

LEADING TOGETHER

Dear Friends,

By definition, a community foundation cannot be effective working alone or in isolation. Together with donors, volunteers, professional advisors, nonprofit organizations, and civic leaders, The Greater Cincinnati Foundation (GCF) contributes significantly to making our region a more thriving and vibrant place.

This year's stories bring to life the power of partnership and the joy of working together. A donor's passion for innovative philanthropy inspired his decision to co-invest in a loan to a nonprofit organization using GCF's impact investment program. A couple's dedication to education drew them to volunteer with a nonprofit group that partners with public schools to help kids achieve better student outcomes. In an amazing story of love for an adopted community, you'll see how the aspirations of three transplants who joined forces with GCF are planning legacy gifts that will help the region forever.

These personal stories are echoed in other ways across GCF's broad community canvas. For example, the trustees of The Helen Steiner Rice Foundation tapped GCF a decade ago to partner with them in fulfilling the legacy of this prolific inspirational writer. And to help reduce high infant mortality rates in our region, GCF has supported Cradle Cincinnati — a team of funders, researchers, service providers, hospitals, government agencies, and staff working collectively to tackle the problem.

We are pleased to welcome GCF's new President/CEO, Ellen M. Katz, who will carry forward the Foundation's important role as a community leader and the effective stewardship of assets entrusted to us.

Thank you for giving us the opportunity to work together.

Dianne M. Rosenberg

Diame & Rosaber

CHAIR

Kathryn & . Merchant Kathryn E. Merchant PRESIDENT/CEO Our cover features Union Terminal, home of Cincinnati Museum Center. Dianne Rosenberg and Kathy Merchant are shown here at Music Hall. In 2014, GCF and The Carol Ann and Ralph V. Haile, Jr./U.S. Bank Foundation co-convened the Cultural Facilities Task Force, a collaborative effort that produced a comprehensive renovation and funding plan for both icons.



TOGETHER FOR EDUCATION

When Julie Geisen Scheper and Chuck Scheper talk about proud moments in their lives, both mention children. Chuck also cites statistics.

The couple mentored a brother and sister through Covington Partners, an agency providing support services to students in Covington Independent Public Schools. It also works with partner organizations, board members, families, and volunteers to help Covington youth achieve success in every phase of life.

That's exactly what the Schepers have been doing. Julie, on the board of both Covington Partners and Covington schools, began working with her student in the eighth grade. The student is now a college graduate and still meets with Julie on a regular basis.

"My mentee is the first person in her family to graduate from college, and to see her walk across the stage was one of the proudest moments of my life," Julie said. "Now she is working, pursuing further education, and volunteering. She's on the pathway to a happy and successful life."

Chuck's proud moment was when his mentee studied hard to raise an ACT score from 20 to 26, qualifying him for a scholarship. This young man now attends Northern Kentucky University.

As for statistics, Chuck points out the measurable changes the school district and Covington Partners have made for students. One of the elementary schools is in the 99th

academic percentile in the state. In 2013-2014, family engagement in the district increased from 55 to 71 percent and the percentage of 10th grade students who have not used tobacco in 30 days increased from 81 to 88 percent. The percentage of students with an unhealthy body mass index decreased from 37 to 31 percent.

"I'm an analytic, so when I started seeing some of the results of what was happening I got really excited," he said. "The benefits are starting to materialize and change the lives of students. As a funder, that's what you want to see. You want to see results. You don't just want to write a check and feel good about it. You want to see improvement."

The long-time Covington residents stress that being mentors has been a gift to them and appreciate that they've been included in family milestones such as graduation and preparing for college.

"The students' mother has been able to give us some parent-like experiences, like freshman orientation," Julie said. "It was wonderful."

Chuck retired from Great American Insurance Group, and Julie from social work. They are so busy with charitable work, including Chuck being on the board of GCF, that he calls it a "rewirement." Covington and its students hold a special place in their hearts.

"These are our future leaders, workers, and neighbors," said Julie. "The future of our region depends on the success of these young people and we want to try to help make it happen."





BUILDING LEGACIES TOGETHER

What do a couple from Michigan and a woman from Lexington, Kentucky have in common? These young transplants are so in love with their adopted home, they practically gush as they compare notes.

