demand for tobacco dependence treatment by Medicaid recipients (15 months). ID 63261

Supporting Advocacy to Reduce Tobacco Use and Direct Tobacco-Related State Revenue to Health Priorities

To support state and local advocacy efforts and educate policy-makers and other key audiences in up to 15 states about the need for tobacco control and other public health measures.

Campaign for Tobacco-Free Kids

WASHINGTON, DC

\$1,500,000 — Providing assistance to state tobacco prevention and public health policy projects (1 year). ID 62020

Tobacco-Free Kids Action Fund

WASHINGTON, DC

\$300,000 — Legal support for public health plaintiff intervenors in the appeal of the Department of Justice tobacco suit (1 year). ID 60001

Tobacco Law Center

ST. PAUL, MN

\$1,056,448 — Legal technical assistance to the tobacco control community (2 years). ID 61100

Tobacco Policy Change: A Collaborative for Healthier Communities and States

To provide resources and technical assistance for community, regional and national organizations and tribal groups advocating for effective tobacco prevention and cessation policy initiatives.

Program Sites

Black Hills Center for American Indian Health

RAPID CITY, SD

\$49,969 — Advancing comprehensive tobacco-free and tribal wellness policies on the Navajo Nation (6 months). ID 63588

DuBois Institute for Entrepreneurship, Inc.

DOTHAN, AL

\$50,000 — Advancing statewide smoke-free policies and implementing an anti-obesity project in Alabama (6 months). ID 63591

Families Under Urban and Social Attack Inc.

HOUSTON, TX

\$50,000 — Advancing the statewide clean indoor air act and educating Houston residents about health issues resulting from obesity (6 months). ID 63595

Georgia Public Interest Research Group Education Fund

ATLANTA, GA

\$49,670 — Promoting smoke-free indoor air and clean outdoor air through the promotion of public transit (6 months). ID 63587

Indiana Rural Health Association

BEDFORD, IN

\$50,000 — Advancing smoke-free policy efforts in 20 Indiana communities and furthering state policies to fully fund the Healthy Indiana Plan (6 months). ID 63596

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

- **University of Kentucky Research Foundation**
LEXINGTON, KY
\$50,000 — Advancing comprehensive clean indoor air and radon policies in Northern Kentucky (6 months). ID 63589
 - **Le Penseur Youth and Family Services**
CHICAGO, IL
\$50,000 — Supporting efforts to limit the number of tobacco retailers in the rebuilding efforts in the Lower 9th Ward of New Orleans (6 months). ID 63590
 - **University of Missouri–Columbia Medical School Foundation, Inc.**
COLUMBIA, MO
\$50,000 — Using campus-community alliances to reduce both tobacco use and intimate partner violence (6 months). ID 63583
 - **North Carolina Pediatric Society Foundation**
RALEIGH, NC
\$50,000 — Building support for policy changes to make all workplaces smoke-free by 2010 and to halt and reverse the growing obesity epidemic in North Carolina (6 months). ID 63594
 - **Northwest Portland Area Indian Health Board**
PORTLAND, OR
\$75,000 — Supporting tobacco control policy priorities among Northwestern tribes, including clean indoor air laws and higher taxes on cigarettes (1 year). ID 59324
 - **Ohio African American Communities for Optimum Health, Inc.**
COLUMBUS, OH
\$49,148 — Advancing tobacco retail licensure and charity care policies in Columbus, Ohio (6 months). ID 63593
 - **South Carolina African American Tobacco Control Network**
SUMMERVILLE, SC
\$50,000 — Advancing local smoke-free laws in South Carolina by emphasizing the importance of local control and exposing the threat of preemption (6 months). ID 63586
 - **Wellness Council of West Virginia Institute, WV**
\$50,000 — Addressing clean indoor air regulations and government change promoting local environments favoring physical activity in five West Virginia counties (6 months). ID 63585
 - **Other Program Activities**
 - **American Nonsmokers' Rights Foundation**
BERKELEY, CA
\$48,624 — Consulting and technical assistance for RWJF's Tobacco Policy Change program (3 months). ID 63325
 - **Communications Project**
MULTIPLE CONTRACTORS
\$158,010 — Technical assistance for RWJF's Tobacco Policy Change program (1 year). ID 52077
 - **Freeman Consulting Group, Inc.**
ROSWELL, GA
\$210,975 — Consulting and technical assistance for RWJF's Tobacco Policy Change program (19 months). ID 52076
 - **Kathleen Jerome**
FLORENCE, MA
\$202,405 — Consulting and technical assistance for RWJF's Tobacco Policy Change program (19 months). ID 52070
 - **Lori New Breast**
HEART BUTTE, MT
\$68,372 — Engaging Native American tribal governments in tobacco reduction policy development (8 months). ID 61144
 - **Onjewel M. Smith, M.A.**
MADISON, MS
\$29,788 — Consulting services for RWJF's Tobacco Policy Change program (3 months). ID 61145
 - **Jerry Spegman**
PORTLAND, OR
\$193,870 — Consulting and technical assistance for RWJF's Tobacco Policy Change program (19 months). ID 52073
 - **Theisen Consulting LLC**
ATLANTA, GA
\$100,650 — Consulting engagement for RWJF's Tobacco Policy Change program (1 year). ID 63678
- University of Washington School of Nursing**
SEATTLE, WA
\$460,702 — Inventory of effective public health practices and structures to eliminate and reduce health disparities (2 years). ID 61143

2007 Grants List

{Public Health}



Robert Wood Johnson Foundation

**University of Wisconsin
School of Medicine and Public Health
MADISON, WI**

\$199,995 — Identifying effective catalysts for action toward community health improvement in underserved communities in Wisconsin (2 years). ID 63369

\$100,000 — Updating, testing and disseminating the 2008 tobacco treatment guideline (2 years). ID 63443

**Yellowstone City-County
Health Department**

BILLINGS, MT

\$199,957 — Using a health impact assessment as an advocacy tool to make Billings, Mont., a community that is healthy by design (2 years). ID 63364

2007 Grants List

{Quality/Equality}



Robert Wood Johnson Foundation

AHIP Foundation Inc.

WASHINGTON, DC

\$319,509 — Support for two waves of health plan surveys to assess the collection and use of racial/ethnic/language data (3 years). ID 62295

Aligning Forces for Quality: The Regional Market Project

To accelerate improvements in care at the community level by cultivating and aligning market forces with quality improvement efforts.

Program Sites

■ Alliance for Health

GRAND RAPIDS, MI

\$600,000 — (3 years). ID 60259

■ Community Health Alliance of Humboldt - Del Norte

EUREKA, CA

\$599,684 — (3 years). ID 60253

■ Health Improvement Collaborative of Greater Cincinnati

CINCINNATI, OH

\$599,630 — (3 years). ID 60246

■ Kansas City Quality Improvement Consortium

KANSAS CITY, MO

\$599,362 — (3 years). ID 60252

■ Maine Quality Forum

AUGUSTA, ME

\$599,938 — (3 years). ID 60250

■ MetroHealth System

CLEVELAND, OH

\$599,039 — (3 years). ID 60248

■ Oregon Health Care Quality Corporation

PORTLAND, OR

\$600,000 — (3 years). ID 60245

■ P2 Collaborative of Western New York Inc.

WILLIAMSVILLE, NY

\$600,000 — (3 years). ID 60244

■ WellSpan Health

YORK, PA

\$596,663 — (3 years). ID 60243

■ Wisconsin Collaborative for Healthcare Quality, Inc.

MADISON, WI

\$594,445 — (3 years). ID 60403

Other Program Activities

■ Center for Health Improvement

SACRAMENTO, CA

\$1,740,478 — Technical assistance and direction for Aligning Forces for Quality (1 year). ID 58494

\$21,188 — Technical assistance for Aligning Forces for Quality (1 month). ID 58583

■ Judith H. Hibbard, Dr.P.H.

EUGENE, OR

\$104,025 — Technical assistance for sites under Aligning Forces for Quality (18 months). ID 62471

■ National Committee for Quality Assurance

WASHINGTON, DC

\$97,706 — Technical assistance activities for Aligning Forces for Quality (1 year). ID 62090

■ Pennsylvania State University College of Health and Human Development

UNIVERSITY PARK, PA

\$3,433,641 — Evaluation of Aligning Forces for Quality (4 years). ID 59997

■ Susan L. Prows

PORTLAND, OR

\$160,574 — Providing technical assistance to sites under Aligning Forces for Quality (18 months). ID 61771

Allies Against Asthma: A Program to Combine Clinical and Public Health Approaches to Chronic Illness

To support community-based coalitions aimed at improving efforts to control pediatric asthma.

■ University of Michigan

ANN ARBOR, MI

\$179,912 — Evaluating Allies Against Asthma (9 months). ID 62955

American Board of Medical Specialties Research and Education Foundation

EVANSTON, IL

\$2,500,000 — Preparing the physician workforce to improve performance in practice: Phase II (2 years). ID 59177

Building Community Supports for Diabetes Care

To support partnerships among local health care providers and community organizations to address diabetes prevention and self-management issues in communities where cultural and ethnic diversity influence related health behaviors.

■ Research Triangle Institute

RESEARCH TRIANGLE PARK, NC

\$138,945 — Supplemental support for RWJF's Diabetes Initiative clinical data collection and self-management (11 months). ID 61820

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Robert Wood Johnson Foundation

■ Washington University in St. Louis School of Medicine

ST. LOUIS, MO

\$500,299 — Technical assistance and direction for RWJF's Advancing Diabetes Self-Management and Building Community Supports for Diabetes Care programs (16 months). ID 57182

University of California, Los Angeles, David Geffen School of Medicine at UCLA

LOS ANGELES, CA

\$83,272 — Study to determine how mental health stigma affects the treatment of depression in Latinos (1 year). ID 62454

\$2,000,000 — National network of researchers using the California Health Interview and Pew/RWJF Latino Surveys to eliminate health and health care disparities (3 years). ID 62609

University of California, Los Angeles, Neuropsychiatric Institute

LOS ANGELES, CA

\$54,788 — Impact of life transitions on disparities in family mental health: the 2008 summer institute of the Family Research Consortium IV (2 years). ID 62085

Center for Studying Health System Change

WASHINGTON, DC

\$11,999,982 — Redirecting surveys and research to support RWJF's new coverage and quality improvement initiatives (3 years). ID 57046

University of Chicago Medical Center

CHICAGO, IL

\$1,572,496 — National study of smaller medical groups and the care of chronic disease (2 years). ID 58680

Communications Support for the Quality/Equality Program Area

To manage strategic communications for the Foundation's Quality/Equality program area to produce high-quality, consistent, timely products and messages that help increase impact.

■ Communications Project

MULTIPLE CONTRACTORS

\$10,000,000 — Strategic communications for RWJF's Quality/Equality program area (2 years). ID 62277

Constella Group, LLC

DURHAM, NC

\$100,204 — Administrative support for the Medication Management Project (3 years). ID 61149

Dartmouth Medical School

HANOVER, NH

\$4,250,000 — Expanding national and local analyses of differences in health care quality using the Dartmouth Atlas of Health Care (3 years). ID 59491

Expecting Success: Excellence in Cardiac Care

To undertake a hospital quality improvement collaborative to improve cardiac care for African Americans and Latinos.

■ George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$2,471,737 — Improving the continuum of cardiac care for minority patients (1 year). ID 60185

Finding Answers: Disparities Research for Change

To test hypothetical solutions for reducing racial and ethnic disparities in health care settings and actual disparity reduction outcomes in ongoing programs.

■ University of Chicago, The Pritzker School of Medicine

CHICAGO, IL

\$938,775 — Technical assistance and direction for Finding Answers (1 year). ID 55275

University of Florida Foundation Inc.

GAINESVILLE, FL

\$236,183 — Studying culturally sensitive patient-centered health care assessments and the effects of a promotional training model (1 year). ID 59281

George Washington University

WASHINGTON, DC

\$331,400 — Nursing engagement in performance measurement and public reporting (2 years). ID 59410

George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$129,848 — Study of hospital practices in the collection of race and ethnicity data (11 months). ID 59159

Grantmakers in Health

WASHINGTON, DC

\$20,000 — Meeting on the integration of mental health and oral health into primary care (6 months). ID 59643

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Robert Wood Johnson Foundation

Hablamos Juntos: Improving Patient-Provider Communication for Latinos

To improve access to quality health care for Latinos with limited English proficiency through the use of cost-effective interpretation and translation services.

- **University of California, San Francisco, Center for Medical Education and Research**
FRESNO, CA
\$655,693 — Technical assistance and direction for Hablamos Juntos (1 year). ID 61332
- **GYMR LLC**
WASHINGTON, DC
\$127,000 — Communications plan for Hablamos Juntos (2 years). ID 59637

Health e-Technologies: Building the Science of eHealth

To support systematic research in the evaluation of interactive e-health applications for health behavior change and chronic disease management.

- **Brigham & Women's Hospital Inc.**
BOSTON, MA
\$438,245 — Technical assistance and direction for Health e-Technologies (1 year). ID 56625

Health Tracking

Initiative to track and report on changes in the U.S. health care system and how they affect Americans' health.

- **Center for Studying Health System Change**
WASHINGTON, DC
\$900,000 — Community Tracking Study Household Survey: fifth round (2 years). ID 63558

Henry Ford Health System

DETROIT, MI

\$73,001 — Reanalyzing datasets using path analysis and structured equation modeling to reduce racial and ethnic health care disparity (1 year). ID 59006

Leading Change: Disparities Solutions Initiative

To translate and synthesize, for health plans, providers and policy-makers, quality improvement methodologies that reduce disparities.

- **General Hospital Corporation—Massachusetts General Hospital**
BOSTON, MA
\$499,644 — Moving hospitals to action: setting the stage and creating tools to address disparities (1 year). ID 56116

Manning Selvage & Lee, Inc.