"I fell in love with the city the moment I arrived," said Katie Hesse.

"It's easy to live here," Laura-Aurora (L-A) Stopa added. "It's just cosmopolitan enough."

L-A and her husband Jeff reside in Burlington, Kentucky; both work in their adopted state. Jeff is a senior scientist/research chef at WILD Flavors & Specialty Ingredients and L-A is the director of member investments and engagement for the Northern Kentucky Chamber of Commerce.

Katie lives in the Mt. Auburn neighborhood of Cincinnati; she helps others find new homes as a realtor for Coldwell Banker West Shell in Hyde Park.

Talking to these three about their community and charitable passions is as diverse as it is interesting. Animal welfare is important to Jeff and L-A (they love beagles). All three play a musical instrument. L-A has alopecia and plans to start a mobile wig nonprofit to help others. Katie sings in the Young Professionals Choral Collective. Jeff wants to help others with arthritis. L-A volunteers at DCCH Center for Children & Families in Fort Mitchell. Katie volunteers at ArtsWave.

What they also have in common is the foresight and desire to leave their assets to the new home they've embraced. They all worked with GCF to fulfill their goals through a gift in their will.

Katie found leaving her assets to GCF's Community Fund was the logical choice.

"My goal is that my gift is preserved in an endowment," she said. "I have no idea 20 years after my death what will be important to the community or what the greatest need will be."

"The only thing I care about is that it's an endowed gift. It goes into a bigger pot and the principal is never touched. It will grow and that's what gets gifted. I don't care where it goes as long as it goes to go to the greater good."

L-A and Jeff decided to focus their legacy through a field of interest fund supporting their specific passions.

"I felt we were talking to people who were actually listening," L-A said of GCF. "Because we don't have kids, we don't have anyone that could manage the money. We feel like you are our kids!"

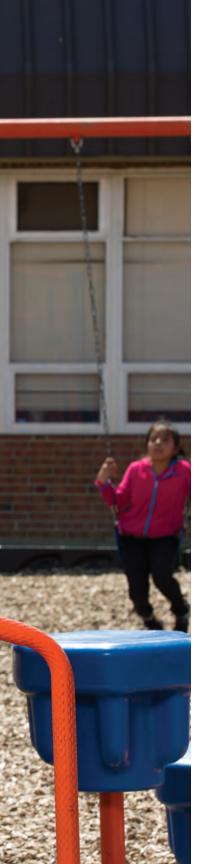
"When it comes down to it, when you find the relationships, the friendships, and the camaraderie in an organization that helps you fulfill your individual goals, that's the vehicle that works," Jeff added.

Well said by a hometown guy.









SAVING BABIES TOGETHER

Justus Scott was three pounds, 12 ounces at birth. Born at eight months, he endured surgeries, a feeding tube, transfusions, and a colostomy bag.

While Justus and his family fought for his survival, other families suffered devastating loss. From 2010 to 2014, 522 babies in Hamilton County died. This puts our infant mortality rate among the worst 10 percent in the nation.

This unacceptable number pushed our city's leaders to form a partnership for change: Cradle Cincinnati. Government agencies, hospitals, the philanthropic community, educators, and parents share a vision: every child in Hamilton County will live to see his or her first birthday. GCF is one of these partners. To date, the Foundation has granted more than \$71,000 to Cradle Cincinnati. Initial investments like GCF's have leveraged \$4.1 million in government funding.

"Every year, roughly 100 babies die in Hamilton County," said Ryan Adcock, executive director of Cradle Cincinnati. "There are about 1,500 preterm babies every year and three-fourths of infant deaths are directly related to prematurity. If we want to follow infant mortality, we have to follow preterm births."

Cradle Cincinnati is educating the community about this incredibly complicated issue, which factors in education, poverty, health, and the unknown. It's promoting three ways to save babies' lives: spacing, (no) smoking, and

sleep. Preterm birth is more likely if a mom gets pregnant less than 18 months after giving birth. Smoking increases the likelihood of premature birth. Babies sleep safest when they sleep alone on their backs and in a crib. Partners have blasted this message across the city on billboards, in offices, and on the radio.

"There is no one program or initiative that can solve this by itself," Ryan said. "We really do need tons of partners. We are a collection of folks, not a program."