WASHINGTON, DC

\$750,000 — Strategic communications for the Dartmouth Atlas of Health Care project (3 years). ID 57048

University of Michigan School of Public Health

ANN ARBOR, MI

\$49,330 — Conference for African-American public health students focusing on disparities (27 months). ID 60100

University of Mississippi Medical Center

JACKSON, MS

\$749,443 — Improving heart care using the patient activation measure and customized patient support (3 years). ID 57276

Morehouse School of Medicine

ATLANTA, GA

\$28,000 — Meeting on nursing curricula to improve screening and detection of depression among low-income, African-American men (6 months). ID 60234

Frances M. Murphy, M.D., M.P.H.

SILVER SPRING, MD

\$42,160 — Consulting for RWJF's Quality/Equality program area and Regional Quality Strategy activities (6 months). ID 63605

National Partnership for Women and Families Inc.

WASHINGTON, DC

\$3,196,911 — Building consumer demand for health care transparency and accountability in outpatient care (3 years). ID 58858

\$49,528 — Building consumer demand for health care transparency and accountability in outpatient care (1 month). ID 61146

National Quality Forum

WASHINGTON, DC

\$357,050 — Establishing national goals and an accountability framework for public reporting of health care performance data (15 months). ID 59667

New Health Partnerships: Improving Care by Engaging Patients

To support pilot testing of innovations to overcome barriers to patients managing their chronic conditions, including an online collaborative, a virtual learning community for providers, and a virtual learning community for patients and families.

- **Institute for Healthcare Improvement**

CAMBRIDGE, MA

\$1,161,899 — Technical assistance and direction for New Health Partnerships (15 months). ID 52856

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Robert Wood Johnson Foundation

New York Regional Association of Grantmakers

NEW YORK, NY

\$9,912 — Consulting services for palliative care at the end of life (1 year). ID 59218

Pacific Business Group on Health

SAN FRANCISCO, CA

\$2,300,000 — Consumer-Purchaser Disclosure Project: advocating for transparency and accountability in the health care system (3 years). ID 58867

Pittsburgh Regional Healthcare Initiative d/b/a Pittsburgh Regional Health Initiative

PITTSBURGH, PA

\$250,000 — Establishing a formal structure for the Network for Regional Healthcare Improvement (2 years). ID 59300

University of Pittsburgh School of Medicine

PITTSBURGH, PA

\$74,851 — Improving patient-physician communication through health information technology with tablet personal computers (1 year). ID 58279

Prescription for Health: Promoting Healthy Behaviors in Primary Care Research Networks

To develop, field test and disseminate innovative and feasible interventions for primary-care-based health behavior change counseling, in collaboration with the Agency for Healthcare Research and Quality.

■ University of Colorado Health Sciences Center at Fitzsimons

AURORA, CO

\$525,437 — Technical assistance and direction for Prescription for Health (1 year). ID 57659

Prometheus Payment, Inc.

WASHINGTON, DC

\$374,428 — Planning grant to test Prometheus, a payment model using evidence-informed case rates (ECRs) to effectively and efficiently meet health care needs (6 months). ID 63066

Regional Quality Strategy

To support grants and technical assistance to community coalitions to work toward high-quality, patient-centered and equitable care.

Program Sites

■ George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$216,214 — Planning grant for the Regional Quality Strategy National Program Office (6 months). ID 63024

■ Pennsylvania State University

UNIVERSITY PARK, PA

\$147,849 — Planning the evaluation of RWJF's Regional Quality Strategy program (5 months). ID 63273

Other Program Activities

■ Communications Projects

MULTIPLE CONTRACTORS

\$239,512 — Administrative support office for RWJF's Regional Quality Strategy program (9 months). ID 63012

\$300,000 — Regional Quality Strategy conference (1 year). ID 63014

■ Drexel University School of Public Health

PHILADELPHIA, PA

\$225,888 — Advancing the objectives of the regional quality initiative through data analysis (6 months). ID 63670

■ Mathematica Policy Research, Inc.

WASHINGTON, DC

\$74,916 — Assessment of current technical assistance infrastructure in relation to the evolving quality strategy of the Quality/Equality program area (4 months). ID 62199

Rewarding Results: Aligning Incentives with High-Quality Health Care

To invent, prove and diffuse innovations in systems of provider payments and nonfinancial incentives that will encourage and reward high-quality care.

■ Boston University School of Public Health

BOSTON, MA

\$56,845 — Disseminating findings from the Rewarding Results demonstration initiative (1 year). ID 60078

Rutgers University, College of Nursing

NEWARK, NJ

\$308,254 — Multifaceted approach to reducing medication errors (2 years). ID 59188

Speaking Together: National Language Services Network

To support hospitals in improving the quality and availability of health care language services for patients with limited English proficiency.

■ George Washington University Medical Center

WASHINGTON, DC

\$938,020 — Technical assistance and direction for Speaking Together (1 year). ID 55863

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Robert Wood Johnson Foundation

▪ **Johns Hopkins University
Bloomberg School of Public Health**
BALTIMORE, MD
\$74,565 — Conceptual development and analysis of an economic evaluation of language services for patients with limited English proficiency (9 months). ID 55880

▪ **Lake Research Partners, Inc.**
WASHINGTON, DC
\$141,300 — Activities in support of Speaking Together (9 months). ID 61224

▪ **Mathematica Policy Research, Inc.**
PRINCETON, NJ
\$249,945 — Cost-effectiveness of language services in hospital emergency rooms (18 months). ID 55879

State of the Art, Inc.

WASHINGTON, DC
\$25,000 — Symposium on disparities in treating depression among men in minority and underserved groups (3 months). ID 62340

Strategy for the Quality Alliance Steering Committee

To provide support to an alliance of health care organizations that promotes more transparent health care systems across outpatient and inpatient settings.

▪ **AHIP Foundation Inc.**
WASHINGTON, DC
\$4,165,395 — High value health care through better information and quality improvement: aggregation of data to assess performance and drive quality improvement (30 months). ID 61926

▪ **American Board of
Medical Specialties Research and
Education Foundation**
EVANSTON, IL
\$1,178,095 — Developing and implementing a starter set of episode-based cost measures for common types of health care services (2 years). ID 63609

▪ **Brookings Institution**
WASHINGTON, DC
\$8,724,232 — High value health care through better information and quality improvement: a strategy for the Quality Alliance Steering Committee (30 months). ID 60177

Transforming Care at the Bedside

To create, test and spread prototype hospital nursing unit-level strategies to improve the work environment and quality of care.

▪ **American Organization of
Nurse Executives**
CHICAGO, IL
\$600,457 — National dissemination of lessons learned from Transforming Care at the Bedside (18 months). ID 61998

▪ **University of Central Florida**
ORLANDO, FL
\$29,796 — Establishing a basic business case for Transforming Care at the Bedside (8 months). ID 63255

▪ **Patricia Chiverton**
LAKEVILLE, NY
\$14,080 — Consulting services to help develop a nursing school curriculum on quality and safety based on Transforming Care at the Bedside (1 year). ID 62645

Westat, Inc.

ROCKVILLE, MD
\$301,626 — Addressing the disparities in depression screening, diagnosis and treatment among ethnic and racial minorities with comorbid depression (1 year). ID 61859

University of Wisconsin–Madison College of Engineering

MADISON, WI
\$300,000 — Capturing nurses' role in medication management and use of technologies using new measures of quality and cost (2 years). ID 61148

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Robert Wood Johnson Foundation

AARP Foundation

WASHINGTON, DC

\$9,999,575 — Center to Champion Nursing in America (5 years). ID 62022

Achieving Competence Today (ACT) Collaborative

To disseminate an action-based interprofessional curriculum that incorporates quality improvement.

- **The Johns Hopkins Hospital**
BALTIMORE, MD
\$100,000 — (2 years). ID 59421

American Academy of Nursing Inc.

WASHINGTON, DC

\$841,978 — Raising nurses' voices to foster adoption of nursing models of care (2 years). ID 60778

American Dental Education Association

WASHINGTON, DC

\$672,688 — Online resource to provide data needed by minority and low-income students in their quest for information about health careers (2 years). ID 60107

Association of Professors of Medicine, Inc.

WASHINGTON, DC

\$84,200 — Convening a national conference on the survival and growth of the physician-scientist workforce and publishing the proceedings (1 year). ID 61360

Janis P. Bellack, Ph.D., R.N., F.A.A.N.

BEDFORD, MA

\$20,000 — Consultant to the Human Capital program area for new nursing programming (4 months). ID 61295

Better Jobs, Better Care: Building a Strong Long-Term Care Workforce

To create changes in policy and practice that will lead to recruitment and retention of high-quality direct care workers in nursing homes and in home- and community-based settings.

- **American Association of Homes and Services for the Aging**
WASHINGTON, DC
\$149,472 — Developing and disseminating a catalog of tools and materials for grantees of the Better Jobs, Better Care program (9 months). ID 61289

Boston University

BOSTON, MA

\$108,272 — Scan of training opportunities for health and health care workers seeking expertise in quality improvement (8 months). ID 60944

Communications Projects

MULTIPLE CONTRACTORS

\$210,000 — Funds to support RWJF national program alumni efforts to improve diversity of new program applicants (1 year). ID 62058

\$136,000 — Supplemental funds for distributing the third edition of *On Doctoring* and the CD-ROM *Prime-Time Doctors*, 2007 (6 months). ID 62629

\$100,000 — Consulting and meeting costs for RWJF's Human Capital program area (1 year). ID 63627

Emergency Medicine Foundation

DALLAS, TX

\$49,982 — Planning task force for an emergency medicine workforce study (1 year). ID 60803

Emory University, Neil Hodgson Woodruff School of Nursing

ATLANTA, GA

\$163,285 — Developing a graduate-level interdisciplinary curriculum for creating safe and effective health care environments (15 months). ID 58385

Generalist Physician Faculty Scholars Program

To strengthen the presence of generalist physician faculty in the nation's medical schools through career development awards to outstanding junior faculty in medical school departments/divisions of family medicine, general internal medicine and general pediatrics.

Program Sites

- **Dartmouth Medical School Center for the Evaluative Clinical Sciences**

HANOVER, NH

\$240,906 — Assessing the impact of the generalist physician supply on the quality of care for children (2 years). ID 57691

Other Program Activities

- **Stanford University School of Medicine**

STANFORD, CA

\$64,962 — Scholars' alumni association for RWJF's Generalist Physician Faculty Scholars Program (1 year). ID 61490

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Robert Wood Johnson Foundation

- **University of Texas Health Science Center at San Antonio**
SAN ANTONIO, TX
\$168,739 — Technical assistance and direction for RWJF's Generalist Physician Faculty Scholars Program (1 year). ID 47954
\$32,949 — Technical assistance and direction for RWJF's Generalist Physician Faculty Scholars Program (7 months). ID 48018

Harold Amos Medical Faculty Development Program

To provide four-year postdoctoral research awards to physicians from historically underrepresented groups who are committed to developing careers in academic medicine, to improving the health of underserved populations, and to furthering understanding and elimination of health disparities.

Program Sites

- **University of Alabama at Birmingham School of Medicine**
BIRMINGHAM, AL
\$415,875 — Jewell H. Halanych, M.D., M.Sc. (4 years). ID 58822
- **University of California, Los Angeles, Medical Center**
LOS ANGELES, CA
\$416,546 — Jaqueline Casillas, M.D., M.S.H.S. (4 years). ID 58832
- **Children's Hospital of Los Angeles**
LOS ANGELES, CA
\$416,558 — Pedro Alfonso Sanchez, M.D. (4 years). ID 63517

- **Columbia University Medical Center**
NEW YORK, NY
\$416,558 — Carlos Rodriguez, M.D., M.P.H. (4 years). ID 58828

- **Emory University School of Medicine**
ATLANTA, GA
\$416,558 — Haimanot Wasse, M.D., M.P.H. (4 years). ID 58829

- **Johns Hopkins University**
BALTIMORE, MD
\$413,433 — Alicia I. Arbaje, M.D., M.P.H. (4 years). ID 63518
\$416,560 — Alfredo Quinones-Hinojosa, M.D. (4 years). ID 63519

- **Mayo Clinic Rochester**
ROCHESTER, MN
\$416,558 — Monica B. Jones, M.D. (4 years). ID 58823

- **MetroHealth System**
CLEVELAND, OH
\$187,118 — J. Daryl Thornton, M.D. (2 years). ID 58091

- **New York University School of Medicine**
NEW YORK, NY
\$416,560 — Ana C. Krieger, M.D. (4 years). ID 63521

- **Stanford University**
STANFORD, CA
\$416,560 — David T. Pride, M.D., Ph.D. (4 years). ID 63520

- **University of Texas Southwestern Medical Center**
DALLAS, TX
\$416,558 — Joseph Ravenell, M.D., M.S. (4 years). ID 58827

- **University of Washington School of Medicine**
SEATTLE, WA
\$416,560 — Caroline Marshall, M.D. (4 years). ID 58826

- **Yale University School of Medicine**
NEW HAVEN, CT
\$416,558 — Marsha K. Guess, M.D., M.S. (4 years). ID 63522

Other Program Activities

- **Indiana University School of Medicine**
INDIANAPOLIS, IN
\$670,331 — Technical assistance and direction for RWJF's Harold Amos Medical Faculty Development Program (1 year). ID 61463

Harvard Medical School

BOSTON, MA

\$390,000 — Developing a formal proactive approach that establishes, promotes and disseminates a diversity research agenda (2 years). ID 63564

Health Policy Partnerships in Diversity

To increase the diversity of those with formal training in the fields of economics, political science and sociology who engage in health services and health policy research.

- **University of New Mexico**
ALBUQUERQUE, NM
\$76,767 — Planning for the creation of the Robert Wood Johnson Foundation Center for Health Policy (1 month). ID 60895

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Robert Wood Johnson Foundation

■ University of New Mexico Foundation

ALBUQUERQUE, NM

\$10,173,999 — Creating the Robert Wood Johnson Foundation Center for Health Policy (57 months). ID 58120

\$4,768,580 — Developing the health policy capacity of nursing students and faculty at the University of New Mexico (5 years). ID 60128

Innovators Combating Substance Abuse

To highlight substance abuse as a leading health problem by recognizing those who are striving to bring creative solutions to the field.

■ M Booth & Associates, Inc.

NEW YORK, NY

\$113,000 — Communications activities for Innovators Combating Substance Abuse (1 year). ID 61193

Interdisciplinary Nursing Quality Research Initiative

To support interdisciplinary studies that address critical knowledge gaps about nursing quality and for the synthesis, translation and dissemination of results to key stakeholders.

Program Sites

■ Brigham & Women's Hospital Inc.

BOSTON, MA

\$300,000 — Translating fall risk status into interventions to prevent patient falls (2 years). ID 62572

■ University of California, San Francisco

SAN FRANCISCO, CA

\$300,000 — Examining the link between nursing inputs and patient care quality (2 years). ID 62600

■ Children's Hospital Inc.

COLUMBUS, OH

\$299,779 — Identifying hospitalized children's perceptions of the linkages between quality of nursing care processes and quality of outcomes (2 years). ID 62575

■ The University of Iowa College of Nursing

IOWA CITY, IA

\$300,000 — Impact of system-centered factors and processes of nursing care on fall prevalence and injuries from falls (2 years). ID 62597

■ The Johns Hopkins Hospital

BALTIMORE, MD

\$299,028 — Economically supporting direct care providers in medication reconciliation to ensure safe transition to and from hospital and community (2 years). ID 62596

■ Marquette University

MILWAUKEE, WI

\$298,432 — Quality and cost analysis of nurse practice predictors of readiness for hospital discharge and post-discharge outcomes (2 years). ID 62577

■ University of Maryland at Baltimore

BALTIMORE, MD

\$300,000 — Evaluating the effect of a rural hospital collaborative on heart failure patient care (2 years). ID 62573

■ University of Minnesota School of Public Health

MINNEAPOLIS, MN

\$299,986 — Examining the impact of nurse staffing and nurse work environment on hospital performance improvement (2 years). ID 62574

■ University of Pennsylvania School of Nursing

PHILADELPHIA, PA

\$299,685 — Studying the effects of nursing staff levels and practice environments on low-birthweight mortality, morbidity, failure to rescue and length of stay (2 years). ID 62601

■ University of Rochester School of Nursing

ROCHESTER, NY

\$300,000 — Understanding the use of supplemental registered nurses by hospitals and its impact on the quality of care and cost (2 years). ID 62576

■ Medical University of South Carolina, College of Health Professions

CHARLESTON, SC

\$299,888 — Examining how adoption of National Quality Forum safe practices affects nursing-sensitive patient safety outcomes and barriers to their adoption (2 years). ID 62603

Other Program Activities

■ Constella Group, LLC

DURHAM, NC

\$370,358 — Administrative support services for RWJF's Interdisciplinary Nursing Quality Research Initiative (1 year). ID 63144

■ Mary D. Naylor, Ph.D., R.N.

NEWTOWN SQUARE, PA

\$87,687 — Independent consultant for RWJF's Interdisciplinary Nursing Quality Research Initiative (1 year). ID 63145

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Robert Wood Johnson Foundation

- **University of Pennsylvania
School of Nursing**
PHILADELPHIA, PA
\$203,831 — Technical assistance and direction for RWJF's Interdisciplinary Nursing Quality Research Initiative (1 year). ID 63130

Investigator Awards in Health Policy Research

To encourage researchers whose crosscutting and innovative ideas promise to contribute meaningfully to improving U.S. health and health care policy.

Program Sites

- **Boston University
School of Public Health**
BOSTON, MA
\$275,003 — Theory, evidence and policy implications of a pay-for-performance strategy (2 years). ID 60479
- **University of California, Los Angeles**
LOS ANGELES, CA
\$283,049 — Studying how pharmaceutical industry television advertising affects consumer health behavior and whether those effects are positive, negative or mixed (3 years). ID 60464
- **University of Chicago,
The Pritzker School of Medicine**
CHICAGO, IL
\$283,247 — Examining the changing role of prenatal care to determine if more high-risk pregnancies lead to more preterm births (4 years). ID 60470

- **Columbia University
Graduate School of Journalism**
NEW YORK, NY
\$283,242 — Improving the cancer care experience for rare cancer survivors (2 years). ID 60480

- **Columbia University
Mailman School of Public Health**
NEW YORK, NY
\$283,247 — Political economy of the National Institutes of Health (3 years). ID 60477

- **Cornell University,
Joan and Sanford I. Weill
Medical College**
NEW YORK, NY
\$283,249 — Study of severe brain injury and health policy (3 years). ID 60460

- **Harvard Medical School**
BOSTON, MA
\$283,250 — Analyzing the societal value of new psychotropic drugs (30 months). ID 60468

- **University of Michigan
School of Information**
ANN ARBOR, MI
\$282,942 — Research on the design of safer practices when hospitalized patients are transferred from one unit or health professional to another (27 months). ID 60457

- **University of Michigan
School of Public Health**
ANN ARBOR, MI
\$283,235 — Research on the complex causes of the determinants of health (3 years). ID 60466

- **University of Pennsylvania
School of Arts and Sciences**
PHILADELPHIA, PA
\$282,174 — Study on the public's belief structure on health inequities and how it impacts the framing of issues for policy-makers (33 months). ID 60473

- **University of Pennsylvania
School of Nursing**
PHILADELPHIA, PA
\$283,250 — Comprehensive look at nurse practitioners and their role in health care delivery (3 years). ID 60459

- **Princeton University,
Woodrow Wilson School
of Public and International Affairs**
PRINCETON, NJ
\$282,923 — Institutional analysis of immigration and the health care system (2 years). ID 60474

Other Program Activities

- **Rutgers, The State University,
The Institute for Health, Health
Care Policy, and Aging Research**
NEW BRUNSWICK, NJ
\$896,956 — Technical assistance and direction for Investigator Awards in Health Policy Research (1 year). ID 59919
- **Rutgers, The State University of
New Jersey - New Brunswick**
NEW BRUNSWICK, NJ
\$224,000 — Additional research funds for Investigator Awards in Health Policy Research (4 years). ID 60418

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Robert Wood Johnson Foundation

Jobs to Careers:

Promoting Work-Based Learning for Quality Care

To establish systems that train, develop, reward and advance current front-line health and health care workers to improve the quality of care and ensure the quality of services provided to patients and communities.

Program Sites

- **Portland State University**
PORTLAND, OR
\$198,170 — (2 years). ID 63057
- **University of Texas at Austin, Lyndon B. Johnson School of Public Affairs, Ray Marshall Center**
AUSTIN, TX
\$199,641 — (2 years). ID 63056

Other Program Activities

- **Jobs for the Future Inc.**
BOSTON, MA
\$925,000 — Technical assistance and direction for Jobs to Careers (1 year). ID 56463
- **University of North Carolina at Chapel Hill Institute on Aging**
CHAPEL HILL, NC
\$29,856 — Analysis of Jobs to Careers program grant proposals (1 year). ID 61026

Joint Center for Political and Economic Studies Inc.

WASHINGTON, DC
\$200,000 — Increasing the number and effectiveness of diversity programs at health professions schools to help address the problem of health disparities (2 years). ID 61861

Ladden Consulting LLC

WEST ROXBURY, MA
\$147,480 — Consultation services to help develop strategies to strengthen the nursing workforce and provide quality improvement training (1 year). ID 63681

Ladder to Leadership: Developing the Next Generation of Community Health Leaders

To develop a cadre of future health leaders from community-based nonprofit organizations serving vulnerable people.

- **Center for Creative Leadership**
GREENSBORO, NC
\$4,000,000 — (4 years). ID 61553

National Academy of Sciences–Institute of Medicine

WASHINGTON, DC
\$250,000 — Study to characterize the optimal health care workforce for an aging society (15 months). ID 57803

\$300,000 — Studying conflicts of interest in medical research, education, patient care and institutional management (20 months). ID 63229

National Urban Fellows Inc.

NEW YORK, NY
\$567,000 — Support for nine National Urban Fellows mentorships at RWJF, 2007–2010 (3 years). ID 61620

New Connections:

Bringing Diversity to RWJF Grantmaking and Increasing Secondary Data Analyses

To bring new perspectives to RWJF grantmaking by supporting researchers from historically disadvantaged and underrepresented communities to conduct secondary analysis on existing datasets and to help RWJF address specific research questions.

- **University of Alabama at Birmingham School of Medicine**
BIRMINGHAM, AL
\$54,999 — Measuring quality: understanding the patient satisfaction profiles of vulnerable populations (1 year). ID 61869
- **Boston University**
BOSTON, MA
\$55,000 — Measuring the effect of incarceration on fathers' health (1 year). ID 61870
- **Boston University School of Social Work**
BOSTON, MA
\$55,000 — Study of racial and ethnic disparities in caregiving and mental health services received by abused children (1 year). ID 61904
- **Brandeis University, The Heller School for Social Policy and Management**
WALTHAM, MA
\$54,468 — Determinants of treatment engagement and time-to-event of recidivism for young African-American and Latino males (1 year). ID 61854

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Robert Wood Johnson Foundation

- **Butler University**
INDIANAPOLIS, IN
\$44,070 — Investigating the relationship between residing in public housing and violence, substance abuse and risky sexual behavior (1 year). ID 61871
- **California State University, Long Beach Foundation**
LONG BEACH, CA
\$2,060 — Influence of social factors on African-American women's experiences of domestic violence (1 year). ID 61872
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$54,779 — Impact of exposure to violence, depression, post-traumatic stress, substance abuse and health care utilization within two Native American communities (1 year). ID 61857
- **Columbia University Mailman School of Public Health**
NEW YORK, NY
\$16,116 — Health, hardship and race/ethnicity in vulnerable families: a multifactorial examination of the fragile families dataset (1 year). ID 61903
- **Harvard University School of Public Health**
BOSTON, MA
\$53,608 — Measuring the impact of violence exposure on children's health (1 year). ID 61856
- **University of Michigan Center for Social Epidemiology and Population Health**
ANN ARBOR, MI
\$55,000 — Impact of privatization of primary care services on racial and ethnic populations in Florida health departments (1 year). ID 61902
\$54,176 — Examining the influence of psychosocial factors on the mental health of African-American men (1 year). ID 61906
- **Pepperdine University Graduate School of Education and Psychology**
MALIBU, CA
\$45,425 — Influence of social factors on African-American women's experiences of domestic violence (1 year). ID 63216
- **Rand Corporation**
SANTA MONICA, CA
\$54,886 — Mental health outcomes among new U.S. immigrant children (1 year). ID 61900
- **Research Foundation of State University of New York**
ALBANY, NY
\$55,028 — Utilizing national data to obtain local health disparity estimates (1 year). ID 61855
- **Rush University Medical Center**
CHICAGO, IL
\$54,299 — Examining the promise of church-partnered fatherhood programs for increasing paternal involvement in African-American nonresident fathers (1 year). ID 61905
- **University of Texas at Austin**
AUSTIN, TX
\$53,957 — Examining substance use and related psychosocial factors among female intimate partner abuse survivors (1 year). ID 61858
- **Western Michigan University**
KALAMAZOO, MI
\$42,551 — Examination of local health department partnerships with nongovernmental agencies in improving public health outcomes (1 year). ID 61901
- **Yeshiva University, Albert Einstein College of Medicine**
BRONX, NY
\$18,561 — Study to determine the impact of household instability and the obesogenic environment on adolescent obesity (5 months). ID 62333

New Jersey Nursing Initiative

To address the New Jersey nurse faculty shortage by developing, implementing and evaluating a statewide model for recruitment and retention of nurse faculty.

Program Sites

- **Rutgers, The State University of New Jersey - Newark**
NEWARK, NJ
\$25,000 — Support for a conference of health care stakeholders to collaborate for change leading to an increase in the number of baccalaureate-prepared nurses (4 months). ID 63447

2007 Grants List

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Robert Wood Johnson Foundation

Other Program Activities

■ Communications Projects

MULTIPLE CONTRACTORS

\$105,823 — Planning for RWJF's New Jersey Nursing Initiative (5 months). ID 63045

\$173,087 — Technical assistance and direction for RWJF's New Jersey Nursing Initiative (1 year). ID 63640

■ Mathematica Policy Research, Inc.

PRINCETON, NJ

\$599,976 — Process evaluation of RWJF's New Jersey Nursing Initiative (5 years). ID 63225

■ New Jersey Chamber of Commerce Foundation

TRENTON, NJ

\$1,061,706 — Technical assistance and direction for RWJF's New Jersey Nursing Initiative (1 year). ID 62424

■ TSI Consulting Partners, Inc.

KALAMAZOO, MI

\$49,334 — Facilitating strategic planning for the statewide collaborative on nursing education in New Jersey (6 months). ID 62351

University of North Carolina at Chapel Hill School of Nursing

CHAPEL HILL, NC

\$1,094,477 — Developing a nursing school curriculum on quality and safety (18 months). ID 59182

Partners Investing in Nursing's Future

To provide support, in partnership with local foundations, to address important local- and state-level nursing issues.

■ Northwest Health Foundation Fund II

PORTLAND, OR

\$2,750,000 — Support for program sites for Partners Investing in Nursing's Future (2 years). ID 61296

\$702,032 — Technical assistance and direction for Partners Investing in Nursing's Future (1 year). ID 59644

\$848,730 — Technical assistance and direction for Partners Investing in Nursing's Future (1 year). ID 63131

Pipeline, Profession and Practice: Community-Based Dental Education

To assist dental schools in increasing access to dental care for underserved populations.