The good news is that in two short years, there has been positive change. Previously, 16 babies died each year in Hamilton County from sleep-related causes. In the last year, this number has been reduced to seven deaths.

And Justus? He's a healthy kindergartner at Glenn O. Swing Elementary School in Covington. He's also part of a wonderful family — parents John and Sophia, and siblings Jackson and Joy.

"He's the most rambunctious of the three," John said. "He's our daredevil."

Being grateful for Justus' full recovery is why the Scott family serve as spokespersons for Cradle Cincinnati.

"We're a success story and we're advocates for research and awareness," John said.

As the three Scott children run around on a playground, John and Sophia smile.

It's a happy ending more families can have with our community working together.

CHAMPIONING A LEGACY TOGETHER

Andrea Cornett and Ginny Wiltse joke that after raising eight children, Helen Steiner Rice was their mother's ninth child.

This "child" was a beloved poet and inspirational writer who passed away at age 81 in 1981. Andrea and Ginny's father, former Cincinnati Mayor Eugene Ruehlmann, was Helen's attorney. Helen wanted to leave a legacy that would help the elderly and needy, so Ruehlmann helped her establish The Helen Steiner Rice (HSR) Foundation.

Helen herself had experienced personal struggles. As a young woman, she gave up school to care for her sister and mother when her father died. Later, her husband committed suicide after the 1929 stock market crashed. She persevered, turning her thoughts into beautiful verse and was known as the "ambassador of sunshine" at her employer, Gibson Art Company.

After Helen's death, Andrea and Ginny's mother Virginia Ruehlmann went through her papers and unpublished poetry. Inspired by her findings, an agreement was made with Gibson that enabled HSR Foundation to publish the work. Income raised from these efforts was added to the foundation.

"The combination of Mom's efforts and a burgeoning stock market gave them a nice corpus to work with," said Ginny, co-author of *Helen Steiner Rice Ambassador of Sunshine*. "The foundation grew from \$1 million to \$12 million."

Andrea became the foundation's administrator. As the years passed, the work grew and the Ruehlmanns were aging as were the foundation's other trustees.

"Good stewardship
demanded that changes be
made," said Ginny. "One of
those was to turn over the original
work to the Cincinnati Museum Center.
Another part of good stewardship was to
partner with GCF."

Ten years ago, HSR Foundation became a donor advised fund of GCF with the trustees as fund advisors. A longstanding plan resulted in the recent transition to a field of interest fund at GCF, with a forever focus on the areas Helen cared about most.

Since working with GCF, \$4.5 million in grants have been made that support Rice's legacy. This includes a yearly gift to the Community Foundation of Lorain County, benefiting Helen's hometown.

Both women believe that Helen and their parents would be happy with the legacy created.

"GCF has been a fantastic steward of the fund, of Helen, and of our parents," said Andrea.

Happily, the good works of the ambassador of sunshine and her champions will shine forever.









INVESTING IN HOMES TOGETHER

Every month on her way to work, Doris Simmons of Evanston stops by The Home Ownership Center of Greater Cincinnati (HOC) to drop off her mortgage check. Doris uses its drop box. Other clients come in the building and say hello while delivering their payments.

This personal relationship with clients is indicative of HOC's work; it supports neighborhoods in 20 counties in Ohio and Indiana by promoting and maintaining homeownership. Services include education about saving to buy a home, the purchasing process, and home maintenance. HOC works with clients to prevent foreclosure, so when a secondary lender closed during the financial crisis, there was concern about homeowners like Doris.

"We provide intervention instead of foreclosure and this was the beginning of the foreclosure crisis," HOC's Executive Director Rick Williams said. "We were extremely concerned about these homeowners being in the hands of this large lender because we knew this one was very foreclosure-happy."

Enter The Greater Cincinnati Foundation (GCF) and impact investing, a tool that recycles charitable dollars. Impact investing uses charitable assets to invest in projects that can generate financial and social returns. The Foundation and its donors have invested \$10.5 million to date on projects that create jobs, build homeless shelters, provide energy-efficient homes, build affordable housing, and prevent foreclosure. As a leader in the

field, Cincinnati's impact investing expertise is being recognized around the country.

An impact investment in HOC allowed the nonprofit organization to buy 90 percent of the above-mentioned loans, enabling homeowners like Doris to keep paying their mortgages but having access to help if needed.