■ University of California, Los Angeles, School of Public Health

LOS ANGELES, CA

\$164,909 — Evaluation monograph of Pipeline, Profession and Practice (9 months). ID 58942

■ Columbia University Center for Community Health Partnerships

NEW YORK, NY

\$984,937 — Technical assistance and direction for Pipeline, Profession and Practice (1 year). ID 61071

Robert Wood Johnson Foundation Clinical Scholars Program

To augment clinical training by providing new skills and perspectives necessary to achieving leadership positions within and outside academia.

Program Sites

■ University of California, Los Angeles, School of Medicine

LOS ANGELES, CA

\$507,419 — (1 year). ID 59963

\$1,024,983 — (2 years). ID 59981

\$346,862 — (1 year). ID 61063

■ University of Michigan Medical School

ANN ARBOR, MI

\$507,500 — (1 year). ID 59964

\$1,024,998 — (2 years). ID 59978

\$84,375 — (1 year). ID 61066

■ University of Pennsylvania School of Medicine

PHILADELPHIA, PA

\$505,776 — (1 year). ID 59966

\$1,025,000 — (2 years). ID 59975

\$177,267 — (1 year). ID 61067

■ Yale University School of Medicine

NEW HAVEN, CT

\$507,420 — (1 year). ID 59967

\$1,024,260 — (2 years). ID 59972

2007 Grants List

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Robert Wood Johnson Foundation

Other Program Activities

- **University of North Carolina at Chapel Hill School of Medicine**
CHAPEL HILL, NC
\$791,625 — Technical assistance and direction for the Robert Wood Johnson Foundation Clinical Scholars Program (1 year). ID 48347

Robert Wood Johnson Foundation Community Health Leaders

To provide recognition for the contributions community health leaders make to achieving RWJF's mission and goals, and to enhance their capacity to have more permanent and widespread impact on health problems.

Program Sites

- **Communications Project**
MULTIPLE CONTRACTORS
\$600,000 — (3 years). ID 63534
- **Make the Road New York**
BROOKLYN, NY
\$105,000 — (1 year). ID 63505

Other Program Activities

- **Communications Project**
MULTIPLE CONTRACTORS
\$1,065,557 — Technical assistance and direction for Robert Wood Johnson Foundation Community Health Leaders (1 year). ID 60226

Robert Wood Johnson Foundation Health & Society Scholars

To build the field of population health by training scholars to investigate the connections among biological, behavioral, environmental, economic and social determinants of health and develop, evaluate and disseminate knowledge and best practices.

- **New York Academy of Medicine**
NEW YORK, NY
\$865,629 — Technical assistance and direction for Robert Wood Johnson Foundation Health & Society Scholars (1 year). ID 62703

Robert Wood Johnson Foundation Nurse Faculty Scholars

To increase the stature and academic standing of nursing faculty and draw more nurses to teaching careers by creating a cadre of national leaders in academic nursing through career development awards to outstanding junior nursing faculty.

- **Communications Project**
MULTIPLE CONTRACTORS
\$90,000 — Startup costs for Robert Wood Johnson Foundation Nurse Faculty Scholars (5 months). ID 62450
- **Constella Group, LLC**
DURHAM, NC
\$156,855 — Administrative support services for Robert Wood Johnson Foundation Nurse Faculty Scholars (4 months). ID 63426
- **Johns Hopkins University School of Nursing**
BALTIMORE, MD
\$594,031 — Technical assistance and direction for Robert Wood Johnson Foundation Nurse Faculty Scholars (1 year). ID 62451

Robert Wood Johnson Foundation Physician Faculty Scholars

To strengthen the leadership and academic productivity of junior medical school faculty who are dedicated to improving health and health care.

Program Sites

- **Boston University School of Medicine**
BOSTON, MA
\$300,000 — Improving the health and developmental outcomes of premature infants using community-based early intervention services—C. Jason Wang, M.D., Ph.D. (3 years). ID 61546
- **University of California, Los Angeles, School of Medicine**
LOS ANGELES, CA
\$300,000 — Multidisciplinary approach to improving outcomes following bariatric surgery—Melinda A. Maggard, M.D., M.S.H.S. (3 years). ID 61541
- **University of California, San Francisco, School of Medicine**
SAN FRANCISCO, CA
\$300,000 — Examining the outcomes, preferences and costs of cesarean, vaginal and operative vaginal delivery—Aaron B. Caughey, M.D., Ph.D. (3 years). ID 61535
- **Dartmouth Medical School**
HANOVER, NH
\$299,998 — Overdiagnosis in thyroid cancer: providing patients and physicians with tools for management—Louis Davies, M.D., M.S. (3 years). ID 61538

2007 Grants List

{Human Capital}



Robert Wood Johnson Foundation

- **Harvard Medical School**
BOSTON, MA
\$300,000 — Developing culturally tailored interventions to reduce disparities in childhood obesity—Elsie M. Taveras, M.D., M.P.H. (3 years). ID 61544
 - **Indiana University School of Medicine**
INDIANAPOLIS, IN
\$300,000 — Space-time analysis of adolescent health-risk behaviors—Sarah E. Wiehe, M.D., M.P.H. (3 years). ID 61547
 - **University of Iowa**
IOWA CITY, IA
\$299,987 — Impact of specialty hospitals on delivery of care to financially vulnerable populations—Peter Cram, M.D., M.B.A. (3 years). ID 61537
 - **University of Massachusetts Medical School**
WORCESTER, MA
\$299,957 — Studying outpatient medication errors in children with chronic conditions—Kathleen E. Walsh, M.D., M.Sc. (3 years). ID 61545
 - **University of Michigan**
ANN ARBOR, MI
\$300,000 — Understanding disparities in breast cancer reconstruction—Amy K. Alderman, M.D., M.P.H. (3 years). ID 61533
 - **University of Minnesota**
MINNEAPOLIS, MN
\$300,000 — Ethnicity, follow-up care and renal function monitoring after kidney transplantation—Ajay K. Israni, M.D., M.S. (3 years). ID 61539
 - **New York University School of Medicine**
NEW YORK, NY
\$300,000 — Outpatient cardiovascular guidelines applied in practice (GAP) study—Nirav R. Shah, M.D., M.P.H. (3 years). ID 61543
 - **Oregon Health and Science University**
PORTLAND, OR
\$299,997 — Generating a cost-effective and resource-efficient mechanism for the field triage of injured persons—Craig D. Newgard, M.D., M.P.H. (3 years). ID 61542
 - **University of Pennsylvania School of Medicine**
PHILADELPHIA, PA
\$300,000 — Weight status and quality of care among older adults in the United States—Virginia W. Chang, M.D., Ph.D. (3 years). ID 61536
 - **University of Rochester**
ROCHESTER, NY
\$300,000 — Primary-care-based mental health screening for adolescents in foster care—Sandra H. Jee, M.D., M.P.H. (3 years). ID 61540
 - **The University of Texas Southwestern Medical Center at Dallas**
DALLAS, TX
\$203,626 — Iron deficiency and prolonged bottle-feeding: risk factors and racial/ethnic disparities—Jane M. Brotanek, M.D., M.P.H. (2 years). ID 63424
 - **Yale University School of Medicine**
NEW HAVEN, CT
\$298,979 — Can we tailor clinical guidelines to the comorbidity profiles of patients?—R. Scott Braithwaite, M.D., M.Sc. (3 years). ID 61534
- Other Program Activities**
- **Stanford University**
STANFORD, CA
\$708,148 — Technical assistance and direction for Robert Wood Johnson Foundation Physician Faculty Scholars (1 year). ID 59921
- Robert Wood Johnson Foundation Scholars in Health Policy Research**
- To help develop a new generation of creative thinkers in health policy research within the disciplines of economics, political science and sociology.
- **Boston University Health Policy Institute**
BOSTON, MA
\$649,594 — Technical assistance and direction for Robert Wood Johnson Foundation Scholars in Health Policy Research (1 year). ID 59920
- Robert Wood Johnson Health Policy Fellows Program**
- To allow midcareer health professionals and behavioral and social scientists to participate in a one-year residency in Washington, D.C., working for Congress on health policy issues.
- Program Sites**
- **Illinois State University**
NORMAL, IL
\$155,000 — Nancy Ridenour, Ph.D., R.N. (3 years). ID 61491

2007 Grants List

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Robert Wood Johnson Foundation

■ The Johns Hopkins Hospital

BALTIMORE, MD

\$155,000 — Deborah Trautman, Ph.D.,
R.N. (3 years). ID 61493

■ University of Maryland School of Medicine

BALTIMORE, MD

\$154,912 — Renee Ellen Fox, M.D.
(3 years). ID 61465

■ University of Minnesota

MINNEAPOLIS, MN

\$155,000 — William L. Turner, Ph.D.
(3 years). ID 61494

■ Missouri State University School of Nursing

SPRINGFIELD, MO

\$155,000 — Susan M. Hinck, Ph.D.,
R.N. (3 years). ID 61472

■ University of New Mexico Health Sciences Center

ALBUQUERQUE, NM

\$155,000 — Daniel J. Derksen, M.D.
(3 years). ID 61464

■ The New York and Presbyterian Hospital

NEW YORK, NY

\$155,000 — Kathleen A. Klink, M.D.
(3 years). ID 61475

■ Northwest Health Foundation Fund II

PORTLAND, OR

\$154,976 — Lupita Salazar Letscher,
R.N., M.S. (3 years). ID 61492

Other Program Activities

■ National Academy of Sciences–Institute of Medicine

WASHINGTON, DC

\$897,785 — Technical assistance and
direction for the Robert Wood Johnson
Health Policy Fellows Program (1 year).
ID 59924

Summer Medical and Dental Education Program

To develop and implement a six-week
academic enrichment program for
undergraduate college students
from minority groups, rural areas and
economically disadvantaged backgrounds
who are interested in pursuing careers in
medicine or dentistry.

■ Association of American Medical Colleges

WASHINGTON, DC

\$1,195,767 — Technical assistance and
direction for RWJF's Summer Medical
and Dental Education Program (1 year).
ID 53038

Western Governors University

SALT LAKE CITY, UT

\$725,000 — Multistate online nursing
education aimed at increasing the number
of baccalaureate-level graduate nurses
(3 years). ID 62520

Wisdom at Work:

Retaining Experienced Nurses

To build an evidence base for what works
to retain experienced nurses and develop
better understanding of the impact of such
interventions.

Program Sites

■ Froedtert Memorial Lutheran Hospital, Inc.

MILWAUKEE, WI

\$44,540 — Understanding the virtual
ICU as an alternative work environment
for experienced nurses (8 months).
ID 63294

Other Program Activities

■ Communications Project

MULTIPLE CONTRACTORS

\$105,766 — Support for the national
advisory committee and grantee
convenings for Wisdom at Work
(20 months). ID 61229

■ The Lewin Group, Inc.

FALLS CHURCH, VA

\$400,000 — Case studies of
strategies used by employers to retain
experienced workers (1 year). ID 63658

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

Access HealthColumbus

COLUMBUS, OH

\$302,700 — Community solutions to improving the health of employed immigrants in Columbus, Ohio (2 years). ID 62420

Advancing Recovery: State/Provider Partnerships for Quality Addiction Care

To support partnerships between treatment provider organizations that deliver care and states.

- **University of Wisconsin–Madison
College of Engineering**

MADISON, WI

\$800,000 — Technical assistance and direction for Advancing Recovery (1 year). ID 56762

American National Red Cross

WASHINGTON, DC

\$730,000 — Supporting the Coordinated Assistance Network (CAN): bringing agencies and communities together to build a coordinated response to disaster management (1 year). ID 57295

Ashoka

ARLINGTON, VA

\$290,296 — Using an online Changemakers Mosaic of Solutions™ to help young men-at-risk reach their greatest potential (9 months). ID 63280

Baltimore Medical System Inc.

BALTIMORE, MD

\$300,000 — Establishing a collaboration with Head Start to increase use of mental health services for recent immigrant families in Baltimore (3 years). ID 61181

Baltimore Urban Debate League

BALTIMORE, MD

\$50,000 — Developing community debates on timely health care issues for disadvantaged youth in Baltimore and New York (8 months). ID 63073

Baton Rouge Area Foundation

BATON ROUGE, LA

\$500,000 — Increasing the capacity to screen and treat post-disaster distress in Louisiana and promoting awareness of the services available (16 months). ID 59810

Kaye W. Bender, Ph.D., R.N.

TERRY, MS

\$2,863 — Consultant for RWJF's Hurricane Katrina response team in Mississippi (5 months). ID 60545

Bonnie CLAC

LEBANON, NH

\$750,000 — Expanding a car purchasing program to increase health and well-being of low-income people in New England (2 years). ID 62988

Boston University School of Public Health

BOSTON, MA

\$2,505,524 — Join Together: a national resource for improving addiction treatment quality (3 years). ID 58660

Bridge of Northeast Florida, Inc.

JACKSONVILLE, FL

\$50,000 — Expanding a successful model to prevent violence and improve academic achievement among children and adolescents (1 year). ID 60114

Bridgeport Hospital Foundation Inc.

BRIDGEPORT, CT

\$124,580 — Assessment of a model early childhood system of care for vulnerable children and families (1 year). ID 60068

Victor A. Capoccia, Ph.D.

PRINCETON, NJ

\$33,886 — Consulting for RWJF's Vulnerable Populations program area (1 year). ID 61438

Caring Across Communities: Addressing Mental Health Needs of Diverse Children and Youth

To establish school-connected mental health services for students, with emphasis on overcoming cultural and language barriers of children in immigrant and refugee families.

Program Sites

- **Asian American Recovery
Services, Inc.**

SOUTH SAN FRANCISCO, CA

\$300,000 — (3 years). ID 61049

- **Children's Crisis Treatment
Center, Inc.**

PHILADELPHIA, PA

\$299,712 — (3 years). ID 61051

- **Children's Hospital Corporation**

BOSTON, MA

\$300,000 — (3 years). ID 61056

- **Duke University School of Medicine**

DURHAM, NC

\$299,811 — (3 years). ID 61053

- **Family Services Association of
Bucks County**

LANGHORNE, PA

\$300,000 — (3 years). ID 61057

- **Imperial County Office of Education**

EL CENTRO, CA

\$300,000 — (3 years). ID 61073

- **Los Angeles Child Guidance Clinic**

LOS ANGELES, CA

\$300,000 — (3 years). ID 61068

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

■ Los Angeles Unified School District

LOS ANGELES, CA
\$300,000 — (3 years). ID 61055

■ Minneapolis Public Schools

MINNEAPOLIS, MN
\$299,945 — (3 years). ID 61064

■ New York University School of Medicine

NEW YORK, NY
\$300,000 — (3 years). ID 61050

■ University of North Carolina at Chapel Hill

CHAPEL HILL, NC
\$300,000 — (3 years). ID 61052

■ Portland Public Schools

PORTLAND, ME
\$300,000 — (3 years). ID 61061

■ Santa Cruz Community Counseling Center, Inc.

SANTA CRUZ, CA
\$300,000 — (3 years). ID 61048

■ Village Family Service Center

FARGO, ND
\$299,584 — (3 years). ID 61060

■ World Relief Group

CHICAGO, IL
\$300,000 — (3 years). ID 61058

Other Program Activities

■ George Washington University School of Public Health and Health Services

WASHINGTON, DC
\$302,378 — Expanding technical assistance to grantees and nongrantees of Caring Across Communities (31 months). ID 61284

Cash & Counseling

To expand a proven model of consumer-directed supportive services to more states, allowing thousands more older adults and people with disabilities to have choice and control over the care they receive.

■ Boston College Graduate School of Social Work

CHESTNUT HILL, MA
\$815,791 — Technical assistance and direction for Cash & Counseling (11 months). ID 49699

\$99,840 — Developing a business plan to expand the Cash & Counseling model to 36 states not participating in the program (1 year). ID 63248

Center for New Community

CHICAGO, IL
\$622,150 — Community and faith-based approach to improving social services in immigrant-dense rural communities in the Midwest and South (3 years). ID 58263

Center in Asbury Park, Inc.

ASBURY PARK, NJ
\$48,944 — Complementary Therapy Health Education Program (1 year). ID 63141

Christian Health Ministries

NEW ORLEANS, LA
\$65,000 — Sustaining post-Katrina pastoral counseling services for people with mental health needs in the greater New Orleans area (4 months). ID 63021

Communications Support for the Vulnerable Populations Program Area

To manage strategic communications for the Foundation's Vulnerable Populations program area to produce high-quality, consistent, timely products and messages that increase impact.

■ Communications Projects

MULTIPLE CONTRACTORS
\$500,000 — Communications support for the Chicago Project for Violence Prevention model (4 years). ID 56522

\$2,729,737 — Strategic communications for RWJF's Vulnerable Populations program area (1 year). ID 60306

\$1,250,000 — Strategic communications for RWJF's Addiction Prevention and Treatment activities (34 months). ID 61795

\$5,000,000 — Strategic communications for RWJF's Vulnerable Populations program area (2 years). ID 63741

Community Foundation of South Alabama

MOBILE, AL
\$150,000 — Establishing and maintaining the health component of the Community Knowledge Network to help victims of Hurricane Katrina in Mobile County, Ala. (3 years). ID 60647

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

Community Partnerships for Older Adults

To foster the efforts of local public-private partnerships to improve long-term care and supportive services systems for older adults.

Program Sites

■ Jamestown S'Klallam Tribe

SEQUIM, WA

\$511,886 — Developing comprehensive aging and long-term-care services for a rural elderly population (34 months). ID 62827

Other Program Activities

■ University of Southern Maine, Edmund S. Muskie School of Public Service

PORTLAND, ME

\$1,515,476 — Technical assistance and direction for Community Partnerships for Older Adults (1 year). ID 47892

Comprehensive Health Education Foundation

SEATTLE, WA

\$25,000 — Feasibility study for expanding In SHAPE, a wellness activity program for adults with mental illness (6 months). ID 63029

Corporation for Supportive Housing

NEW HAVEN, CT

\$4,200,000 — Taking Health Care Home: a national initiative to reduce chronic homelessness through the creation of supportive housing (2 years). ID 59348

Corporation for Supportive Housing

NEW YORK, NY

\$697,682 — Demonstration of supportive housing for chronically homeless families with children at risk for abuse and neglect (30 months). ID 58836

Court Appointed Special Advocate of Philadelphia County

PHILADELPHIA, PA

\$49,500 — Increasing the number of Court Appointed Special Advocates in Philadelphia County for children in foster care (1 year). ID 63296

DePelchin Children's Center

HOUSTON, TX

\$243,841 — Building a network of evidence-based, trauma-focused therapeutic services for children evacuated during Hurricane Katrina (1 year). ID 59511

Faith in Action

To expand the continued replication of the Interfaith Volunteer Caregivers Model, providing volunteer caregiving to people of all ages with chronic health conditions.

Program Sites

■ United Ways of Alabama

MONTGOMERY, AL

\$75,000 — (2 years). ID 61823

Other Program Activities

■ Wake Forest University School of Medicine

WINSTON-SALEM, NC

\$1,376,730 — Technical assistance and direction for Faith in Action (15 months). ID 60210

Family Violence Prevention Fund

SAN FRANCISCO, CA

\$95,804 — Identifying and highlighting innovative program models for addressing intimate partner violence in immigrant and refugee communities (5 months). ID 63180

City of Fremont Human Services Department

FREMONT, CA

\$300,000 — Using trusted community volunteers to help older immigrants find culturally appropriate services (2 years). ID 57914

George Washington University School of Public Health and Health Services

WASHINGTON, DC

\$56,762 — Expanding a learning community: including Fresh Ideas grantees in the Caring Across Communities grantee meeting (9 months). ID 63282

Georgetown University Institute for Health Care Research and Policy

WASHINGTON, DC

\$400,000 — Strategic communications effort to reduce young people's exposure to alcohol advertising (6 months). ID 61292

State of Georgia Department of Human Resources

ATLANTA, GA

\$250,000 — Implementing a domestic violence intervention program for refugee men in Georgia communities (3 years). ID 62402

Grantmakers in Aging Inc.

DAYTON, OH

\$30,000 — Grantmakers in Aging 2007 Annual Conference (1 year). ID 62070

Health Care Centers in Schools

BATON ROUGE, LA

\$100,000 — Planning electronic medical records to ensure integrated care for children in Baton Rouge, La. (1 year). ID 61978

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

Home Box Office

NEW YORK, NY

\$745,000 — HBO program and campaign to advance the understanding of drug and alcohol addiction as a chronic disease (17 months). ID 58181

Howard University Center for Drug Abuse Research

WASHINGTON, DC

\$50,000 — Dissemination efforts for the Blue Ribbon Commission Report on Racial Disparities in Substance Abuse Policies (1 year). ID 61283

University of Illinois at Chicago School of Public Health

CHICAGO, IL

\$1,825,588 — Technical assistance and dissemination of the Chicago Project for Violence Prevention model (3 years). ID 60697

Impact Strategies Inc.

WASHINGTON, DC

\$3,990,980 — Training support and technical assistance to improve the quality and reach of programs for disadvantaged youth (3 years). ID 60267

Injury Free Coalition for Kids: Dissemination of a Model Injury Prevention Program for Children and Adolescents

To reduce and prevent injuries to children through a hospital-based, research-driven model implemented in partnership with coalitions of community stakeholders.

■ Columbia University Mailman School of Public Health

NEW YORK, NY

\$99,541 — Technical assistance and direction for RWJF's Injury Free Coalition for Kids (11 months). ID 63416

Johns Hopkins University Bloomberg School of Public Health

BALTIMORE, MD

\$114,899 — Evaluation of a street outreach program for youth violence prevention (18 months). ID 59598

Libertae, Inc.

BENSALEM, PA

\$50,000 — Increasing psychiatric support to addicted women in a residential program in Bucks County, Pa. (1 year). ID 63396

Living Cities Inc.: The National Community Development Initiative

NEW YORK, NY

\$3,000,000 — National partnership to build healthier communities: 2007–2010 (3 years). ID 61531

Louisiana Public Health Institute

NEW ORLEANS, LA

\$482,775 — Disaster response training on mental and behavioral health skills for school health nurses (2 years). ID 59697

\$745,198 — Developing a health information management system for New Orleans' coordinated school-based health centers (3 years). ID 59701

\$33,172 — Consulting services for reporting to RWJF on the local and state perspective of the recovery from Hurricane Katrina (11 months). ID 60182

Louisiana State University Health Sciences Center

NEW ORLEANS, LA

\$749,695 — Addressing the mental health needs of displaced children and families in the aftermath of Hurricane Katrina (1 year). ID 59474

Loyola University New Orleans

NEW ORLEANS, LA

\$50,000 — Mobile Market: providing fresh local foods, cleaning products and public health information to neighborhoods in New Orleans (1 year). ID 63535

Medical Center of Louisiana Foundation

NEW ORLEANS, LA

\$1,242,384 — Technical assistance for a new post-Katrina safety net medical center designed to improve health care (2 years). ID 59929

Memorial Hospital at Gulfport Foundation Inc.

GULFPORT, MS

\$98,000 — Providing free school-based mental health services in the Mississippi Gulf Coast post-Katrina (6 months). ID 59369

University of Michigan School of Public Health

ANN ARBOR, MI

\$167,672 — Research on integrated health, social, human services and financial systems for vulnerable families (1 year). ID 60660

Morehouse School of Medicine

ATLANTA, GA

\$455,689 — Developing a telehealth care mental health program in four Gulf Coast states affected by Hurricanes Katrina and Rita (2 years). ID 59468

National Academy of Sciences

WASHINGTON, DC

\$500,000 — Studying the impact depression prevention and treatment have on parenting practices and healthy child development (20 months). ID 61299

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

National Demonstration of Early Detection, Intervention and Prevention of Psychosis in Adolescents and Young Adults

To replicate the Portland Identification and Early Referral (PIER) Program that uses evidence-based psychosocial and pharmacologic interventions in the early identification and treatment of adolescents and young adults with severe mental illness.

Program Sites

- **University of California, Davis**
DAVIS, CA
\$1,999,872 — (4 years). ID 61264
- **Mid-Valley Behavioral Care Network**
SALEM, OR
\$2,000,000 — (4 years). ID 61266
- **North Shore Long Island Jewish Medical Center, Inc.**
GLEN OAKS, NY
\$1,999,918 — (4 years). ID 61430
- **Washtenaw Community Health Organization**
YPSILANTI, MI
\$2,000,000 — (4 years). ID 61265

Other Program Activities

- **Maine Medical Center**
PORTLAND, ME
\$1,202,409 — Technical assistance and direction for RWJF's National Demonstration of Early Detection, Intervention and Prevention of Psychosis in Adolescents and Young Adults (1 year). ID 58920

- **University of Southern Maine, Edmund S. Muskie School of Public Service**
PORTLAND, ME
\$487,375 — Evaluation of community education and outreach projects for RWJF's National Demonstration of Early Detection, Intervention and Prevention of Psychosis in Adolescents and Young Adults (4 years). ID 62200

National Foundation for the Centers for Disease Control & Prevention Inc.

ATLANTA, GA
\$3,186,133 — Integrating prevention strategies into organizations that address intimate partner violence (4 years). ID 61500

NCB Capital Impact

ARLINGTON, VA
\$725,538 — Implementing financial and clinical benchmarking systems in the replication of Green House's small community homes as alternatives to nursing homes (3 years). ID 63346

NetWork for Better Futures

MINNEAPOLIS, MN
\$2,800,000 — Demonstration of an integrated network providing an array of services to men with histories of substance abuse, mental illness and homelessness (3 years). ID 63040

State of New Jersey Department of Human Services, Division of Disability Services

TRENTON, NJ
\$300,000 — Improving methods for providing skilled nursing care so people with disabilities or chronic illnesses can leave institutions or remain in their homes (3 years). ID 61213

University of New Mexico Health Sciences Center

ALBUQUERQUE, NM
\$49,943 — Support for the 2008 Native American Cancer Education Leadership Institute to build and strengthen community capacity to address cancer (5 months). ID 63319

New Routes to Community Health

To employ the Sound Partners model of community collaboration to help new immigrants in up to 10 communities around the United States address challenges by using the power of local media.

Program Sites

- **Benton Foundation**
WASHINGTON, DC
\$4,018,264 — (4 years). ID 58665

Other Program Activities

- **Benton Foundation**
WASHINGTON, DC
\$83,059 — Supplemental funding for technical assistance and direction for New Routes to Community Health (4 months). ID 62114

Nurse Family Partnership, Inc.

DENVER, CO
\$10,000,000 — Replicating and sustaining the Nurse-Family Partnership nationwide (3 years). ID 62870

Open Society Institute

NEW YORK, NY
\$775,000 — Tracking measures of quality representing the use of National Quality Forum proven practices in addiction treatment programs (28 months). ID 62006

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

Paths to Recovery: Changing the Process of Care for Substance Abuse Programs

To strengthen the addiction treatment system's ability to successfully use process improvement techniques toward increasing patients' access to and retention in addiction treatment programs.

- **University of Wisconsin–Madison**
MADISON, WI
\$1,129,780 — Technical assistance and direction for Paths to Recovery (1 year). ID 58190

Philadelphia Mural Arts Advocates PHILADELPHIA, PA

\$39,286 — Enhancing youth violence prevention programs (1 year). ID 60106

Keshia M. Pollack, Ph.D., M.P.H. BALTIMORE, MD

\$10,452 — Review of employee assistance programs and intimate partner violence prevention (1 month). ID 61436

Population Media Center, Inc. SHELburne, VT

\$25,000 — Exploring ways to deliver a scripted drama on a health issue via new technologies and communications platforms (7 months). ID 63089

Preventing Relationship Violence Among Youth

To fund a national effort to develop and implement effective strategies to prevent relationship violence among youth.