Roger Schorr, a long-time friend of GCF, was the first donor to make an investment using his donor advised fund.

"It just seemed a very effective way to leverage our assets," he explained. "It was a way of making something happen without a lot required. Our fund can be paid back and do it again."

"It's not every day that there is access to this kind of funding, this fast, for this purpose," Rick said. "We probably could have gone to a bank partner but the terms would not be what we enjoyed with GCF. The bank would have seen it as a way to make money, not as a way for us to help these homeowners and sustain our organization."

Thanks to HOC, donors, and GCF working together, the values of homes like Doris' are protected, positively affecting homeowners and neighborhoods.

That's called making an impact.

VOLUNTEERING TOGETHER

Volunteers working together are the heart of GCF. Governing Board members (see page 16) and other community volunteers contribute their time and expertise on a variety of committees and task forces. Thank you to all of the Foundation's volunteers for contributing to our thriving and vibrant region.

ANIMAL WELFARE GRANT REVIEW

Anne DeLyons Mike Foster Amy Goodwin Hillary Kremcheck

Keith Murrell
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Mary Nippert
Linda Pavey

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Megan Elicker

Kathryne Gardette

Cindy Jenkins Gramke

Claudia Harrod

Ann Hernick

Lauren Huizenga

Dawn Michaels

Cynthia Moore

Mona Morrow

Diane Mularoni

_

Beth Nowak

Tracy Power

Danielle Seurkamp

Crystal Wagner

Jessica Walton

Sue Wilke

SUMMERTIME KIDS

Clare Blankemeyer

Tori Ewing

Tara Keith

Claudia Kimura

Robbie Michelman

Diane Mularoni

Mona Morrow

Kary Myers

Mary Nippert

Beth Nowak

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Dianne Rosenberg

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Kara Shibiya

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Sally Neidhard

Molly Prues

Aftab Pureval

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Janice Urbanik

Janice Orbanik

Julie Witten

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Rosenberg
Civic volunteer



VICE CHAIR

Christopher L. Fister

Partner, Castellini

Management Company



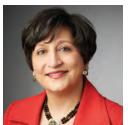
Calvin D. Buford, Esq. Partner, Dinsmore & Shohl, LLP



Thomas D. Croft Civic volunteer



Delores Hargrove-Young President and COO, XLC Personnel Services



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Molly A. Katz, MD

Drs. Katz & Kade, Inc.



Mike Keating
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Christ Hospital Health
Network



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Sr. VP, Quality, Safety & Transformation, and Executive Director, James M. Anderson Center for Health Systems Excellence, Cincinnati Children's Hospital Medical Center



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President, Infintech



Charles R. Scheper Chairman of the Board, Bexion Pharmaceuticals, LLC



Ann M. Schwister

F&A VP, North America Selling and Market Operations, Procter & Gamble Co.



Patricia Mann Smitson, Esq.

CEO, American Red Cross, Greater Cincinnati-Dayton Region



Peter S. Strange

Chairman Emeritus, Messer Inc.



Ellen van der Horst Civic Volunteer



Ronald C. Christian, Esq. LEGAL COUNSEL Partner, Taft, Stettinius & Hollister, LLP



Kathryn E. Merchant PRESIDENT/CEO Retired May 2015

FINANCIAL INFORMATION

BALANCE SHEET

ASSETS:	2014	2013
Cash and cash equivalents	\$ 40,550,817	\$ 44,894,012
Investments	490,824,791	470,251,477
Property and equipment, net	3,260,719	3,377,950
Other assets	30,671,778	21,121,675
TOTAL ASSETS	\$ 565,308,105	\$ 539,645,114
LIABILITIES:		
Grants payable	\$ 2,850,270	\$ 2,799,741
Mortgage payable	716,156	874,973
Assets held on behalf of others	4,470,282	4,406,356
Other liabilities	5,197,640	5,384,840
Total liabilities	13,234,348	13,465,910
Net assets:	552,073,757	526,179,204

TOTAL LIABILITIES & NET ASSETS \$ 565,308,105 \$ 539,645,114

INCOME STATEMENT

REVENUES		
Contributions	\$ 85,113,885	\$ 75,478,707
Investment appreciation	3,449,085	38,121,249
Investment income (net of fees)	13,543,561 12,583,8	
Other revenue	1,275,308 686,	
TOTAL	\$ 103,381,839	\$ 126,870,494
EXPENSES		
Grants	\$ 71,098,024	\$ 69,133,479
Administrative expenses	6,043,431	5,642,718
Other	345,831	334,814
TOTAL	\$ 77,487,286	\$ 75,111,011
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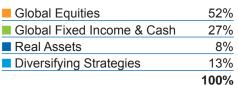
INVESTMENT PERFORMANCE (as of 12/31/14)

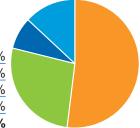
	1 YEAR	3 YEAR	5 YEAR
GCF Actual	3.9%	10.1%	8.3%
Target Weighted Index*	3.9%	9.2%	8.0%

GCF's approach to investments is to establish and monitor a prudently diversified portfolio that will outperform our benchmarks over time. While we acknowledge that underperformance will periodically occur for short time periods, we believe that we are optimally positioned to achieve superior long-term performance.

Our 3.9% overall return in 2014 was on par with our target weighted benchmark. Our overall average annual performance for three and five years slightly exceeded our benchmark. GCF's benchmark return is comprised of the returns of investment market indices, weighted according to the strategic asset allocation recommended by the Investments Committee.

GCF INVESTMENT ALLOCATION (12/31/14)





At year-end 2014, GCF's allocation to the four major asset categories shown in the chart is close to the strategic asset allocation reflected in our benchmark, with a modest below-benchmark commitment to U.S. equities. This diversified strategy is intended to produce attractive long-term returns in a risk-controlled manner. Our portfolio process provides consistent asset allocation and investment management across all donor funds, with appropriate adjustment for limited differences in investment products among managers.

*GCF's blended Target Weighted Index benchmark across all accounts is comprised of 17% S&P 500 Index, 4% S&P Midcap 400 Index, 4% Russell 2000 Index, 14% MSCI EAFE Index, 11% MSCI Emerging Markets Index, 7% HFRI FOF: Strategic Index, 9% Barclays U.S. Aggregate Bond Index, 7% Barclays U.S. TIPS Index, 6% Barclays Credit A Index, 2% Barclays U.S. Corporate High Yield Index, 3% JP Morgan Non-U.S. GBI Index, 3% Alerian MLP Index, 3% S&P Developed BMI Property Index, 3% Bloomberg Commodities Index, and 7% HFRI FOF: Conservative Index.

NEW FUNDS 2014

The Greater Cincinnati Foundation would like to welcome the donors who established these funds in 2014.

FIELD OF INTEREST FUNDS

Alice and Carl Bimel, Jr. Fund #2 Margaret H. Hamer #2 Fund Arthur C. Hengelbrok, Jr. Fund (NKY)

DESIGNATED FUNDS

Carl and Alice Bimel Trust Fund Corbett-SCPA Strings Program Fund Dave and Dee Dillon Fund #2 (UW) Alma Fetters Fund A. T. Folger, Jr. - Lowe Simpson **Designated Fund** Green Man Park Fund Margaret H. Hamer #1 Fund KSB Miniatures Fund (NKY) Ronald and Cecilia Kuzma-Prokids Fund Gladys and Ralph Lazarus Art Fund for Cincinnati Public Schools Harry E. and Nancy A. McGary Fund Perbix-Cincinnati Zoo Fund **PPN Charities Fund** Save Our Icons - Music Hall Fund Peter and Marina Schmid Fund #2 Edward and Martha Schuh - St. Boniface and James Church Fund Edward and Martha Schuh - St. John Church Fund Carl and Audre Sedacca Fund #2 Charles and Ruth Seligman **Endowment Fund for The Sisters** of Divine Providence (NKY)

SCHOLARSHIP FUNDS

William H. Ague Scholarship Fund Mozelle Primus Flowers Scholarship Fund (AFAM) Dr. Paul Edwin Potter Geology Fund