- **Family Violence Prevention Fund**
SAN FRANCISCO, CA
\$147,350 — Planning for Preventing Relationship Violence Among Youth (6 months). ID 61685
\$1,115,028 — Technical assistance and direction for Preventing Relationship Violence Among Youth (1 year). ID 62993

Rebecca Project for Human Rights WASHINGTON, DC

\$40,000 — Updating a Web site to be more informative and interactive for patients in recovery and policy-makers (1 year). ID 61225

Reclaiming Futures: Communities Helping Teens Overcome Drugs, Alcohol and Crime

To develop new service delivery models that integrate comprehensive services into the juvenile justice system and promote the creation of community-based systems of care for substance-abusing youthful offenders.

Program Sites

- **Great Lakes Recovery Centers Inc.**
MARQUETTE, MI
\$149,875 — (19 months). ID 61233
- **Kentucky River Community Care Inc.**
JACKSON, KY
\$150,000 — (2 years). ID 61349
- **King County Mental Health and Chemical Abuse and Dependency Services Division**
SEATTLE, WA
\$150,000 — (2 years). ID 61166

Montgomery County Juvenile Court DAYTON, OH

\$150,000 — (2 years). ID 61183

New Futures Inc. EXETER, NH

\$150,000 — (18 months). ID 61351

Portland State University PORTLAND, OR

\$150,000 — (20 months). ID 62396

County of Santa Cruz Probation Department Santa Cruz, CA

\$150,000 — (2 years). ID 61015

Sinte Gleska University, Sicangu Policy Institute MISSION, SD

\$150,000 — (2 years). ID 61234

United Way of Anchorage ANCHORAGE, AK

\$150,000 — (2 years). ID 61653

Other Program Activities

- **Chapin Hall Center for Children at the University of Chicago**
CHICAGO, IL
\$60,000 — Coordination of local evaluations of Reclaiming Futures (7 months). ID 61517
- **Metropolitan Group**
CHICAGO, IL
\$11,600 — Communications consultant for Reclaiming Futures: Chicago (4 months). ID 58693
- **Portland State University**
PORTLAND, OR
\$1,144,817 — Technical assistance and direction for the Reclaiming Futures learning collaborative (1 year). ID 61350

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

■ Urban Institute

WASHINGTON, DC

\$100,247 — Cost-benefit analysis of Reclaiming Futures (8 months). ID 61516

Research Foundation of the City University of New York

NEW YORK, NY

\$149,650 — Evaluating a community-oriented corrections health model (2 years). ID 58767

Restaurant Opportunities Center of New York City

NEW YORK, NY

\$300,000 — Health and safety education and services and advocacy training for immigrant restaurant workers in New York City (3 years). ID 61187

Robert Wood Johnson Foundation Local Funding Partnerships

To continue a matching grants program to establish partnerships between RWJF and local grantmakers in support of innovative, community-based projects that improve health and health care for vulnerable populations.

Program Sites

■ Catholic Social Service of the Diocese of Rapid City

RAPID CITY, SD

\$50,000 — High-risk behavior prevention curriculum for Lakota youth on reservations in South Dakota (1 year). ID 62108

■ Children's Hospital of Wisconsin - Fox Valley

NEENAH, WI

\$500,000 — Creating new mental health services for children in an underserved seven-county rural area of Wisconsin (4 years). ID 62089

■ Cincinnati Union Bethel

CINCINNATI, OH

\$438,850 — Helping women involved in prostitution move toward safety, recovery, empowerment and community reintegration (4 years). ID 62102

■ Epworth Children and Family Services Inc.

ST. LOUIS, MO

\$500,000 — Preparing teens to leave the foster care system as self-sufficient young adults (3 years). ID 62109

■ Homeboy Industries

LOS ANGELES, CA

\$500,000 — Providing comprehensive mental health care to help youth and young adults transition out of gangs (4 years). ID 62088

■ Knoxville-Knox County Community Action Committee

KNOXVILLE, TN

\$450,485 — Launching affordable referral services to help low-income seniors with medical appointments, transportation and home repairs (4 years). ID 62099

■ Oregon Law Center

PORTLAND, OR

\$500,000 — Reducing the incidence of workplace sexual assault and harassment of farm workers from indigenous cultures in Oregon (4 years). ID 62112

■ Outside In

PORTLAND, OR

\$500,000 — Providing a comprehensive system of social and medical services to vulnerable people displaced by inner-city gentrification (3 years). ID 62103

■ Transitional Living Services, Inc.

MILWAUKEE, WI

\$500,000 — Creating a crisis resource center for Milwaukee County adults with mental illness (3 years). ID 62105

■ Volunteers for the Homebound and Family Caregivers, Inc.

BOCA RATON, FL

\$500,000 — Providing support services for middle school youth caring for ill or disabled family members (4 years). ID 62113

■ Wayside Youth & Family Support Network

FRAMINGHAM, MA

\$493,000 — Providing accessible, comprehensive, single point-of-entry transition services for at-risk youth from the streets, criminal justice or foster care (3 years). ID 62110

■ Westside Children's Center

CULVER CITY, CA

\$500,000 — Providing a network of mental health services to families with children 0–3 years old (4 years). ID 62111

Other Program Activities

■ Health Research & Educational Trust of New Jersey

PRINCETON, NJ

\$1,460,475 — Technical assistance and direction for Robert Wood Johnson Foundation Local Funding Partnerships (1 year). ID 55694

San Diego State University Research Foundation

SAN DIEGO, CA

\$59,877 — Effectiveness of working relationships among family organizations and children's mental health clinics: follow-up to a national survey (1 year). ID 61499

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

San Francisco Foundation Community Initiative Funds

SAN FRANCISCO, CA

\$50,000 — Supporting opportunities and models for expanding philanthropic leadership on questions of demographic inclusiveness (1 year). ID 61215

Sickness Prevention Achieved Through Regional Collaboration Inc.

LAKEVILLE, CT

\$746,350 — Increasing vaccination clinics at polling places and establishing Vote and Vaccinate as a routine, predictable public health practice (2 years). ID 63123

State Associations of Addiction Services

WASHINGTON, DC

\$25,000 — Workshops on measurement and quality improvement at the second annual National Conference for Executives and Senior Managers in Addiction Services (4 months). ID 61424

Substance Abuse Policy Research Program

To encourage experts in public health, law, political science, medicine, sociology, criminal justice, economics, psychology, and other behavioral and policy sciences to address issues of substance abuse.

Program Sites

■ University of California, Los Angeles, Integrated Substance Abuse Programs

LOS ANGELES, CA

\$99,973 — Disaster planning in the context of methadone treatment regulation (1 year). ID 61374

■ University of California, San Francisco, Institute for Health Policy Studies

SAN FRANCISCO, CA

\$99,605 — Informing policy-makers about the roles of substance abuse in the lives of welfare families (1 year). ID 62098

\$204,692 — Understanding the role of providers and consumers in the engagement and retention of homeless individuals in substance abuse treatment programs (2 years). ID 63119

■ Cornell University, Joan and Sanford I. Weill Medical College

NEW YORK, NY

\$99,997 — Conducting a cost-effectiveness analysis of buprenorphine maintenance treatment for opioid dependence (2 years). ID 63265

■ Dartmouth Medical School

HANOVER, NH

\$75,450 — Multistate collaborative to enhance policy and implement evidence-based practices for persons with co-occurring disorders in addiction treatment (1 year). ID 63110

■ University of Illinois at Chicago

CHICAGO, IL

\$100,000 — Evaluating the impact of anti-drug TV advertising on teenage attitudes, beliefs and behaviors related to drug use (1 year). ID 62708

■ University of Illinois at Chicago College of Business Administration

CHICAGO, IL

\$99,948 — Assessing treatment quality and effectiveness among priority and nonpriority clients in Illinois (1 year). ID 62626

■ Michigan State University School of Social Work

EAST LANSING, MI

\$98,030 — Evaluating departments of corrections as purchasers of community-based substance abuse treatment (1 year). ID 60277

■ University of Minnesota School of Public Health

MINNEAPOLIS, MN

\$398,801 — Assessing comprehensiveness and quality of alcohol screening, treatment and prevention systems for young adults within educational systems (2 years). ID 63118

■ New York Academy of Medicine

NEW YORK, NY

\$99,889 — Investigating policy and practice implementations of the coordination of buprenorphine treatment and behavioral drug treatment services (1 year). ID 61231

\$400,000 — Evaluation of community-involved pharmacists in providing referrals for intravenous drug users via the New York State Expanded Syringe Access Program (2 years). ID 62705

■ Northwest Professional Consortium, Inc.

PORTLAND, OR

\$99,969 — Evaluation of incentive-based funding for Oregon drug treatment systems (2 years). ID 63260

■ Oregon Health and Science University

PORTLAND, OR

\$99,985 — Study on the impact of Oregon's evidence-based practice mandate for substance abuse treatment (15 months). ID 62004

2007 Grants List

{Vulnerable Populations}



Robert Wood Johnson Foundation

■ Rand Corporation

SANTA MONICA, CA

\$99,450 — Geostatistical analysis of disparities in alcohol environments around schools and homes, adolescent drinking patterns, and alcohol control policy (2 years). ID 63262

■ Research Foundation of State University of New York

ALBANY, NY

\$96,283 — Implementation of evidence-based addiction treatment in community settings (2 years). ID 63105

■ University of Washington

SEATTLE, WA

\$39,957 — Evaluation of a housing program for chronic public inebriates and its effect on treatment engagement and outcomes (1 year). ID 63414

■ University of Washington College of Architecture and Urban Planning

SEATTLE, WA

\$97,381 — Spatial and temporal analysis studying the effectiveness of safe needle disposal programs for injection drug users (1 year). ID 61232

Other Program Activities

■ Center for Creative Leadership

GREENSBORO, NC

\$831,570 — Technical assistance and direction for RWJF's Substance Abuse Policy Research Program (1 year). ID 58900

Tides Canada Foundation

VANCOUVER, BRITISH COLUMBIA

\$398,273 — Developing Web-based personal support networks for people with disabilities, older adults, and others who are vulnerable and isolated (15 months). ID 62707

Tulane University School of Public Health and Tropical Medicine

NEW ORLEANS, LA

\$49,974 — Development of a tracking system to collect household-level data and information on resources available for recovery from Hurricane Katrina (1 year). ID 57991

Urban Strategies Council

OAKLAND, CA

\$398,395 — Developing data and policy tools to address the public health concerns related to prisoners re-entering communities in California (1 year). ID 57323

Virginia Commonwealth University School of Medicine

RICHMOND, VA

\$49,984 — Establishing a policy center focused on hunger, homelessness, illness, inadequate education and poverty (1 year). ID 63408

University of Wisconsin–Madison College of Engineering

MADISON, WI

\$2,044,966 — Establishing a national resource center on quality in addiction treatment (3 years). ID 59714

Youth Venture

ARLINGTON, VA

\$1,218,349 — Investing in youth-led social change in vulnerable communities (3 years). ID 59318

2007 Grants List

{Pioneer}



Robert Wood Johnson Foundation

American Medical Informatics Association Inc.

BETHESDA, MD

\$299,532 — Development of applied clinical informatics as a medical specialty (18 months). ID 57988

Archimedes, Inc.

OAKLAND, CA

\$15,600,000 — Building the Archimedes Health Care Simulator (ARChES) (5 years). ID 57707

Association of American Medical Colleges

WASHINGTON, DC

\$50,000 — Symposium on how partnerships between academic health centers and the health industry impact medical decision-making (10 months). ID 60348

Common Good Institute Inc.

NEW YORK, NY

\$994,560 — Designing a reliable system of medical justice (2 years). ID 58662

Communications Support for the Pioneer Program Area

To manage strategic communications for the Foundation's Pioneer program area to produce high-quality, consistent, timely products and messages that increase impact.

■ Communications Project

MULTIPLE CONTRACTORS

\$2,000,000 — Strategic communications for RWJF's Pioneer program area (2 years). ID 59898

Digitalmill, Inc.

PORTLAND, ME

\$48,817 — Exploring the role of video and computer games as a medium for health and health care messaging (6 months). ID 61102

George Washington University

WASHINGTON, DC

\$696,500 — Development of national rapid learning systems (3 years). ID 60413

Global Business Network, L.L.C.

SAN FRANCISCO, CA

\$138,600 — Using scenarios as a platform for portfolio review and adaptation (6 months). ID 59686

\$165,810 — Scenario planning for personal health technology strategies for RWJF's Project HealthDesign (1 year). ID 63464

Harvard Medical School

BOSTON, MA

\$653,556 — Creating datasets and statistical methods enabling health service researchers to explore how health outcomes and behaviors spread in social networks (3 years). ID 58729

Health Games Research: Advancing Effectiveness of Interactive Games for Health

To build the field and advance knowledge about the intersection of video/computer games and health and health care through a national program that emphasizes applied research and convening.

■ University of California, Santa Barbara

SANTA BARBARA, CA

\$388,980 — Technical assistance and direction for Health Games Research (1 year). ID 62972

■ Communications Projects

MULTIPLE CONTRACTORS

\$17,822 — Planning for Health Games Research (4 months). ID 62046

\$318,626 — Administrative support office for Health Games Research (1 year). ID 62979

■ Digitalmill, Inc.

PORTLAND, ME

\$989,250 — Convening about Health Games Research (54 months). ID 63001

HopeLab Foundation Inc.

REDWOOD CITY, CA

\$714,772 — Launching "Ruckus Nation," an idea competition for innovative products to increase physical activity in middle school-aged children (1 year). ID 61645

Mercer Human Resource Consulting LLC

SAN FRANCISCO, CA

\$194,560 — Exploring low-cost health care delivery alternatives for low-wage earners in Atlantic City, N.J. (1 year). ID 56351

National Academy of Sciences–National Research Council

WASHINGTON, DC

\$25,000 — Studying information technology problems faced by health care systems using electronic health records (1 year). ID 59392

National Board of Medical Examiners

PHILADELPHIA, PA

\$28,000 — Conference to plan a pilot for an electronic physician portfolio (1 month). ID 63070

Pacific Vision Foundation

SAN FRANCISCO, CA

\$386,623 — Study and creation of a self-financing eye clinic in San Francisco for all patients regardless of their ability to pay (1 year). ID 60737

2007 Grants List

{Pioneer}



Robert Wood Johnson Foundation

Project HealthDesign: Rethinking the Power and Potential of Personal Health Records

To expand a vision of personal health records and encourage the market to develop products that meet the diverse needs of patients.

Program Sites

- **T.R.U.E. Research Foundation, Inc.**
SAN ANTONIO, TX
\$136,308 — Personal health application for adult diabetes self-management (9 months). ID 63415

Other Program Activities

- **Vanderbilt University,
Center for Better Health**
NASHVILLE, TN
\$200,000 — Design consultancy in support of Project HealthDesign (7 months). ID 59897
- **University of Wisconsin–Madison
School of Nursing**
MADISON, WI
\$354,696 — Technical assistance and direction for Project HealthDesign (1 year). ID 61163

Resources for the Future Inc.

WASHINGTON, DC

\$74,742 — Dissemination of policy ideas on antibiotic resistance to key stakeholders and opinion leaders (4 months). ID 60225

\$1,798,500 — Continuation of short- and long-term policy responses to the challenge of antibiotic resistance (3 years). ID 61119

University of Rochester Center for Future Health

ROCHESTER, NY

\$800,976 — Creating synergies between personal health monitoring and machine health monitoring (1 year). ID 60563

St. Joseph Hospital Foundation

BELLINGHAM, WA

\$30,000 — Developing patient-driven perspectives on patient-centered care (18 months). ID 59988

University of Wisconsin–Madison Center for Health Systems Research and Analysis

MADISON, WI

\$49,586 — Exploring how the virtual world of secondlife.com can improve substance abuse treatment outcomes (6 months). ID 61520

Working Today

BROOKLYN, NY

\$380,000 — Using consumer-directed health plans to encourage preventive and wellness care (1 year). ID 60283

Yale University School of Medicine

NEW HAVEN, CT

\$224,986 — Evolving toward effective and efficient health care decision-making based on health outcomes priorities among adults with multiple health concerns (2 years). ID 58381

2007 Grants List

{Other}



Robert Wood Johnson Foundation

AcademyHealth

WASHINGTON, DC

\$95,417 — Health services research summit to address the field's infrastructure needs (1 year). ID 60350

Burness Communications, Inc.

BETHESDA, MD

\$537,510 — Producing and distributing television news stories on Foundation-funded projects (6 months). ID 50707

\$513,710 — Producing and distributing television news stories on Foundation-funded projects (5 months). ID 51484

University of California, Los Angeles

LOS ANGELES, CA

\$26,044 — Scientific advisory group for the Pew/RWJF Hispanic survey on health behavior and treatment (3 months). ID 62379

University of California, Los Angeles, School of Public Affairs

LOS ANGELES, CA

\$27,501 — Analysis of U.S. public opinion on health and health care policy (9 months). ID 59825

C-Change, Inc.

WASHINGTON, DC

\$1,000,000 — Collaborative effort to develop and publicly disseminate information on cancer prevention and early detection (1 year). ID 61529

Center for Effective Philanthropy

CAMBRIDGE, MA

\$2,000,000 — Support for the ongoing activities of the Center for Effective Philanthropy (4 years). ID 62322

Center for Excellence in Health Care Journalism

COLUMBIA, MO

\$750,000 — National conference of the Association of Health Care Journalists (3 years). ID 62610

City University of New York Graduate School of Journalism

NEW YORK, NY

\$50,000 — Using peer-to-peer journalism and ethnic media to educate residents in Hunts Point, the South Bronx, N.Y., about diabetes management and obesity (2 years). ID 63178

Communication Network

NAPERVILLE, IL

\$44,808 — Developing and disseminating a baseline description of "state-of-the-art" uses of online communications among private philanthropies (1 year). ID 63318

Communications Projects

MULTIPLE CONTRACTORS

\$128,067 — Publishing the RWJF Anthology Volume XI - Phase I (1 month). ID 50745

\$640,333 — Publishing the RWJF Anthology Volume XI - Phase II (10 months). ID 50746

\$1,622,500 — Building relationships between RWJF grantees and policy-makers (1 year). ID 55752

Continental Micronesia Inc. Association of Pacific Island

HAGATNA, GUAM

\$49,869 — Replacing health sciences textbooks, electronic resources and distance learning equipment destroyed by a typhoon (1 year). ID 57095

Council of New Jersey Grantmakers Inc.

TRENTON, NJ

\$115,000 — Connecting grantees of Council of New Jersey Grantmakers members with their congressional and state legislative leaders and policy-makers (1 year). ID 60023

Foundation Center

NEW YORK, NY

\$250,000 — Data collection and analysis of the foundation field (3 years). ID 53592

Grantmakers for Effective Organizations

WASHINGTON, DC

\$74,987 — Promoting organizational learning as a strategy to improve nonprofit effectiveness (1 year). ID 60236

Grants Managers Network Inc.

METAIRIE, LA

\$50,000 — Developing national standards to improve grantmaking practice from application through reporting (1 year). ID 61272

Greater Washington Educational Telecommunications Association Inc.

ARLINGTON, VA

\$100,294 — Bridge grant for news collaboration with the Health and Health Policy Unit of "The NewsHour with Jim Lehrer" (1 month). ID 59465

2007 Grants List

{Other}



Robert Wood Johnson Foundation

Improving the Science of Continuous Quality Improvement Program and Evaluation

To improve our ability to understand the potential of continuous quality improvement processes to result in sustainable grantee improvement.

Program Sites

■ Brentwood Biomedical Research Institute Inc.

SEPULVEDA, CA

\$50,000 — Enhancing health care quality improvement evaluation and practice (6 months). ID 63298

■ Susanne Salem-Schatz, Sc.D.

NEWTON, MA

\$91,940 — Ongoing collaborative effort to enhance RWJF's Quality Improvement evaluations and improve staff's ability to learn across the program area (2 years). ID 63313

Other Program Activities

■ Communications Project

MULTIPLE CONTRACTORS

\$104,612 — Administrative support office for RWJF's Improving the Science of Continuous Quality Improvement Program and Evaluation (9 months). ID 63570

University of Michigan Institute for Social Research

ANN ARBOR, MI

\$997,940 — Collecting, archiving and publicly sharing data for RWJF's Health and Medical Care Archive, 2007–2012 (5 years). ID 51497

Morehouse School of Medicine

ATLANTA, GA

\$544,284 — Development plan and fundraising strategy for the Satcher Health Leadership Institute to train minority leaders to address health care disparities (2 years). ID 59999

\$239,474 — World Health Organization Commission on Social Determinants of Health in the United States (6 months). ID 62898

National Academy of Sciences—Institute of Medicine

WASHINGTON, DC

\$150,000 — Study of the effects on health services research of the Health Insurance Portability and Accountability Act's (HIPAA) 2003 Privacy Rule (20 months). ID 61342

National Organization on Disability

NEW YORK, NY

\$500,000 — Studying the transition of disabled soldiers returning home and the implementation of a career program (3 years). ID 62720

OMG Center for Collaborative Learning

PHILADELPHIA, PA

\$310,200 — Workshop on internal evaluation for grantees (26 months). ID 50690

\$50,000 — Building foundation support for evaluation (1 year). ID 59835

Project Hope — The People-to-People Health Foundation, Inc.

MILLWOOD, VA

\$250,000 — *Health Affairs*-sponsored health policy summit and book on the challenges of health care reform (6 months). ID 62895

Rand Corporation

SANTA MONICA, CA

\$1,200,798 — Helping the New Orleans area community develop improved, more culturally relevant and evidence-based mental health services (2 years). ID 60562

Rutgers, The State University, The Center for State Health Policy

NEW BRUNSWICK, NJ

\$240,797 — Policy analysis support at Rutgers University for RWJF Impact Framework (4 months). ID 61344

\$2,070,700 — Renewal of Rutgers Policy Analyst Program for policy fellows (27 months). ID 61402

St. John of God Retirement and Care Center

LOS ANGELES, CA

\$50,000 — Music, nature and cognitive stimulation to enhance quality of life for Alzheimer's patients (1 year). ID 62976

Small Supplements for Select Closing Grants

To provide funds for managed transitions of key grants.

Program Sites

■ Academy for Educational Development Inc.

WASHINGTON, DC

\$100,000 — Disseminating novel approaches to understanding the consumer perspective on tobacco cessation (1 year). ID 63362

\$100,000 — Designing innovations in tobacco cessation products and services to boost treatment use and national quit rates (1 year). ID 63363

2007 Grants List

{Other}



Robert Wood Johnson Foundation

- **Arkansas Children's Hospital Research Institute**
LITTLE ROCK, AR
\$59,984 — Increasing elementary school students' access to nutritious food and physical activity (14 months). ID 63358
- **Boston University School of Dental Medicine**
BOSTON, MA
\$99,954 — Expanding the network of mentors and advisers and pre-clinical experiences available to dental students (1 year). ID 63337
- **University of California, Los Angeles, School of Public Health**
LOS ANGELES, CA
\$49,542 — Dissemination of promising strategies to influence organizational sociocultural environments to promote physical activity (1 year). ID 63354
- **California School Boards Foundation**
WEST SACRAMENTO, CA
\$99,992 — Disseminating the results of the Successful Students Through Healthy Food and Fitness Policies research project (1 year). ID 63174
- **Children's Hospital Medical Center**
CINCINNATI, OH
\$59,422 — Testing the use of high school student peer counselors to teach diabetes and obesity awareness to elementary school students (19 months). ID 63357
- **University of Colorado at Denver and Health Sciences Center**
DENVER, CO
\$49,999 — Online guide to research and practice on mapping the local environment with children to promote healthy development (1 year). ID 63344
\$49,966 — Disseminating a report on the effects of inner-city school playground redevelopment on physical activity levels in children (1 year). ID 63351
- **Columbia University, New York State Psychiatric Institute**
NEW YORK, NY
\$99,996 — Evaluating clinical and economic systems strategies to improve the quality of depression treatment in primary care settings (1 year). ID 63176
- **University of Connecticut School of Dental Medicine**
FARMINGTON, CT
\$97,198 — Increasing the enrollment of underrepresented minority students and ensuring diversity in the dental workforce (1 year). ID 63336
- **Dartmouth Medical School**
HANOVER, NH
\$79,996 — Disseminating a primary-care-based toolkit to reduce adolescent health risk behaviors (1 year). ID 63171
- **FirstHealth of the Carolinas Inc.**
PINEHURST, NC
\$50,000 — Disseminating a toolkit to encourage replication of an intergenerational project to establish community gardens with after-school programs (1 year). ID 63167
- **Greater Trenton C.M.H.C. Inc.**
TRENTON, NJ
\$60,000 — Replicating and disseminating lessons learned about serving prisoners with mental illness (1 year). ID 63162
- **Hamilton County General Health District**
CINCINNATI, OH
\$50,000 — Expanding development and implementation of school health advisory councils (1 year). ID 63161
- **Howard University College of Dentistry**
WASHINGTON, DC
\$98,754 — Hiring qualified staff to operate a dental clinic as a patient care delivery system (1 year). ID 63158
- **University of Illinois at Chicago College of Dentistry**
CHICAGO, IL
\$100,000 — Increasing community-based service-learning experiences for senior dental students and increasing enrollment of underrepresented minority students (16 months). ID 63170
- **Isles Inc.**
TRENTON, NJ
\$65,000 — Disseminating lessons learned about the Trenton Spirit Walk (1 year). ID 63166
- **Marshall University Research Corporation**
HUNTINGTON, WV
\$50,000 — Replicating a healthy active children through community leadership program in other rural communities (1 year). ID 63165