DONOR ADVISED

9 On Your Neighborhood's Side Anonymous Fund LLL **Anonymous Fund MMM** Anonymous Fund NNN Anonymous Fund OOO Anonymous Fund PPP Anonymous Fund QQQ (NKY) Anonymous Fund RRR Joseph and Maria Arcuri Family Fund Jessica and Robert Baron Family Fund Robert Bloom and Alison Kamine Fund Brandy Family Fund Patrick and Karen Brown Family Fund Carol L. Butler Fund John and Sheli Carney Family Fund Champion Handwasher Fund Cornish Family Fund Terry K. Crilley Fund **DB** Family Fund **Delaney Family Foundation Fund** John and Donna Dinkelaker Family Fund R.C. Durr Foundation Fund (NKY) **Emily and Mark Frolick Fund** From A to B Fund Will and Mary Beth Gregg Fund #2 Neal P. Hendy Community Giving Fund Michael A. and Linda D. Hirschfeld Family Fund Robert W. Johnston and Betty W. Johnston Fund Jones Family Fund McLeod Family Fund Rita S. Metcalfe Foundation Fund William J. Motto Fund Bill and Karen Neyer Family Foundation Fund Dave and Marti Never Charitable Fund Jim and Jane Never Family Fund

Sara K. and David P. Osborn Fund Pantene Beautiful Lengths Fund (P&G) **P&G Matching Business Grant** Competition Fund (P&G) Park Fund George and Jean Perbix Charitable Fund Michael and Carmen Politis Family Fund Peter and Jessica Ruppert Fund Rybolt Charitable Fund Edward Sawyer, Jr. Family Fund Henry Sawyer Fund Robert D. Sawyer Family Fund Schwister Santamarina Family Fund Peter J. and Krista P. Settle Charitable Foundation Fund Siefring Robbins Fund Catherine L. Smith "Just Enjoy" Fund Shanda Spurlock Memorial Fund Josephine G. Stillpass Charitable Fund Sherri and Adam Symson Fund Teepe Family Fund Thomas and Carrie Torbeck Fund Karen B. and John A. Trautmann Charitable Fund Turner/Winget Family Fund van der Horst Family Fund Walsh-Neils Charitable Fund Judd and Elizabeth Weis Family Fund

NKY signifies funds that are a part of the Northern Kentucky Family of Funds.

P&G signifies funds that are part of the Procter & Gamble Family of Funds.

AFAM signifies funds that are part of the African American Family of Funds

UW indicates funds that are part of an endowment partnership between GCF & United Way.

GCF STAFF

OFFICE OF THE PRESIDENT

Kathryn E. Merchant President/CEO, retired May 2015

Ellen M. Katz President/CEO, started May 2015

Terri Masur
Executive Assistant

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Norah Mock Senior Giving Strategies Officer

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Suzanne M. Rohlfs, J.D., CAP® Director of Professional Advisor Relations

STAFF MILESTONES

Robert Killins, Jr. 5 years, January 2015

Melissa Krabbe 5 years, May 2015

Julia A. Mace 10 years, January 2015

Suzanne M. Rohlfs 5 years, February 2015

Margaret L. Gaither retired in 2015.

Kathryn E. Merchant retired in 2015.

Several members of our staff have recently earned professional certifications.

Craig Keller, Certified Project Manager

Julia A. Mace, Accreditation in Public Relations

IN MEMORIAM

GCF would like to remember some of our good friends who passed away since our last report.

Juanita Adams Jane Anderegg Martha Anhofer William Bahlman Jr. Lela Cook Brown John Hoyt Chaloud Elizabeth Chambers William Champion **Elmer Cleves** Terry Crilley Robert Crosset Jr. Elizabeth Legg Dinsmore George Drew Arnold Dunkelman Patricia Earley Anne Elsasser Ronald Felder Sr. William Friedlander Mary Elizabeth Gregg Dennis Griffin Margaret Hamer Charles Judd Minor LeBlond Joseph Levinson Cvnthia Matvi

Maurice Oshry Mabel Raterman Joseph Regruth

William McNeese

Rita Metcalfe

William Motto

Joseph Rippe Millard Rogers Jr. Lois Rosenthal

J. Patrick Ryan Roger & Marjorie Santor Judge S. Arthur Spiegel

Shanda Spurlock

Peggy Stricker Gordon Weil Jr.

Randolph Wilkinson III

Harry Wilks Jean Wommack Marjory Wyler Sarah Zavitz

Helen Ziegler