2007 Grants List

{Other}



Robert Wood Johnson Foundation

- **Meharry Medical College
School of Dentistry**
NASHVILLE, TN
\$100,000 — Expanding recruitment of rural and minority students (1 year). ID 63172
 - **Michigan State University
College of Human Medicine**
EAST LANSING, MI
\$80,000 — Disseminating a new delivery model that integrates health behavior change services into primary care practices (1 year). ID 63160
 - **University of Mississippi**
UNIVERSITY, MS
\$50,000 — Defining activity-friendly environments in the rural south (1 year). ID 63348
 - **Morristown Memorial
Health Foundation Inc.**
MORRISTOWN, NJ
\$75,000 — Expanding a Web-based nutrition and fitness program for adolescents (1 year). ID 63164
 - **National Council on the Aging Inc.**
WASHINGTON, DC
\$99,478 — Transforming Active Options for Aging Americans to a sustainable online resource connecting people to community-based physical activity opportunities (1 year). ID 63345
 - **New Jersey After 3 Inc.**
NEW BRUNSWICK, NJ
\$25,000 — Developing a fitness and health practices manual customized for after-school programs (1 year). ID 63163
 - **University of North Carolina at
Chapel Hill School of Medicine**
CHAPEL HILL, NC
\$100,000 — Producing a training manual for public health departments to use to promote preventive health behavior services in primary care practices (1 year). ID 63157
 - **Oasis Institute**
ST. LOUIS, MO
\$49,966 — Developing a toolkit for a replicable and sustainable intergenerational model to combat childhood obesity (1 year). ID 63352
 - **Ohio State University
College of Dentistry**
COLUMBUS, OH
\$98,560 — Increasing the number of underrepresented minorities recruited to dental school (1 year). ID 63152
 - **University of Rochester
School of Medicine and Dentistry**
ROCHESTER, NY
\$100,000 — Advancing, disseminating and institutionalizing childhood obesity environmental and policy interventions (1 year). ID 63356
 - **University of Southern Maine**
GORHAM, ME
\$50,000 — Studying the interaction between children and the elements in their environment that impact physical activity in rural communities (1 year). ID 63347
 - **Stanford University
School of Medicine**
STANFORD, CA
\$80,000 — Designing a guide to recruit and retain Native Americans for Internet-based diabetes self-management programs (1 year). ID 63156
 - **Tufts University**
BOSTON, MA
\$50,031 — Disseminating a report about physical activity behaviors in a diverse population of low-income children living in the rural United States (1 year). ID 63349
 - **Virginia Commonwealth University
School of Medicine**
RICHMOND, VA
\$79,990 — Interface to facilitate smoking quitline referrals for electronic medical records (1 year). ID 63173
 - **Washington University in St. Louis
School of Medicine**
ST. LOUIS, MO
\$100,000 — Dissemination of lessons learned from RWJF's Building Community Supports for Diabetes Care program (1 year). ID 63153
\$50,000 — Compiling data and lessons learned from RWJF's Obesity Prevention in Children: Synergy with Diabetes Initiative program (1 year). ID 63159
 - **West Virginia University
Research Corporation**
MORGANTOWN, WV
\$99,962 — Designing, implementing and evaluating an underrepresented minority dental student leadership program (1 year). ID 63169
- Other Program Activities**
- **Mary Ann Scheirer**
PRINCETON, NJ
\$39,600 — Follow-up interviews and surveys to determine how transitional supplement grants were used in their grantee agencies (4 months). ID 60509

2007 Grants List

{Other}



Robert Wood Johnson Foundation

Spitfire Strategies, LLC

WASHINGTON, DC

\$60,300 — Planning for strategic communications training for RWJF grantees (4 months). ID 52949

\$789,700 — Strategic communications training for RWJF grantees (1 year). ID 52950

Tsunami Long-Term Relief Efforts

To support relief efforts in Southeast Asia in response to the December 2004 earthquake and tsunami.

- **Global Fund for Children**

WASHINGTON, DC

\$100,000 — Providing psychosocial support for children of the tsunami (1 year). ID 59892

- **Rutgers University Foundation**

NEW BRUNSWICK, NJ

\$295,390 — Collaborative efforts to address public health in tsunami-affected regions of Aceh, Indonesia (30 months). ID 61416

- **Save the Children Federation Inc.**

WESTPORT, CT

\$616,716 — Improving the nutrition, health and economic livelihoods of tsunami-affected children and families in Aceh, Indonesia (1 year). ID 59209

2007 Grants List

{New Jersey}



Robert Wood Johnson Foundation

Cancer Institute of New Jersey Foundation Inc.

NEW BRUNSWICK, NJ

\$12,000,000 — Strengthening the Cancer Institute of New Jersey's initiative in cancer prevention, control and population science to improve cancer care (4 years). ID 60624

Center School

HIGHLAND PARK, NJ

\$60,000 — Summer therapy program for high-risk, learning disabled students (3 months). ID 53355

Children's Futures: Improving Health and Development Outcomes for Children in Trenton, N.J.

To employ a comprehensive set of interventions to improve the health of children in Trenton, New Jersey.

- **Public Private Ventures**

PHILADELPHIA, PA

\$1,000,000 — Evaluation of Children's Futures (4 years). ID 61427

Corner House Foundation

PRINCETON, NJ

\$50,000 — Work and career preparation program for at-risk youth (1 year). ID 53442

First Baptist Community Development Corp. dba Renaissance Community Development Corp.

SOMERSET, NJ

\$223,600 — Neighborhood family support services program (1 year). ID 53361

Forums Institute for Public Policy

PRINCETON, NJ

\$269,854 — Forums on health and health care issues for New Jersey policy-makers (1 year). ID 58764

Friends of the Middlesex County ASAP (Adult Substance Abuse Program)

NEW BRUNSWICK, NJ

\$145,000 — Middlesex County Adult Substance Abuse Program at the Adult Correction Center (1 year). ID 52999

Homefront Inc.

LAWRENCEVILLE, NJ

\$125,000 — Emergency assistance for working poor families (1 year). ID 53370

Info Line of Middlesex County Inc.

MILLTOWN, NJ

\$68,392 — Support for Info Line of Middlesex County, a health and social service information and referral service (2 years). ID 53000

The Lewin Group, Inc.

FALLS CHURCH, VA

\$56,000 — Assessing the New Jersey Collaborating Center for Nursing (4 months). ID 62649

Middlesex County Recreation Council (John E. Toolan Kiddie Keep Well Camp)

EDISON, NJ

\$458,444 — Camping program for health-impaired children (1 year). ID 53358

New Brunswick Development Corporation

NEW BRUNSWICK, NJ

\$550,000 — Revitalization program for the City of New Brunswick, N.J. (1 year). ID 53378

New Brunswick Tomorrow

NEW BRUNSWICK, NJ

\$475,000 — Citywide program to strengthen human services and resources (1 year). ID 53381

New Jersey Foundation for Aging Inc.

TRENTON, NJ

\$71,413 — Strategic planning and bridge funding for the New Jersey Foundation for Aging (1 year). ID 53384

New Jersey Health Initiatives

To support innovative community-based projects that address one or more of the Foundation's program areas in health and health care.

Program Sites

- **Atlanticare Regional Medical Center**

ATLANTIC CITY, NJ

\$180,000 — Reducing health disparities by addressing the psychosocial needs of minority heart failure patients (2 years). ID 61676

- **Christ Hospital**

JERSEY CITY, NJ

\$179,999 — Improving the quality of care provided to minority patients diagnosed with heart failure (2 years). ID 61677

- **Cooper Foundation Inc.**

CAMDEN, NJ

\$300,000 — Increasing and improving access to primary and specialty care for Camden's most vulnerable residents (3 years). ID 62061

- **The Cooper Health System**

CAMDEN, NJ

\$180,000 — Improving the quality of care provided to minority patients diagnosed with heart failure (2 years). ID 61671

2007 Grants List

{New Jersey}



Robert Wood Johnson Foundation

- **East Orange General Hospital**
EAST ORANGE, NJ
\$179,845 — Improving the quality of care provided to minority patients with congestive heart failure (2 years). ID 61681
- **Essex County Court Appointed Special Advocate, Inc.**
NEWARK, NJ
\$143,500 — Foster care health advocacy initiative for Essex County, N.J. (2 years). ID 61907
- **Foundation of the University of Medicine and Dentistry of New Jersey**
NEW BRUNSWICK, NJ
\$180,000 — Improving the quality of care provided to minority patients hospitalized for heart failure (2 years). ID 61680
- **Hispanic Family Center of Southern New Jersey, Inc.**
CAMDEN, NJ
\$300,000 — Intensive outpatient substance abuse treatment for Latino residents of Camden County, N.J. (3 years). ID 62059
- **International Institute of New Jersey**
JERSEY CITY, NJ
\$49,711 — Planning for capacity-building and strategic business models for services to northern and central New Jersey survivors of torture (9 months). ID 63068
- **Jewish Vocational Service of MetroWest, Inc.**
EAST ORANGE, NJ
\$297,059 — Providing access to a seamless continuum of health care services for frail older adults with disabilities (3 years). ID 62055
- **State of New Jersey Department of Human Services**
TRENTON, NJ
\$300,000 — Addressing violence against women with disabilities (3 years). ID 62029
- **Newark Beth Israel Medical Center Foundation Inc.**
NEWARK, NJ
\$179,960 — Improving the quality of care provided to minority patients diagnosed with heart failure (2 years). ID 61679
- **Our Lady of Lourdes Health Foundation, Inc**
CAMDEN, NJ
\$299,989 — Developing a treatment model to provide services for homeless individuals suffering from co-occurring mental illness and addiction (3 years). ID 62053
- **Palisades General Hospital, Inc. d/b/a Palisades Medical Center**
NORTH BERGEN, NJ
\$180,000 — Improving the quality of care provided to Latino inpatients diagnosed with heart failure (2 years). ID 61673
- **Rowan University Foundation**
GLASSBORO, NJ
\$295,014 — Creating and strengthening work- and life-related skills to facilitate lasting changes in low-income women receiving residential drug treatment (3 years). ID 62051
- **St. Joseph's Hospital and Medical Center**
PATERSON, NJ
\$180,000 — Reconciliation of treatment of minorities with congestive heart failure (2 years). ID 61682
- **South Jersey AIDS Alliance**
ATLANTIC CITY, NJ
\$225,000 — Addressing the HIV prevention needs of 18–45-year-old female detainees in the Atlantic and Cape May County, N.J. jails (3 years). ID 62048
- **South Jersey Hospital, Inc.**
BRIDGETON, NJ
\$180,000 — Coordinating the continuum of care for minority cardiac patients (2 years). ID 61672
- **South Jersey Hospital, Inc.**
VINELAND, NJ
\$299,949 — Implementing and expanding a childhood obesity intervention program in Vineland, N.J. (3 years). ID 62045
- **Team Management 2000**
ENGLEWOOD, NJ
\$50,000 — Expanding a Bergen County, N.J.-based project serving the incarcerated and recently released to Passaic and Essex Counties (1 year). ID 63067

2007 Grants List

{New Jersey}



Robert Wood Johnson Foundation

■ **Trinitas Health Foundation**

ELIZABETH, NJ

\$179,989 — Improving the quality of care provided to minority patients diagnosed with heart failure (2 years). ID 61684

Other Program Activities

■ **Rutgers, The State University, The Center for State Health Policy**

NEW BRUNSWICK, NJ

\$210,000 — Evaluation of RWJF's New Jersey Health Initiatives Expecting Success program (4 years). ID 61262

\$40,000 — Environmental scan and recommendations for redirection of New Jersey Health Initiatives (9 months). ID 63608

■ **Rutgers, The State University, The Institute for Health, Health Care Policy, and Aging Research**

NEW BRUNSWICK, NJ

\$854,959 — Technical assistance and direction for RWJF's New Jersey Health Initiatives Expecting Success program (1 year). ID 61961

■ **Rutgers, The State University of New Jersey - New Brunswick**

NEW BRUNSWICK, NJ

\$163,477 — Technical assistance and direction supplement for RWJF's New Jersey Health Initiatives Expecting Success program (1 year). ID 62121

■ **Support Center for Nonprofit Management**

NEW YORK, NY

\$119,936 — Technical assistance and capacity for RWJF's New Jersey Health Initiatives program grantees (1 year). ID 61123

Plainsboro Rescue Squad, Inc.

PLAINSBORO, NJ

\$290,000 — Purchasing a new ambulance and first response vehicle for Plainsboro, N.J., rescue squad (6 months). ID 62604

Township of Plainsboro

PLAINSBORO, NJ

\$100,000 — Expanding the Plainsboro, N.J., public library (18 months). ID 59709

Township of Plainsboro Police Department

PLAINSBORO, NJ

\$60,022 — Updating the communication system for the Plainsboro Police Department (6 months). ID 59008

Planned Parenthood Association of the Mercer Area

TRENTON, NJ

\$50,000 — Support for the Latina Health Project, cancer screenings and staff education (1 year). ID 53417

Princeton Ballet Society

NEW BRUNSWICK, NJ

\$50,000 — Continuing the DANCE POWER physical education curriculum in the New Brunswick school system (1 year). ID 63249

Princeton Outreach Projects Inc.

PRINCETON, NJ

\$40,000 — Emergency medical assistance program for Mercer County, N.J., 2007–2008 (1 year). ID 53422

Rutgers, The State University, College of Nursing

PISCATAWAY, NJ

\$455,273 — Addressing nursing workforce development issues through a statewide coalition (1 year). ID 59007

Rutgers, The State University of New Jersey - New Brunswick

NEW BRUNSWICK, NJ

\$3,000,000 — John J. Heldrich Center for Workforce Development endowment (1 year). ID 60028

Rutgers University Foundation

NEW BRUNSWICK, NJ

\$1,000,000 — Expanding the services of the Charter School Family Support Center of Camden, N.J. (4 years). ID 45014

\$46,200 — Publishing a New Jersey atlas as a companion to the New Jersey Encyclopedia (2 years). ID 57907

Saint Peter's University Hospital

NEW BRUNSWICK, NJ

\$5,000,000 — Purchasing the How Lane, New Brunswick, N.J., facility to ensure Saint Peter's long-term ability to treat the area's predominantly indigent population (1 year). ID 56314

Salvation Army

NEW BRUNSWICK, NJ

\$411,963 — Assistance to needy and indigent families in New Brunswick (1 year). ID 53425

Society of St. Vincent de Paul Council of Metuchen NJ Inc.

KENDALL PARK, NJ

\$200,000 — Annual support for an assistance program for indigent people in central New Jersey (1 year). ID 53428

State Theatre Regional Arts Center at New Brunswick Inc.

NEW BRUNSWICK, NJ

\$50,000 — Support of 2007 performance and educational programs at the State Theatre in New Brunswick, N.J. (3 months). ID 53431

2007 Grants List

{New Jersey}



Robert Wood Johnson Foundation

United Way of Central Jersey Inc.

MILLTOWN, NJ

\$749,500 — Support for the United Way 2007–2008 annual campaign (1 year). ID 53434

United Way of Greater Mercer County Inc.

LAWRENCEVILLE, NJ

\$355,535 — Support for the United Way 2007–2008 annual campaign (1 year). ID 53437

Willow School

GLADSTONE, NJ

\$500,000 — Establishing a center for health, fitness and nutrition education (72 months). ID 58065

Women Aware

NEW BRUNSWICK, NJ

\$45,000 — Management development and a client services program for a battered women's shelter (1 year). ID 53098